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ABSTRACT

Comparative costs of plant maintenance and operations functions, including staffing costs, for higher education institutions are presented for 1980-1981. The objective of the survey data is to promote comparisons of unit costs per gross square foot of the functions classified as maintenance and operations of plant, the number of full-time employees required to maintain and operate the plant, and the average wages and salaries paid these employees. A total of 407 questionnaires were used in the analysis. Data from these annual surveys are being used by business officers and other college administrators to verify whether they have an efficient operation. The data on unit costs are presented by state or province for six regions of the United States and Canada and for six types of institutions. The statistical tables provide data by state or province abbreviation and a serial number unique to each institution within each state or province. The data are categorized as follows: building area, administration, engineering, building maintenance, custodial, landscape and grounds, utilities, repairs, deferred maintenance outstanding, and specific physical plant functions. Among the staff for which information is presented are the following: chief and associate/assistant physical plant administrators, chief engineer/architect, head/superintendent of maintenance, shop supervisor/foreman, electrician, pipe fitter/plumber, carpenter, painter, groundsman, laborer, custodian. Salary level codes are used, and information is presented on unionized staff. Appended materials include a classification of accounts for the physical plant and a questionnaire. (SW)

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ED219027

1980-1981 Comparative Costs and Staffing Report

for Physical Plants of Colleges and Universities

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NATIONAL INSTITUTE OF EDUCATION
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FOREWORD

It is the objective of APPA, through the publication of this report, to promote comparisons of unit costs per gross square foot (GSF) of the various functions classified as maintenance and operations of plant, the number of full-time employees required to maintain and operate the plant, and the average wage and salaries paid these employees.

As in the past, the APPA Research and Survey Committee is undertaking this survey, which has been completed on a biennial basis for a number of years and provides the only comprehensive comparison of physical plant costs and staffing in higher education. Realizing that the comparison of costs and staffing in this manner is open to improvement, the committee is continuing to investigate new methods to further refine the data. As such refinements are developed they will be incorporated into future surveys.

The Research and Survey Committee believes that the data compiled in the 1980-81 edition of the Comparative Costs and Staffing Report is probably the most accurate that has been published to date. All questionnaires have been carefully screened. Data that appeared to be out-of-line or a misrepresentation was omitted from the tables. Many institutions reported Landscape and Grounds Maintenance in square feet of grounds. This survey is using building areas serviced (GSF) as the data base. In almost all cases the committee was able to insert the reported building area (GSF) instead of grounds area and adjust the cost data accordingly.

A total of 407 questionnaires were used in this report compared to 383 responses for the 1978-79 report and 353 responses for the 1976-77 report. The questionnaires were sent to 1900 institutions comprising the membership of APPA and the National Association of College and University Business Officers.

The committee and APPA do not guarantee the accuracy of the reported data or that all discrepancies between the reported and listed data have been eliminated. We have, however, attempted to make sure that the data listed in the report is as accurate as possible.

The committee is indebted to the staff of the Iowa State University physical plant and the APPA office without whose help the report would not have been possible.

We wish to express our appreciation to those institutions who participated in producing the information used in this report.

APPA Research and Survey Committee

L. Terry Suber, Chairman
Colorado State University

Victor E. Robeson
University of Arizona

William W. Whitman
Iowa State University

USE OF THE REPORT

Perhaps no other project of APPA is quite so sensitive or causes so much criticism. The comparative data can be very valuable to the membership. We all like to see how our operation compares with others. If it appears that our costs or staffing are high, or that another institution has a particularily efficient operation, we like to make inquiries for self-improvement. Sometimes we get beneficial suggestions and ideas. Often we find that the seeming greater efficiencies elsewhere are due to factors beyond our control: labor and utilities costs vary widely between areas; the efficiencies of power plants and utilities systems which we inherit vary, and improvements could cost millions; intricately landscaped grounds, constructed in the past, have very high maintenance costs. As professionals in facilities maintenance and management, we want to be able to make these comparisons and evaluate the contributing causes.

However, as funds for higher education become more and more limited and institutions search for ways to cut costs, the Comparative Costs and Staffing Report is more and more used by college and university administrators as a tool for evaluating the Physical Plant and cutting facilities budgets. Thus, instead of making constructive use of the new report every two years, many Directors now have to first analyze it with regard to "how does my department look" and "what will the Business Officer think and ask", and then start preparing their defense. But perhaps most importantly in anticipation of such use of the report by those over them, it is a very honest Director who will not try to find ways of making his operation "look good" in compiling the data for response to the Questionnaire. There are certainly enough variations in cost accounting systems, and required estimations, to do this to some degree. This detracts from the value of the resulting report.

We know that business officers and other college and university administrators are using the report to verify whether we have an efficient operation. Many of these administrators are aware of the shortcomings of using the report in this manner. Some administrators aren't. So, the more the report is used by administrators other than physical plant directors, the greater effort APPA members must make to ensure that true comparative data is assembled and published, and that data out-of-line because of special circumstances is explained.

This is, of course, not to suggest that comparative data should not be promulgated. Rather, it is to question whether it is being used as intended. If it is being used extensively by higher university officials and for more profound and far-reaching purposes than intended, perhaps we should take a new look at it and design a report to meet those new requirements. Especially, we should ensure that we are truly comparing apples to apples and oranges to oranges.

We want your comments and recommendations on the Comparative Costs and Staffing Report.

Rex O. Dillow
APPA Vice President for Professional Affairs

INSTITUTION IDENTIFICATION CODES

The identification code is made up of two parts: the state or province abbreviation, and a serial number unique to each institution within each state or province. The state or province abbreviation consists of two characters and the serial number may be up to three characters long. For example, the University of Iowa is identified by the code "IA1", and Iowa State University may have the code "IA2".

At the time data is entered for an institution, the identification number is automatically generated using the state or province name as the key. The serial number assigned to a particular institution reflects the order in which data was entered for that institution in relation to other respondents. It is used for internal purposes only during computer processing and as an index in locating information for that institution in printed listings. This number in no way reflects relative ranking, response time, or any comparative characteristic except as specifically discussed above.

STATE ABBREVIATIONS

AL	Alabama
AK	Alaska
AZ	Arizona
AR	Arkansas
CA	California
CO	Colorado
CT	Connecticut
DE	Delaware
DC	District of Columbia
FL	Florida
GA	Georgia
HI	Hawaii
ID	Idaho
IL	Illinois
IN	Indiana
IA	Iowa
KS	Kansas
KY	Kentucky
LA	Louisiana
ME	Maine
MD	Maryland
MA	Massachusetts
MI	Michigan
MN	Minnesota
MS	Mississippi
MO	Missouri
MT	Montana
NE	Nebraska
NV	Nevada
NH	New Hampshire
NJ	New Jersey
NM	New Mexico
NY	New York
NC	North Carolina
ND	North Dakota
OH	Ohio
OK	Oklahoma
OR	Oregon
PA	Pennsylvania
PR	Puerto Rico
RI	Rhode Island
SC	South Carolina
SC	South Dakota
TN	Tennessee
TX	Texas
UT	Utah
VT	Vermont
VA	Virginia
VI	Virgin Islands
WA	Washington
WV	West Virginia
WI	Wisconsin
WY	Wyoming

CANADIAN PROVINCE ABBREVIATIONS

AB	Alberta	NS	Nova Scotia
BC	British Columbia	OT	Ontario
MB	Manitoba	PE	Prince Edward Island
NB	New Brunswick	QB	Quebec
NF	Newfoundland	SK	Saskatchewan

OTHER ABBREVIATIONS

NZ New Zealand

APPA REGION CODES

1	Midwest	4	Central States
2	Eastern	5	Rocky Mountain
3	Southeastern	6	Pacific Coast

INSTITUTION PROGRAM CODES

2	Two Year only	U	Five Year - Upper Division
4	Four Year	G	Graduate
5	Five Year	M	Health Science

INSTITUTION TYPE CODES

1	Private	2	Public

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: AL	
AL1	3	Tuskegee Institute	Tuskegee Institute
AL2	3	Auburn University	Auburn
AL3	3	University of Alabama-Huntsville	Huntsville
AL4	3	University of Alabama-Tuscaloosa	Tuscaloosa
AL5	3	Troy State University	Troy
		STATE/PROVINCE: AZ	
AZ1	5	Arizona State University	Tempe
AZ2	5	University of Arizona	Tucson
AZ3	5	American Grad. School of International Management	Glendale
		STATE/PROVINCE: AR	
AR1	4	Arkansas Tech University	Russellville
AR2	4	University of Arkansas for Medical Sciences	Little Rock
AR3	4	University of Arkansas-Monticello	Monticello
		STATE/PROVINCE: CA	
CA1	6	Hartnell College	Salinas
CA2	6	San Francisco State University	San Francisco
CA3	6	University of California-Santa Barbara	Santa Barbara
CA4	6	Occidental College	Los Angeles
CA5	6	California State College-San Bernardino	San Bernardino
CA6	6	Peralta Community College District	Oakland
CA7	6	University of San Francisco	San Francisco
CA8	6	University of San Diego	San Diego
CA9	6	Saddleback College District	Mission Viejo
CA10	6	Los Angeles City College	Los Angeles
CA11	6	California State Polytechnic University-Pomona	Pomona
CA12	6	Loyola Marymount University	Los Angeles
CA13	6	California State University-Sacramento	Sacramento
CA14	6	University of California-Los Angeles	Los Angeles
CA15	6	San Jose State University	San Jose
CA16	6	California Polytechnic State University	San Luis Obispo
CA17	6	California State University-Chico	Chico
CA18	6	Stanford University Medical Center	Stanford
CA19	6	El Camino Community College District	Torrance
CA20	6	California State University-Northridge	Northridge
CA21	6	California State University-Dominguez Hills	Carson
CA22	6	University of Southern California	Los Angeles
CA23	6	California State University-Hayward	Hayward
		STATE/PROVINCE: CO	
CO1	5	The Colorado College	Colorado Springs
CO2	5	University of Northern Colorado	Greeley
CO3	5	Otero Junior College	La Junta
CO4	5	Colorado State University	Fort Collins
CO5	5	University of Colorado-Boulder	Boulder
		STATE/PROVINCE: CT	
CT1	2	Asnuntuck Community College	Enfield
CT2	2	University of Connecticut	Storrs
CT3	2	United States Coast Guard Academy	New London
CT4	2	Wesleyan University	Middletown

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: DE	
DE1	2	University of Delaware	Newark
		STATE/PROVINCE: DC	
DC1	3	The American University	Washington
DC2	3	Georgetown University	Washington
		STATE/PROVINCE: FL	
FL1	3	Florida State University	Tallahassee
FL2	3	Valencia Community College	Orlando
FL3	3	Central Florida Community College	Ocala
FL4	3	University of South Florida-Tampa	Tampa
FL5	3	University of Florida	Gainesville
FL6	3	University of West Florida	Pensacola
FL7	3	University of North Florida	Jacksonville
FL8	3	Okaloosa-Walton Jr. College	Niceville
FL9	3	Nova University	Davie
FL10	3	Florida Institute of Technology	Melbourne
FL11	3	Eckerd College	St. Petersburg
		STATE/PROVINCE: GA	
GA1	3	Georgia Institute of Technology	Atlanta
GA2	3	Georgia State University	Atlanta
GA3	3	University of Georgia	Athens
GA4	3	Columbus College	Columbus
GA5	3	Georgia Southern College	Statesboro
GA6	3	Berry College	Mount Berry
GA7	3	Augusta College	Augusta
		STATE/PROVINCE: HI	
HI1	6	University of Hawaii-Manoa	Honolulu
HI2	6	Kauai Community College	Lihue
		STATE/PROVINCE: ID	
ID1	6	Boise State University	Boise
		STATE/PROVINCE: IL	
IL1	1	Highland Community College	Freeport
IL2	1	Wheaton College	Wheaton
IL3	1	University of Illinois-Urbana-Champaign	Champaign
IL4	1	Knox College	Galesburg
IL5	1	Lakeland College	Mattoon
IL6	1	Joliet Junior College	Joliet
IL7	1	Northeastern Illinois University	Chicago
IL8	1	Sangamon State University	Springfield
IL9	1	Danville Area Community College	Danville
IL10	1	George Williams College	Downers Grove
IL11	1	Illinois Benedictine College	Lisle
IL12	1	Eureka College	Eureka
IL13	1	Southern Illinois University	Carbondale
IL14	1	Western Illinois University	Macomb
IL15	1	Barat College	Lake Forest
IL16	1	Illinois Wesleyan University	Bloomington
IL17	1	Black Hawk College	Moline

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: IL (Continued)	
IL18	1	North Park College & Theological Seminary	Chicago
IL19	1	Illinois Central College	East Peoria
IL20	1	Southern Illinois University-Edwardsville	Edwardsville
IL21	1	Northern Illinois University	DeKalb
IL22	1	Millikin University	Decatur
IL23	1	Rockford School of Medicine	Rockford
IL24	1	University of Illinois-Chicago Circle	Chicago
IL25	1	University of Illinois Medical Center-Peoria	Peoria
IL26	1	Waubonsee Community College	Sugar Grove
		STATE/PROVINCE: IN	
IN1	1	Indiana State University-Evansville	Evansville
IN2	1	Franklin College of Indiana	Franklin
IN3	1	Indiana University	Bloomington
IN4	1	IVY Tech-Region 06	Muncie
IN5	1	St. Mary of The Woods College	St. Mary of The Woods
IN6	1	University of Evansville	Evansville
IN7	1	Indiana University-Northwest	Gary
IN8	1	Saint Francis College	Fort Wayne
IN9	1	Goshen College	Goshen
IN10	1	Ball State University	Muncie
IN11	1	University of Notre Dame	Notre Dame
IN12	1	Purdue University-North Central	Westville
IN13	1	Earlham College	Richmond
IN14	1	Manchester College	North Manchester
IN15	1	Anderson College	Anderson
IN16	1	Purdue University	West Lafayette
IN17	1	Concordia Theological Seminary	Fort Wayne
IN18	1	Ft. Wayne Bible College	Ft. Wayne
		STATE/PROVINCE: IA	
IA1	1	University of Iowa	Iowa City
IA2	1	Iowa State University	Ames
IA3	1	Iowa Wesleyan College	Mt. Pleasant
IA4	1	Des Moines Area Community College	Ankeny
IA5	1	University of Northern Iowa	Cedar Falls
IA6	1	Drake University	Des Moines
		STATE/PROVINCE: KS	
KS1	4	Wichita State University	Wichita
KS2	4	Pittsburg State University	Pittsburg
KS3	4	Washburn University of Topeka	Topeka
KS4	4	University of Kansas	Lawrence
KS5	4	Kansas State University	Manhattan
KS6	4	Johnson County Community College	Overland Park
KS7	4	Emporia State University	Emporia
		STATE/PROVINCE: KY	
KY1	3	Murray State University	Murray
KY2	3	Morehead State University	Morehead
KY3	3	University of Kentucky	Lexington
KY4	3	University of Louisville	Louisville
KY5	3	Western Kentucky University	Bowling Green

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: LA	
LA1	3	University of New Orleans	New Orleans
LA2	3	Tulane University Medical Center	New Orleans
LA3	3	Tulane University	New Orleans
LA4	3	LSU Medical Center School of Medicine-Shreveport	Shreveport
		STATE/PROVINCE: ME	
ME1	2	University of Southern Maine	Portland
		STATE/PPOVINCE: MD	
MD1	2	College of Notre Dame of Maryland	Baltimore
MD2	2	Prince George's Community College	Largo
MD3	2	University of Maryland-Eastern Shore	Princess Anne
MD4	2	Montgomery College	Rockville
MD5	2	Catonsville Community College	Catonsville
MD6	2	University of Maryland-Baltimore	Baltimore
		STATE/PROVINCE: MA	
MA1	2	Williams College	Williamstown
MA2	2	Bristol Community College	Fall River
MA3	2	Clark University	Worcester
MA4	2	Worcester Polytechnic Institute	Worcester
MA5	2	Brandeis University	Waltham
MA6	2	Smith College	Northampton
MA7	2	Massachusetts Maritime Academy	Buzzards Bay
MA8	2	Massachusetts Institute of Technology	Cambridge
MA9	2	University of Massachusetts-Amherst	Amherst
MA10	2	Tufts University-Medford	Medford
MA11	2	Amherst College	Amherst
MA12	2	Mount Holyoke College	South Hadley
		STATE/PROVINCE: MI	
MI1	1	Jackson Community College	Jackson
MI2	1	Oakland University	Rochester
MI3	1	Muskegon Community College	Muskegon
MI4	1	Michigan State University	East Lansing
MI5	1	Southwestern Michigan College	Dowagine
MI6	1	Lansing Community College	Lansing
MI7	1	University of Michigan-Ann Arbor	Ann Arbor
MI8	1	Delta College	University Center
MI9	1	Northern Michigan University	Marquette
MI10	1	University of Michigan-Dearborn	Dearborn
MI11	1	Albion College	Albion
MI12	1	Michigan Technological University	Houghton
MI13	1	Olivet College	Olivet
MI14	1	Grand Valley State Colleges	Allendale
MI15	1	Western Michigan University	Kalamazoo
MI16	1	Oakland Community College	Bloomfield Hills
MI17	1	Central Michigan University	Mt. Pleasant
MI18	1	Alpena Community College	Alpena
MI19	1	Montcalm Community College	Sidney
MI20	1	Marygrove College	Detroit
MI21	1	Monroe County Community College	Monroe

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: MN	
MN1	1	Concordia College	Moorhead
MN2	1	University of Minnesota	Minneapolis
MN3	1	College of St. Catherine	St. Paul
MN4	1	Southwest State University	Marshall
MN5	1	Bethel College & Seminary	St. Paul
MN6	1	College of Saint Teresa	Winona
		STATE/PROVINCE: MS	
MS1	3	University of Southern Mississippi	Hattiesburg
MS2	3	University of Mississippi Medical Center	Jackson
MS3	3	Mississippi State University	Mississippi State
MS4	3	Millsaps College	Jackson
MS5	3	University of Mississippi	University
		STATE/PROVINCE: MO	
MO1	4	Northeast Missouri State University	Kirksville
MO2	4	Missouri Southern State College	Joplin
MO3	4	Washington University-Hilltop Campus	St. Louis
MO4	4	Stephens College	Columbia
MO5	4	University of Missouri-St. Louis	St. Louis
MO6	4	Southeast Missouri State University	Cape Girardeau
MO7	4	University of Missouri-Columbia	Columbia
MO8	4	University of Missouri-Kansas City	Kansas City
MO9	4	University of Missouri-Rolla	Rolla
		STATE/PROVINCE: MT	
MT1	5	Montana State University	Bozeman
MT2	5	Eastern Montana College	Billings
MT3	5	University of Montana	Missoula
MT4	5	Northern Montana College	Havre
		STATE/PROVINCE: NE	
NE1	4	University of Nebraska-Lincoln	Lincoln
NE2	4	Metropolitan Technical Community College	Omaha
NE3	4	University of Nebraska-Omaha	Omaha
NE4	4	University of Nebraska Medical Center	Omaha
NE5	4	Central Community College-Hastings Campus	Hastings
NE6	4	Central Community College-Platte Campus	Columbus
NE7	4	Central Community College-Grand Island Campus	Grand Island
		STATE/PROVINCE: NV	
NV1	6	University of Nevada-Las Vegas	Las Vegas
NV2	6	University of Nevada-Reno	Reno
		STATE/PROVINCE: NH	
NH1	2	Dartmouth College	Hanover
NH2	2	Saint Anselm	Manchester
NH3	2	Keene State College	Keene
		STATE/PROVINCE: NJ	
NJ1	2	Ramapo College of New Jersey	Mahwah
NJ2	2	Westminster Choir College	Princeton
NJ3	2	Glassboro State College	Glassboro

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: NJ (Continued)	
NJ4	2	Rutgers University	New Brunswick
NJ5	2	Stevens Institute of Technology	Hoboken
NJ6	2	Burlington County College	Pemberton
NJ7	2	Atlantic Community College	Mays Landing
NJ8	2	Union College	Cranford
		STATE/PROVINCE: NM	
NM1	5	The University of New Mexico	Albuquerque
NM2	5	New Mexico State University	Las Cruces
NM3	5	Western New Mexico University	Silver City
		STATE/PROVINCE: NY	
NY1	2	SUNY College of Arts & Sciences	Plattsburgh
NY2	2	Clarkson College	Potsdam
NY3	2	Rensselaer Polytechnic Institute	Troy
NY4	2	Hamilton College	Clinton
NY5	2	Corning Community College	Corning
NY6	2	Columbia University-Nevis Labs	Irvington
NY7	2	SUNY College at Geneseo	Geneseo
NY8	2	Orange County Community College	Middletown
NY9	2	Onondaga Community College	Syracuse
NY10	2	Dominican College of Blauvelt	Orangeburg
NY11	2	Hunter College of the City University of New York	New York
NY12	2	Rochester Institute of Technology	Rochester
NY13	2	St. Laurence University	Canton
NY14	2	Syracuse University	Syracuse
NY15	2	SUNY at Buffalo-Amherst Campus	Buffalo
NY16	2	SUNY at Buffalo-Main Street Campus	Buffalo
NY17	2	Cornell University	Ithaca
NY18	2	SUNY Agricultural & Technical College at Canton	Canton
NY19	2	University of Rochester-River Campus	Rochester
NY20	2	Juilliard School	New York City
NY21	2	Erie Community College-South	Orchard Park
NY22	2	D'Youville College	Buffalo
NY23	2	St. Francis College	Brooklyn
NY24	2	SUNY at Binghamton	Binghamton
		STATE/PROVINCE: NC	
NC1	3	Appalachian State University	Boone
NC2	3	North Carolina State University	Raleigh
NC3	3	University of North Carolina-Chapel Hill	Chapel Hill
NC4	3	Forsyth Technical Institute	Winston-Salem
NC5	3	Western Carolina University	Cullowhee
NC6	3	University of North Carolina-Greensboro	Greensboro
NC7	3	Duke University	Durham
NC8	3	Wilkes Community College	Wilkesboro
NC9	3	No. Carolina Agricultural & Technical State Univ.	Greensboro
		STATE/PROVINCE: ND	
ND1	4	University of North Dakota	Grand Forks
ND2	4	North Dakota State University	Fargo

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: OH	
OH1	1	Cleveland State University	Cleveland
OH2	1	Capital University	Columbus
OH3	1	Ohio Wesleyan University	Delaware
OH4	1	Wright State University	Dayton
OH5	1	Xavier University	Cincinnati
OH6	1	Muskingum College	New Concord
OH7	1	University of Toledo	Toledo
OH8	1	Wilmington College	Wilmington
OH9	1	Medical College of Ohio at Toledo	Toledo
OH10	1	University of Dayton	Dayton
OH11	1	Stark Technical College	Canton
OH12	1	Ohio University	Athens
OH13	1	Malone College	Canton
OH14	1	Miami University	Oxford
OH15	1	University of Cincinnati	Cincinnati
OH16	1	The Ohio State University	Columbus
OH17	1	Central State University	Wilberforce
OH18	1	Ohio University-Zanesville	Zanesville
OH19	1	Lorain County Community College	Elyria
OH20	1	Kent State University	Kent
		STATE/PROVINCE: OK	
OK1	4	University of Oklahoma Health Scienes Center	Oklahoma City
OK2	4	Oklahoma State University	Stillwater
OK3	4	University of Oklahoma	Norman
		STATE/PROVINCE: OR	
OR1	6	Portland State University	Portland
OR2	6	Western Baptist College	Salem
OR3	6	Linn-Benton Community College	Albany
OR4	6	Oregon Institute of Technology	Klamath Falls
OR5	6	Lane Community College	Eugene
OR6	6	Southern Oregon State College	Ashland
OR7	6	Lewis & Clark College	Portland
OR8	6	University of Oregon	Eugene
OR9	6	Oregon Health Sciences University	Portland
OR10	6	Oregon State University	Corvallis
		STATE/PROVINCE: PA	
PA1	2	University of Pittsburgh	Pittsburgh
PA2	2	Lehigh University	Bethlehem
PA3	2	Bucknell University	Lewisburg
PA4	2	Thomas Jefferson University	Philadelphia
PA5	2	Slippery Rock State College	Slippery Rock
PA6	2	Williamsport Area Community College	Williamsport
PA7	2	Albright College	Reading
PA8	2	Lafayette College	Easton
PA9	2	St. Francis College	Loretto
PA10	2	Bucks County Community College	Newtown
PA12	2	Bloomsburg State College	Bloomsburg
PA13	2	Elizabethtown College	Elizabethtown
PA14	2	Ursinus College	Collegeville
PA15	2	Pennsylvania State University	University Park

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: PA (Continued)	
PA16	2	Lincoln University	Lincoln University
PA17	2	West Chester State College	West Chester
PA18	2	Community College of Allegheny County	Pittsburgh
PA19	2	Haverford College	Haverford
		STATE/PROVINCE: RI	
RI1	2	Brown University	Providence
RI2	2	Bryant College	Smithfield
RI3	2	Barrington College	Barrington
		STATE/PROVINCE: SC	
SC1	3	Clemson University	Clemson
SC2	3	Medical University of South Carolina	Charleston
SC3	3	The Citadel	Charleston
		STATE/PROVINCE: SD	
SD1	4	Northern State College	Aberdeen
SD2	4	South Dakota School of Mines & Technology	Rapid City
SD3	4	Black Hills State College	Spearfish
SD4	4	South Dakota State University	Brookings
SD5	4	University of South Dakota	Vermillion
		STATE/PROVINCE: TN	
TN1	3	University of Tennessee-Knoxville	Knoxville
TN2	3	University of Tennessee Center for the Health Scs	Memphis
TN3	3	University of Tennessee-Martin	Martin
TN4	3	Memphis State University	Memphis
TN5	3	Volunteer State Community College	Gallatin
		STATE/PROVINCE: TX	
TX1	4	Univ. of Texas Health Science Center-San Antonio	San Antonio
TX2	4	Sam Houston State University	Huntsville
TX3	4	Dallas County Community College District	Dallas
TX4	4	Paris Junior College	Paris
TX5	4	Southwestern University	Georgetown
TX6	4	University of Houston	Houston
TX7	4	Texas State Technical Institute-Waco Campus	Waco
TX8	4	Tarleton State University	Stephenville
TX9	4	Pan American University	Edinburg
TX10	4	Southern Methodist University	Dallas
TX11	4	Midland College	Midland
TX12	4	Corpus Christi State University	Corpus Christi
TX13	4	University of Texas-El Paso	El Paso
TX14	4	Austin College	Sherman
TX15	4	William Marsh Rice University	Houston
TX16	4	University of Texas-San Antonio	San Antonio
TX17	4	University of Texas-Dallas	Richardson
TX18	4	Central Texas College	Killeen
TX19	4	University of Texas Health Science Center-Houston	Houston
TX20	4	Texas A&M University	College Station
TX21	4	Texas College of Osteopathic Medicine	Fort Worth

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: UT	
UT1	5	University of Utah	Salt Lake City
UT2	5	Brigham Young University	Provo
UT3	5	Utah Technical College at Salt Lake	Salt Lake City
UT4	5	Utah State University	Logan
		STATE/PROVINCE: VT	
VT1	2	VT Tech College	Randolph Ctr.
VT2	2	Johnson State College	Johnson
VT3	2	Saint Michael's College	Winooski
VT4	2	Lyndon State College	Lyndonville
		STATE/PROVINCE: VA	
VA1	3	Mary Baldwin College	Staunton
VA2	3	Southwest VA Community College	Richlands
VA3	3	Wytheville Community College	Wytheville
VA4	3	Longwood College	Farmville
VA5	3	Washington and Lee University	Lexington
VA6	3	George Mason University	Fairfax
VA7	3	Christopher Newport College	Newport News
VA8	3	James Madison University	Harrisonburg
VA9	3	University of Virginia	Charlottesville
VA10	3	Virginia Commonwealth University	Richmond
VA11	3	Norfolk State University	Norfolk
VA12	3	University of Richmond	Richmond
VA13	3	Virginia State University	Petersburg
		STATE/PROVINCE: WA	
WA1	6	Western Washington University	Bellingham
WA2	6	Tacoma Community College	Tacoma
WA3	6	Fort Steilacoom Community College	Tacoma
WA4	6	Everett Community College	Everett
WA5	6	University of Puget Sound	Tacoma
WA6	6	Washington State University	Pullman
WA7	6	Eastern Washington University	Cheney
WA8	6	University of Washington	Seattle
		STATE/PROVINCE: WV	
WV1	3	Marshall University	Huntington
		STATE/PROVINCE: WI	
WI1	1	University of Wisconsin-Oshkosh	Oshkosh
WI2	1	Marquette University	Milwaukee
WI3	1	University of Wisconsin-Milwaukee	Milwaukee
WI4	1	University of Wisconsin-Superior	Superior
WI5	1	University of Wisconsin-Madison	Madison
WI6	1	University of Wisconsin-Eau Claire	Eau Claire
WI7	1	University of Wisconsin-Parkside	Kenosha
WI8	1	Carroll College	Waukesha
WI9	1	University of Wisconsin-Stout	Menomonie
WI10	1	University of Wisconsin-Stevens Point	Stevens Point
		STATE/PROVINCE: WY	
WY1	5	University of Wyoming	Laramie

INDEX OF REPORTING INSTITUTIONS
State Sequence

ID#	REGION	NAME	LOCATION
		STATE/PROVINCE: WY (Continued)	
WY2	5	Casper Community College	Casper
		STATE/PROVINCE: AB	
AB1	5	University of Alberta	Edmonton
AB2	5	University of Calgary	Calgary
		STATE/PROVINCE: BC	
BC1	6	University of Victoria	Victoria
		STATE/PROVINCE: MB	
MB1	4	University of Manitoba	Winnipeg
		STATE/PROVINCE: NF	
NF1	2	Memorial University of Newfoundland	St. John's
		STATE/PROVINCE: ON	
ON1	2	University of Guelph	Guelph
ON2	2	Laurentian University of Sudbury	Sudbury
ON3	2	University of Western Ontario	London
ON4	2	Wilfrid Laurier University	Waterloo
ON5	2	St. Clair College	Windsor
ON6	2	Confederation College	Thunder Bay
ON7	2	McMaster University	Hamilton
ON8	2	Scarborough College-University of Toronto	West Hill
ON9	2	University of Waterloo	Waterloo
ON10	2	Durham College	Oshawa
ON11	2	Humber College of Applied Arts and Technology	Rexdale
ON12	2	York University	Downsview
ON13	2	Carleton University	Ottawa
ON14	2	University of Windsor	Windsor
		STATE/PROVINCE: QB	
QB1	2	University of Montreal	Montreal
QB2	2	College De Sherbrooke	Sherbrooke
		STATE/PROVINCE: NZ	
NZ1	6	University of Otago	Dunedin

TABLES 1 - 3

Unit Cost Summary

These tables list in various sequences and by several categories the data reported by responding institutions. Selected items appear in the same relative columnar location in tables that vary only by sequence as follows:

Table 1 - APPA Region (Total GSF Sequence)
Table 2 - Total GSF Sequence
Table 3 - Academic Program (Total GSF Sequence)

In all cases, data may be identified by reporting institution through the use of the institution identification code. Because of the number of items listed, each table is divided into two parts. Institutions appear in identical order in both parts with ID# repeated for easy reference.

Individual data items within the tables for which a blank is shown may be of two types: 1) no data was reported for that item by the responding institution, or 2) an actual zero value was reported. A review of survey questionnaires shows that the first situation is most common.

DEFINITION OF COLUMN HEADINGS

Abbreviation	Definition
ID#	The state/province/country abbreviation and serial number
P	Level of Academic Program: 2 - under four years 4 - four year (bachelors granting) 5 - five years (masters granting) U - five year - upper division only (masters granting) G - graduate (includes PhD. or equivalent granting) M - health sciences only
T	Type of Institution: 1 - non-public owned 2 - public owned
STD FTE	Student enrollment calculated in full-time equivalent students
TOTAL GSF	Total building area of all campus buildings
MATND GSF	Total building area of campus buildings maintained in Physical Plant budget
GRDS ACRE	Grounds area landscaped and maintained
BUILDING GSF	Building area serviced for the particular function

Abbreviation	Definition
$	Dollars of the country where the reporting institution is located
COST $/GSF	Cost per gross square foot of building area serviced for the particular function
EMP FTE	Full-time equivalent employees for the particular function.
M REPAIRS D MAINT FUNDING $	Funds made available for major repairs and deferred maintenance that were not in the regular maintenance and operation of plant budget
DEFERRED MAINT OUTSTANDING $	Estimated amount of deferred maintenance outstanding at the end of the fiscal year
RF%	Roof deferred maintenance
EW%	Exterior wall deferred maintenance
ME%	Mechanical and electrical systems deferred maintenance
US%	Utility systems deferred maintenance
OR%	Other deferred maintenance
PHY PLT FUNCTIONS	Functions which are the responsibility of the Physical Plant
MP	Campus motor pool
HS	Environmental Health & Safety
ML	Mail
PK	Parking
SC	Security
TL	Telecommunications
SA	Space allocation
PC	Programming of capital projects
SC	Supervision of capital construction

Table 1 - APPA Region
Unit Cost Summary

TABLE 1A - 1 Unit Cost Summary APPA Region: Midwest

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MAINT GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
IN18	4	1	473	0	0	32												
IL25	M	2	207	117000	117000	25	117000	0.386	2	117000	0.028		117000	0.735	2	117000	0.361	
IN4	2	2	1586	126471	126471	30												
OH11	2	2	1832	138366	138366	10	138366	0.054					138366	0.767		138366	0.839	8
IL23	M	2	172	151339	151339	19	151339	0.463	3				151339	1.103	7	151339	0.477	7
MI19	2	2	850	166770	166770	10	166770	0.123					166770	0.152	2	166770	0.522	5
MI5	2	2	1834	189421	189421	40												
IN12	2	2	1183	221263	221263	40	221263	0.250	1				221263	0.252	2	221263	0.893	14
IN8	5	1	1200	223000	223000	70	223000	0.112	1				223000	0.240	4	223000	0.214	5
IL5	2	2	2850	236957	236957	110	236957	0.259	1				236957	0.514	4	236957	0.675	12
MI18	2	2	2062	244594	244594	73	244594	0.143	1				244594	0.293	2	244594	0.396	5
MI21	2	2	1468	256000	256000	30	256000	0.129	2				256000	0.593	2	256000	0.502	8
IN17	5	1	570	257904	257904	200												
OH19	2	2	2600	274100	264000	179	264000		2	264000		4	264000		3	264000		8
IL1	2	2	1071	275219	275219	140										275219		15
IL12	4	1	458	280737	280737	120												
OH13	4	1	729	292694	292694	78	292624	0.095	2				292624	0.273	4	270024	0.337	16
IL10	5	1	950	300000	300000	35			3						5			9
MI3	2	2	2320	308282	308282	38	308282	0.165	2				308282	0.519	3	308282	1.107	19
IL26	2	2	4910	316000	316000	140												
OH8	4	1	778	325209	325209	60												
IN2	4	1	630	334320	334320	75	334320	0.271	4				334320	0.225	4	334320	0.378	13
IL17	2	2	3242	343138	343138	80	343138	0.132	2	343138	0.041		343138	1.202	15	343138	0.648	14
IL9	2	2	2078	364000	364000	71	364000	0.066	1				364000	0.366	3	315163	0.608	14
IA3	4	1	610	370252	370252	62	370252	0.072	2				370252	0.096	4	370252	0.255	14
OH6	4	1	1050	410000	410000	250												
IA4	2	2	5122	412000	412000	245	412000	0.140	4				412000	0.290	10	412000	0.470	20
IN1	4	2	2381	413258	413258	55	413258	0.105	2	413258	0.083	2	413258	0.596	11	413258	0.589	21
IL15	4	1	710	421868	421868	22	421868	0.052	1	421868			421868	0.273	6	421868	0.165	8
MI13	4	1	635	422721	422721	60	422721	0.156	5				422721	0.526	7	422721	0.362	18
IL11	4	1	1192	435852	435852	108												
IN9	4	1	1127	436426	421032	85	436429		1				436426		5	421032		14
IN7	5	2	2514	452816	452816	33	452816	0.205	4				452816	0.546	8	452816	0.670	24
IL18	5	1	1238	473192	473192	28	473192	0.199	4	473192	0.080	2	473192	0.173	4	473192	0.555	25
IL6	2	2	5006	487071	487071	368												
MI1	2	2	3889	490786	490786	133	490786	0.137	3				490786	0.378	6	490786	0.433	21
OH19	2	2	3667	529954	529954	250												
IN5	4	1	400	536000	536000	60												
MN6	4	1	586	568236	565308	78												
MN5	G	1	2015	586830	586830	214	586830	0.059	2	586830	0.007	1	586830	0.264	8	293726	0.688	12
MI20	4	1	870	627510	627510	68	627510	0.068	2	627510	0.109	6	627510	0.208	6	327625	0.155	2
IN14	5	1	1109	646000	646000	119												
IL8	U	2	1951	651775	623109	229	651775	0.234	7	623109	0.038	1	623109	0.600	11	619812	0.774	38
IL19	2	2	6191	652085	652085	155	652085	0.199	5				652085	0.601	15	630800	0.963	34
IL22	4	1	1650	658225	658225	48	658225	0.050	1				658225	0.100	5	658225	0.523	40

TABLE 1B - 1 Unit Cost Summary APPA Region: Midwest

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT															
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	TOTAL $	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	S A	P C	S C
IN18																	X	X		X	X				
IL25	117000	0.263		117000	0.099		117000	1.336		35000											X	X	X	X	X
IN4																	X	X	X	X	X	X	X	X	X
OH11	138366	0.244	1				138366	0.659			100000	20	20	20	20	20						X	X	X	
IL23	151339	0.111	1	151339	0.246		151339	0.766			100000			10	10	80	X	X		X	X	X	X	X	X
MI19							166770	0.791		36000	200000	40	20	10		30	X	X	X	X	X		X		X
MI5																	X				X				
IN12	221263	0.199	3	221263	0.372	3	221263	0.819									X	X		X	X				
IN8	223000	0.130	2				223000	0.493			25000	25	25	50			X	X		X	X	X		X	X
IL5	236957	0.270	3				320000	1.350		20000									X	X		X		X	X
MI18							244594	0.817		38000	130000	80		15		5		X			X			X	X
MI21	256000	0.179	2	256000	0.481	5	256000	1.065																X	X
IN17																	X								X
OH18	264000		4	274000		3	274000		3	10000	300000	25	1	45	15	14	X	X	X	X	X	X	X	X	X
IL1			2				275219	0.959									X	X	X	X	X	X	X	X	X
IL12																	X	X	X	X	X			X	X
OH13	292624	0.117	3				283874	0.758									X			X	X				X
IL10			1														X	X						X	X
MI3	308282	0.174	2				308282	0.651									X	X		X	X				X
IL26																	X							X	X
OH8																	X		X	X	X			X	X
IN2	334320	0.142	3	334320	0.244	3	334320	0.838		24800	2500000	20	30	10	10	30	X		X	X			X	X	X
IL17	343138	0.218	4				343138	1.185	1	75000	1278340	34	1	29	8	28	X	X		X	X	X		X	X
IL9	364000	0.094	1	364000	0.235	2	364000	0.817		30000	42000	15	10	25	5	45	X	X		X			X	X	X
IA3	370252	0.046	2				370252	0.828									X	X		X	X				
OH6											3000000	20	30	25	25		X	X	X	X	X			X	X
IA4	412000	0.100	5	412000	0.270	3	412000	0.880		1015000	1500000	50	5	30	5	10	X	X	X	X	X	X		X	X
IN1	413258	0.281	4	413258	0.207	5	413258	0.784		90435							X			X			X	X	X
IL15	421866	0.041	1	421868	0.049	2	421868	1.994			200000	25	40	25	10		X	X		X	X			X	X
MI13	422721	0.123	4	422721	0.063	2	422721	0.518		75000	1000000	20	10	5	20	45	X	X		X	X			X	X
IL11											1500000	25	35	30	10		X	X	X	X	X	X		X	X
IN9	421032		2	390533		5	421032			102000	560000		46	27	5	22	X	X			X				X
IN7	452816		4				452816	1.197		157000							X	X				X	X		
IL18			4	473192	0.095	2	473192	0.914		31000	950000	21	16	5	26	32	X			X		X			X
IL6																	X	X		X	X			X	X
MI1	490786	0.173	4	490786	0.047		490786	0.848			11200			89		11		X	X	X	X	X	X	X	X
OH19																	X	X		X					X
IN5																	X	X			X	X			X
MN6																	X	X		X	X				
MN5	586830	0.088	3				453850	0.535		95000	100000	35		20	5	40		X		X	X		X	X	X
MI20	627510	0.189	2	627510	0.109	6				154790	1152030	21	17			62	X	X	X					X	X
IN14																	X	X							X
IL8	623109	0.272	9	549593	0.217		560093	1.234			386300	10	29	25	14	22	X	X		X			X	X	X
IL19	652085	0.328	10	652085	0.167	3	652085	0.955		202500	540000	100						X	X	X	X	X	X	X	X
IL22	658225	0.075	5	658225	0.090	4	377000	0.573		75000	100000	20	40	10	15	15	X	X		X	X	X	X	X	X

TABLE 1A - 1 Unit Cost Summary APPA Region: Midwest

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MAINT	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
IN15	S	1	1913	700000	700000	120												
MI8	2	2	6200	717000	681500	180	717000	0.141	3	717000	0.070	2	681500	0.293	9	681500	1.140	31
WI8	4	1	1150	720500	462875	36	720500	0.079	3	720500			720500	0.266	6	720500	0.240	14
IN13	4	1	1092	724612	724612	118	724612	0.126	3				724612	0.552	13	635635	0.455	28
IL4	4	1	951	734160	734160	62	734160	0.067	2	734160	0.017		734160	0.205	10	734160	0.368	35
IN6	S	1	3392	829582	829582	73	829582	0.021	5	820249			820249	0.115	5	820249	0.601	44
IL16	4	1	1673	830496	830496	52	830496	0.052	2				773312	0.169	10	773312	0.368	31
MI14	S	2	4460	885000	883500	148	883500	0.186	6	883500	0.063	2	883500	0.284	11	883500	0.742	37
MI10	S	2	4473	896090	484316	125	484316	0.167	3				484316	0.610	10	484316	0.619	11
OH5	4	1	7000	920115	855535	30												
MN1	4	1	2610	947821	521396	98	947821	0.060	3				947821	0.332	15	947821	0.462	39
WI7	4	2	3550	980000	950000	700	980000	0.184	8	980000	0.030	3	980000	0.276	13	980000	0.526	36
OH17	4	2	1672	985000	985000	160	985198	0.075	3				985198	0.408	15	985198	0.698	41
WI4	4	2	1961	992038	581660	226	992038	0.094	3				992038	0.312	12	959912	0.455	27
OH9	M	2	430	997143	997143	175												
IL7	S	2	6444	1012020	796826	55	796826	0.290	10	1012020	0.073	3	779683	0.531	6	779683	0.818	43
OH2	G	1	2314	1018600	1018600	45	1108470	0.026	2				1108470	0.115	12	1108470	0.433	45
MN3	4	1	2102	1022580	921584	92	1022580	0.071	3				1022580	0.390	9	1022580	0.377	26
MN4	4	2	1940	1085000	1085000	216			3						13			18
MI11	4	1	1815	1112000	1112000	85	1112000	0.124	4	1112000	0.031	1	1112000	0.496	16	619319	0.305	29
MI6	2	2	9134	1131070	1110120	16	1131070	0.103	6				1109570	0.351	6	1108170	0.615	14
IL2	4	1	2985	1170000	1170000	27	1170000	0.200	10	1170000	0.068	4	1170000	0.352	25	1170000	0.342	37
MI16	2	2	22762	1235670	1235670	184												
OH3	4	1	2251	1351790	1351790	95												
OH4	G	2	10239	1370910	1370910	300	1370910	0.064	4	1370910	0.144	8	1370910	0.894	50	1112000	1.038	104
IA6	G	1	5211	1652080	1546390	120	1652080	0.079	7	1652080	0.015	2	1652080	0.507	15	1546390	0.570	83
MI2	G	2	8232	1733120	1122930	1000	1733120	0.098	6	1733120	0.038	2	1624250	0.395	22	913287	0.702	40
WI9	S	2	7345	2012470	1254900	131	2012470	0.074	8				2012470	0.390	22	1015200	0.881	51
WI6	S	2	10067	2044230	1173500	57	2044230	0.078	6	2044230	0.013	1	2044230	0.483	24	1173500	0.864	57
WI10	4	2	8297	2104550	1138360	334	2104550	0.037	2	2104550	0.026	2	2104550	0.297	24	1138360	0.724	50
OH18	G	1	8528	2295630	2295630	91	2295630	0.036	5	2295630	0.005	1	2295630	0.340	34	1301790	0.500	55
IL20	G	2	7921	2307010	1564840	660	1564840	0.178	15	1564840	0.059	5	1564840	0.560	34	1564840	0.854	55
MI12	G	2	8265	2404420	1126210	202	1361210	0.090	3	2404420	0.033	3	1361210	0.478	21	1361210	0.316	28
OH1	G	2	12972	2429870	2429870	46	2429870	0.077	10	2429870	0.034	3	2429870	0.650	72	2429870	0.877	133
MI9	S	2	9237	2544750	1298780	310	2544750	0.081	6	2544750	0.012	1	2544750	0.374	34	1298780	0.818	55
OH7	G	2	14957	2593220	2593220	328	2593220	0.094	6				2593220	0.134	43	2593220	0.516	98
WI1	S	2	8772	2688880	1436830	165	1436830	0.099	6	2688880	0.024	2	1436830	0.486	28	1430220	0.672	56
WI2	G	1	10160	2901760	1779980	66	1779980	0.068	4	1779980	0.052	4	1779980	0.226	20	1779980	0.423	61
IL24	G	2	18930	3129460	2759460	118	2759460	0.141	14				2759460	0.596	39	2759460	0.707	114
IA5	G	2	10654	3469460	1968240	723	3469460	0.048	7	3469460	0.033	8	1968240	0.587	66	1968240	0.556	78
MI17	G	2	15886	3810170	3810170	465	3810170	0.060	8	3810170	0.029	5	3810170	0.497	61	2965940	0.731	123
IL14	S	2	13109	4398990	4398990	432	4398990	0.066	15	4398990	0.038	3	4398990	0.609	58	4398990	0.555	183
WI3	G	2	18054	4591000	3446000	94	4591000	0.122	24	4591000	0.049	10	4591000	0.356	58	3446000	0.616	166
OH20	G	2	15697	4773420	2349530	500	2349530	0.055	9	4773420	0.061	9	2349530	0.630	86	2349530	0.725	71
OH14	G	2	14700	4883390	2717890	700	2717890	0.170	20				4883390	0.530	90	2717890	0.610	129

TABLE 1B - 1 Unit Cost Summary APPA Region: Midwest

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	$	%	%	%	%	%	P	S	L	K	C	L	A
IN15																	X	X			X		X
MI8	717000	0.098	3	717000	0.080	4	717000	0.897			200000	80	5	5	10		X	X		X		X	X
WI8	720500	0.080	4				462875	0.674	1	40000	500000	25	15	50		10	X	X	X	X	X		
IN13	724612	0.092	3	724612	0.115	4	724612	0.659		143000							X	X					X
IL4	734160	0.113	6	734160	0.108	6	734160	0.634		86766	315000	26	45	15	10	4	X	X		X	X	X	X
IN6	829582	0.074	5	820249	0.083	6	829582	0.710	7		250000												X
IL16	830496	0.076	11	830496	0.192	10	830496	0.986									X			X			X
MI14	883500	0.200	6	883500	0.150	5	883500	1.041									X		X	X	X		X
MI10	484316	0.249	5	484316	0.178	3	484316	1.017															X
OH5																							
MN1	947821	0.123	6	947821	0.146	5	947821	0.860		330000								X					X
WI7	980000	0.179	10	980000	0.134	7	980000	0.816		400000	250000	10	30	30	10	20	X	X					X
OH17	985198	0.203	9	985198	0.265	15	985198	1.315									X	X	X				
WI4	992038	0.132	6	981302	0.122	7	992038	0.668		350350	800000	30	40	10	10	10	X	X		X	X		X	X	
OH9										400000													X	X	X
IL7	779683	0.185	7	779683	0.564	17	987941	1.401		199980	175100		13	24	7	56	X	X		X	X		X	X
OH2	1108470	0.048	5	1009800	0.043	4	1108470	0.667		100000								X					X
MN3	1022580	0.123	5	1022580	0.163	4	1022580	0.625			492000	34	29	20	12	5	X	X		X	X		X	X
MN4			4				1085000	0.268		73000	160000	90	5	5			X	X		X	X			X
MI11	1112000	0.136	9	1112000	0.093	3	1112000	0.524		391094							X	X				X		X
MI6	1092370	0.079	2				1110120	0.593		500000	1053000					100							X	X
IL2	1170000	0.085	5	1170000	0.181	9	1170000	0.979		500000	10000000	10	10	30	20	30	X	X		X	X	X		X	X
MI16																		X				X	X	X
OH3											3382600	17	12	13	11	47	X					X	X	X
OH4	1370910	0.284	11				1370910	1.076																
IA6	1652080	0.141	11	1652080	0.253	22	1652080	0.769		726330	4216580	3	8	38	13	38		X		X	X		X	X
MI2	1733120	0.160	12	1733120	0.124	6	1733120	0.852		343557										X	X	X	X	X
WI9	2012470	0.088	5	1985720	0.110	8	1626000	0.504	8	359360							X	X	X		X			
WI6	2044230	0.122	10	2044230	0.131	9	2044230	0.635		56000	1000000	70	10	20			X							
WI10	2104550	0.090	7	2104550	0.082	7	2104550	0.720									X					X		X
OH10	2116320	0.115	12	2295630	0.101	7	2295630	0.662		100000	2047000	1		50		49		X			X			X
IL20	1564840	0.315	20	1564840	0.272	25	2307010	0.966		357950	920500	20	10	25	20	25		X						X
MI12	2404420	0.094	11	2248950	0.101	10	2404420	1.132		330000													X	X
OH1	2429870	0.078	8				2429870	0.880		221600							X	X						
MI9	2544750	0.118	10	2544750	0.069	8	2544750	0.932		30000							X							
OH7	2593220	0.013	20	2593220	0.072	6	2593220	1.046		45000	10000000		10	50	30	10		X		X				X
WI1	2638880	0.084	12	2688880	0.067	8	2688880	0.669		88200								X	X		X		X	X
WI2	1779980	0.170	12	1779980	0.222	17	1779980	0.634	1	118000	2490000	14	38	16	27	5		X	X		X	X	X	X
IL24	2759460	0.161	13	2759460	0.464	41	2759460	2.099		378342	4000000	23	12	43	20	2		X		X		X	X	
IA5	3469460	0.128	25	1968240	0.402	35	1968240	1.151										X	X		X	X	X	X
MI17	3810170	0.118	21	3810170	0.056	9	3810170	0.697		220000													X	X
IL14	4398990	0.104	17	4398990	0.050	10	4398990	0.822		866626	3406440	27	42	7	22	2		X					X	X
WI3	4591000	0.050	15	4591000	0.068	17	4591000	0.817		63000	1565000	27	35	5	15	17		X				X	X	X
OH20	4773420	0.155	34	4646610	0.132	18	4646610	0.769		23700	3200000	5		45	40	10		X					X	X
OH14	4883390	0.160	59	4883390	0.330	20	4883390	0.500		150000	12000000	10	5	60	20	5	X						X	X

TABLE 1A - 1 Unit Cost Summary APPA Region: Midwest

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
IN10	G	2	16662	5072120	2415360	770	5072120	0.022	6	5072120	0.029	8	5072120	0.653	66	2415360	0.701	124
IL21	G	2	20530	5253490	5253490	625	5295790	0.050	11	5295790	0.034	7	5295790	0.505	55	5295790	0.437	236
IN11	G	1	7912	5462090	3689840	1000	3689840	0.018	2	3689840	0.029	5	3689840	0.168		3689840	0.570	225
OH12	G	2	14561	5532390	5532390	500	5532390	0.026	7	5532390	0.008	2	5532390	0.414	99	2784560	0.561	116
MI15	G	2	16296	5786400	3208750	350	5786400	0.095	12	5786400	0.025	5	5786400	0.432	90	2931790	0.761	138
IL13	G	2	21827	6269480	3501380	895	6269480	0.032	7	6269480	0.046	9	6269480	0.282	85	3501380	0.586	124
OH15	G	2	25848	8010800	4359600	170	4359600	0.178	32	4359600	0.017	4	4359600	0.675	112	4359600	0.699	219
IA1	G	2	25100	9755090	5258740	437	5258740	0.051	7	9338450		20	5258740	0.534	156	5258740	0.559	182
IA2	G	2	23272	10818400	5677210	814	9577850	0.039	12	9345500	0.024	8	5677210	0.382	82	5677210	0.410	181
IN16	G	2	30800	11953200	6028670	816	11953200	0.037	23	11953200	0.057	27	6028670	0.438	324	6028670	0.522	277
IN3	G	2	31877	12404600	6519090	2000	12404600	0.037	24	12404600	0.027	14	6519090	0.397	137	5932100	0.534	289
IL3	G	2	33242	13650500	8742770	752	8742770	0.051	31	8742770	0.017	21	8742770	0.651	170	8742770	0.555	367
WI5	G	2	37600	15700000	10500000	600	10500000	0.065	33				10500000	0.287	85	10500000	0.748	597
MN2	G	2	45765	16400900	11930800	233	16400900	0.097	51	16400900	0.040	16	16400900	0.684	383	16400900	0.778	511
OH16	G	2	49599	16579400	9604520	1323	16579400	0.053	37	16579400	0.037	21	9604520	0.613	269	8495070	0.585	319
MI4	G	2	41630	17326000	8830870	1139	8830870	0.030	6	8830870	0.020	5	8830870	0.427	115	8175080	0.445	215
MI7	G	2	35236	20857000	9252650	1600	9252650	0.083	34	9252650	0.032	11	9252650	0.665	297	9166570	0.621	349

TABLE 1B - 1 Unit Cost Summary APPA Region: Midwest

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
IN10	5072120	0.102	32	5072120	0.332	18	5072120	0.679	1	838306	11906000			66		34	X	X		X				X	X
IL21	5295790	0.124	29	5295790	0.195	36	5295790	1.204									X	X							X
IN11	5462090	0.090	22	5462090	0.153	35	5462090	0.483		1200000															X
OH12	5532390	0.141	29	5527710	0.126	28	5527710	0.692		449651												X			
MI15	5786400	0.166	46	5786400	0.020		5786400	0.802		217373	16241000	4	9	20	22	45	X		X			X		X	X
IL13	6269480	0.123	54	6269480	0.098	20	6269480	0.859	1	39970	10625000	17	14	26	12	31									X
OH15	4359600	0.208	45	4359600	0.158	21	4359600	1.650		158493	1123000	5	40	11	5	39									
IA1	8883710	0.053	23	8883710	0.283	80	8883710	1.158		220221							X		X						X
IA2	8440140	0.080	48	8417550	0.261	66	9314950	0.894	4	268400									X	X	X	X			X
IN16	6028670	0.140	50	10246400	0.204	78	10246400	0.701		3867890	7104300	22	3	40		35		X		X	X			X	X
IN3	12404600	0.077	66	12404600	0.122	55	12404600	0.667		1800000	34500000	9	9	35	45	2									
IL3	8742770	0.157	42	8742770	0.741	76	8742770	0.588	4	1104320	5250000	10	3	67	15	7	X								
WI5	15700000	0.051	50	15700000	0.037	60	15700000	0.836		650000	6500000	8	2	8	80	2	X	X	X	X					
MN2	16400900	0.032	49	16400900	0.203	65	16400900	0.923														X			X
OH16	16468000	0.129	86	16490800	0.062	43	16490800	0.911		2079680															X
MI4	8830870	0.185	34	15126000	0.135	34	15126000	0.619	3	583000	5494000	4	6	50	35	5	X					X			X
MI7	9252650	0.140	64	15760300	0.337	58	15760300	1.138			7237580	14	7	45	34										

TABLE 1A - 2 Unit Cost Summary APPA Region: Eastern

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MAINT GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
CT1	2	2	1800	48000	48000	4							48000	0.740	1	48000	0.830	2
NY10	4	1	841	69060	69060	0	69060	0.244	1				69060	0.339	2			
NY6	G	1	50	93200	93200	81												
NJ7	2	2	3650	154590	154590	63	154590	0.310	2				154590	1.380	7	144889	0.970	18
NJ2	S	1	438	180262	180262	23	180262	0.141	1				180262	0.211	3	180262	0.392	7
NJ8	2	1	1876	222385	148252	11												
RI3	4	1	411	263732	151100	50	263732	0.102	2				263732	0.298	4	126042	0.265	4
NY5	2	2	2731	278177	278177	200												
NJ6	2	2	1712	320576	293416	130	320576	0.097	1	320576	0.047		293416	0.753	6	293416	0.665	15
NY23	4	1	2200	325000	325000	12	325000	0.124	3				325000	0.264	4	325000		15
VT1	2	2	738	326600	326600	46												
VT4	S	2	1023	334986	334986	175												
OT10	2	2	2452	345000	345000	64	345000	0.198	3				345000	0.425	6	345000	0.763	
NY21	2	2	3800	350000	350000	160												
VT2	S	2	739	380000	380000	60	380000	0.158	2				380000	0.324	4	380000	0.383	11
MA2	2	2	2300	400000	400000	26							400000	0.750		400000	0.260	
MA7	4	2	950	403081	403081	55												
PA9	S	1	1200	444845	444845	60	444845	0.074	2				444845	0.615	10	444845	0.592	22
MD5	2	2	2344	488662	488662	137	488662	0.126	2				488662	0.414	13	488662	0.858	36
MD1	4	1	1660	500000	500000	50	500000	0.072	2				500000	0.425	15	500000	0.398	16
NY20	G	1	1200	500000	419000	0												
MD2	2	2	7318	501099	501099	150												
NY8	2	2	2491	521747	521747	37	521747	0.134	3	521747	0.038	1	521747	1.342	7	521747	0.872	27
PA10	2	2	6000	550000	550000	164	550000	0.136	4				550000	0.212	10	550000	0.039	32
PA7	4	1	1400	570566	570566	75												
OT6	2	2	0	581169	581169	72	581169	0.250	4				540000	0.750	10	540000	1.120	37
NY9	2	2	5200	590523	590523	30	590523	0.044	1	590523	0.044	1	590523	0.396	17	590523	0.437	25
NY22	4	1	1275	602951	602951	2	602951	0.058	2				602951	0.600	7	602951	0.080	2
OT5	2	2	5000	633271	577917	110	633271	0.241	4				581875	0.554	6	581875	0.933	22
PA13	4	1	1510	648823	648823	65	648823	0.057	2				648823	0.736	10	630823	0.403	21
MD3	S	2	973	650655	618390	90												
NJ1	4	2	3305	668348	442138	300	668348	0.074	4	668348	0.036	1	442138	1.078	19	442138	0.959	41
PA6	2	2	3651	719777	719777	40	719777	0.068	2				719777	0.265	17	719777	0.373	26
OT8	4	2	3525	729129	729129	155	729129	0.158	5	729129			729129	0.217	3	729129	0.583	25
NY18	2	2	2557	730689	730689	140	730689	0.130	5				730689	0.240	12	739689	0.490	31
VT3	4	1	1638	749324	639231	100												
PA14	4	1	1200	750000	650000	120	650000	0.142	5				650000	0.497	14	650000	0.430	30
QB2	2	2	4200	775290	775290	24	775290	0.119	3	775290	0.065	1	775290	0.641	9	775290	0.587	30
PA16	S	2	1200	784915	784915	185												
OT4	4	2	3300	787600	787600	32	787600	0.250	9				787600	0.530	12	787600	1.000	32
NH2	4	1	1749	834870	834870	65	834870	0.102	5				825765	0.468	14	691590	0.458	30
RI2	4	1	2750	910000	910000	170												
PA18	2	2	14754	912099	880164	400	912099	0.246	10	912099	0.043	1	880164			880164		
NJ3	S	2	8045	947655	947655	182												
PA19	4	1	1050	980000	980000	200	980000	0.112	4				980000	0.801	17	980000	0.351	22

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TABLE 1B - 2 Unit Cost Summary APPA Region: Eastern

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT															
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	TOTAL $	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	S A	P C	S C
CT1	48000	0.040	1				48000	0.960									X		X	X	X				
NY10																		X							
NY6										95000	50000	20	5	70		5							X	X	
NJ7	154590	0.354	4	154590	0.718		154590	1.370			659000	68				32	X			X	X				
NJ2	180262	0.029	2	180262	0.033		180262	1.290		40000	823000	5		5	5	85				X	X			X	
NJ8											140000	60				40	X	X		X	X		X	X	X
RI3	253000	0.059	1				263732	0.922		50000	150000	40	35	20		5	X	X		X	X	X		X	X
NY5																	X	X	X	X				X	X
NJ6	293416	0.211	3	293416	0.218	3	293416	1.740		35000	286000	52		46	2		X	X		X	X			X	X
NY23				325000		2				181800	20000			100			X	X	X		X	X	X	X	X
VT1																	X	X	X	X	X		X	X	X
VT4											718000		6	27	47	20	X	X						X	
OT10	345000	0.142					345000	0.692		43682							X	X		X	X	X			X
NY21																	X	X	X			X		X	X
VT2	380000	0.101	2	380000	0.127	2	380000	1.509		150000	828000	30	20	20	10	20	X	X	X					X	X
MA2	400000	0.088		400000	0.300		400000	1.100									X	X	X	X	X			X	X
MA7											100000	100					X	X		X	X	X			X
PA9	444845	0.176	5	444845	0.205												X	X	X			X			X
MD5	488662	0.196	8	488662	1.438	10	488662	0.944		32000	189000	90				10	X	X	X	X	X	X			X
MD1	500000	0.174	5				500000	0.624									X	X	X	X	X	X		X	X
NY20																		X		X	X	X	X	X	X
MD2																	X	X	X	X	X				X
NY8	521747	0.460	3	521747	0.700	11	521747	0.460	1	14000							X	X		X	X			X	X
PA10	550000	0.347	2				550000	1.784	2	80000	600000	42	21	21	8	8	X	X		X	X			X	X
PA7											145000	35	65				X	X	X			X	X	X	X
OT6	581169	0.209	6				540000	1.000	1								X	X		X	X			X	X
NY9	590523	0.226	11	590523			590523	1.470									X	X		X	X			X	X
NY22							602951	0.690			250000	40	16	18	20	6		X	X	X	X			X	X
OT5	633271	0.387	2	581875	0.112	5	581875	0.849		120000							X	X	X	X	X	X	X	X	X
PA13	648823	0.192	5	648823	0.091	1	648823	0.876		120000	20000	50	25	25										X	X
MD3											120000	20		35	45		X	X		X				X	X
NJ1	668348	0.399	13	485908	0.301	8	442138	1.887		72000	344500	6	40	21		33	X	X				X	X	X	
PA6	719777	0.029	1	719777	0.046	2	719777	1.039		435780							X	X		X	X		X		X
OT8	729129	0.285	9	729129	0.416	9	729129	1.007		72988							X	X	X	X	X	X	X		
NY18	739689	0.160	8	738689	0.120	5	738689	1.060		20000							X	X				X	X	X	
VT3											2000000	5	30	30	10	25		X		X	X	X	X	X	
PA14	650000	0.102	5	650000	0.065	2	650000	1.276	1								X	X		X	X				X
QR2	775290	0.123	2	775290	0.128	1	775290	0.054		100000	1000000	30	15	10	10	45	X	X	X	X	X	X	X	X	X
PA16											6000			55	30	15	X	X	X	X	X	X		X	X
OT4	787600	0.084	2				787600	0.720		81000							X			X			X	X	X
NH2	825765	0.091	3	825765	0.028	1	825765	0.806									X	X		X	X				
RI2											220000	60	10	10		20		X						X	X
PA18	880164			880164			880164	1.629									X	X		X	X	X		X	X
NJ3										252404							X	X		X	X			X	X
PA19	980000	0.227	7	660713	0.103	2	660713	1.033		273000	3500000	15	25	40	20			X				X		X	X

TABLE 1A - 2 Unit Cost Summary APPA Region: Eastern

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MAINT	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
NH3	2	2	2720	1001790	1001790	50	1001790	0.014	6				1001790	0.533	30	955803	0.432	43
ME1	5	2	5384	1016000	706945	18	706945	0.283	9	1016000	0.036	2	1016000	0.197	11	706945	0.536	41
OT11	2	2	7380	1017000	1017000	74	1017000	0.260					1017000	0.730		1017000	1.120	
MA4	G	1	2847	1024360	1024360	65	1009550	0.088	6	1009550	0.054	1	1009550	0.550	13	962378	0.500	34
MA3	4	1	2495	1070900	1070900	43	1070900	0.056	3	1070900	0.029	1	1070900	0.526	17	1070900	0.432	31
PA8	4	1	2183	1101500	1101500	170	1101500	0.112	5			1	1101500	0.631	23	1101500	0.577	45
OT2	4	2	2155	1143000	978000	120	1143000	0.065	3				770000	0.589	14	770000	0.490	
CT3	4	2	1000	1243000	1243000	110	1243000	0.145	8	1243000	0.240	10	1243000	1.073	48	413000	1.682	10
NJ5	G	1	2442	1253000	1253000	56	1253000	0.108	6	1253000	0.058	5	1253000	0.527	24	783791	0.549	33
MD4	2	2	10120	1265840	1265840	145												
NY2	5	1	3830	1293000	1293000	147	1293000	0.094	10				1293000	0.577	21	1293000	0.701	36
NY4	4	1	1900	1300000	1300000	100	1300000	0.146	7	1300000	0.120	1	1300000	0.380	24	1300000	0.370	44
PA12	5	2	6300	1312720	1312720	173												
NY11	5	2	12319	1350000	1350000	0												
NY13	5	1	2312	1411540	1369290	500	1369290	0.138	9				1369290	0.346	17	1369290	0.735	66
PA5	5	2	5332	1440000	1440000	201												
PA3	4	1	3273	1550000	1550000	325	1550000	0.040	7				1550000	0.472	19	1550000	0.598	89
MA1	4	1	1991	1697310	1154170	450	1154170	0.192	10				1154170	1.135	28	1154170	0.638	57
MA12	4	1	1986	1700000	900000	100	1700000	0.140	7	1700000	0.020	2	1700000	0.970	54	821000	0.510	34
MA10	5	1	4784	1800000	1800000	142	1800000	0.124	6	1800000	0.124	4	1800000	0.462	27	1800000	0.823	97
CT4	G	1	2600	2000000	2000000	120												
MA5	G	1	3499	2025000	2025000	250	2025000	0.120	11	2025000	0.060	4	1965000	0.230	29	1965000	0.900	72
PA17	5	2	8187	2062000	2062000	385	2062000	0.084	7	2062000	0.022	2	2062000	0.379	32	2062000	0.875	105
NY1	5	2	5860	2079770	2079770	107	2079770	0.080	8				2079770	0.110	24	2079770	0.530	114
NY7	5	2	5107	2081990	2081990	225	2081990	0.060	7	2081990	0.030	3	2081990	0.330	36	2078950	0.530	108
OT14	G	2	8081	2082150	2082150	75	2082150	0.175	17				2082150	0.477	36	2082150	1.054	110
MA11	4	1	1562	2099700	2099700	102	2099700	0.090	7				2099700	0.301	20	980482	0.460	54
PA2	G	1	6325	2502060	1869500	750	2502060	0.105	14	2502060	0.089	10	1869500	1.151	27	2502060	0.499	102
OT13	G	2	10385	2619200	2043000	130	2043000	0.310	22				2043000	0.689	39	2043000	0.610	19
NY12	5	1	9879	2652600	2652600	500	2652600	0.154	20	2652600	0.030	5	2652600	0.475	29	2652600	0.864	132
NH1	5	1	4127	2700000	1900000	173	3100000	0.084	12	3100000	0.028	4	3100000	0.698	118	2500000	0.876	107
NY19	G	1	6489	2723050	2087660	150	2087660	0.107	7	2087660	0.011	1	2087660	0.883	53	2087660	0.427	60
NF1	G	2	8573	2796430	1832940	300	2796430	0.211	23	1832940	0.020	2	2250000	0.670	47	1283920	1.213	84
MA6	5	1	0	2850060	2658260	151	2658260	0.107	12	2658260	0.016	2	2658260	0.437	48	2658260	0.617	110
NY3	5	1	6200	2931940	1925220	239	2931940	0.052	12	2931940	0.109	12	2931940	0.305	58	2931940		
OT7	G	1	10097	2984860	2867190	296	2867190	0.132	15	2867190	0.121	11	2867190	0.461	60	2843430	0.837	153
PA4	M	1	1800	3200000	3200000	2												
NY24	G	2	10480	3362190	3362190	275												
NY16	G	2	23138	3419220	3419220	176	3419220	0.060	9				3419220	0.230	50	3419220	0.630	199
NY15	G	2	23138	3764210	3764210	1040	3764210	0.070	13				3764210	0.170	36	3764210	0.520	190
RI1	G	1	6890	3765670	3402070	147	3402070	0.129	18	3765670	0.066	8	3402070	0.672	58	3402070	0.623	134
MD6	G	2	4300	3998590	3998590	11	3998590	0.045	6	3998590	0.022	21	3998590	0.921	184	3998590	0.395	138
OT9	G	2	17910	4108120	4108120	304	4108120	0.306	49				3413090	0.515	86	2449430	0.948	154
OT12	G	2	19022	4310410	4310410	650	4310410	0.156	20	4310410	0.057	9	4310410	0.637	59	3868700	0.798	157
OT1	G	1	10205	4672000	4672000	268	4672000	0.119	24	4672000	0.101	18	4464000	0.657	117	4464000	0.761	188

TABLE 1B - 2 Unit Cost Summary APPA Region: Eastern

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT FUNDING	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%	P	S	L	K	C	L	A
NH3	1001790	0.154	11	1001790	0.050	1	1001790	0.890		250000	543800	47		9	1	43	X	X		X	X	X	X
ME1	752500	0.149	5	1016000	0.035		1016000	0.957			600000	30	40	15	5	10	X	X					X
OT11	1017000	0.158					1017000	0.870		180000	791000	25	13	28		34	X	X		X	X		X
MA4	1024360	0.243	9	1009550	0.040	5	962378	0.909		231660	300000	45	10	15	25	5	X	X	X			X	X
MA3	1070900	0.114	5	1070900	0.162	4	1070900	0.968		375930	1493000	12	34	5	38	11		X			X		X
PA8	1101500	0.236	18	1101500	0.140	6	1101500	0.980			962250	8	15	14	6	57						X	
OT2	1143000	0.212	7	1143000	0.323	6	770000	0.978		120000	300000	30	55	5	10		X	X		X	X			X
CT3	1243000	0.158	11	1243000	0.167	14	1243000	0.982			6039000	25	15	40	15	5	X	X						X
NJ5	1253000	0.250	9	1253000	0.406	11	1253000	0.910		614543	3099000	1	12	10	20	57	X			X			X	X
MD4																	X	X	X	X	X	X	X	X
NY2	1293000	0.187	10	1293000	0.116	5	1293000	1.180		300000	200000	10	10	60		20	X	X	X	X	X		X	X
NY4	1300000	0.130	13				1300000	0.900		600000	2000000	25	10	25	25	15	X	X		X	X			
PA12										10599700	1483000	30	18	12	2	3	X	X				X	X	X
NY11																	X					X	X	X
NY13	1369290	0.166	11	1066350	0.117	6					1000000						X	X	X	X	X	X		X
PA5											2108270	25	10	14	18	33	X	X					X	X
PA3	1550000	0.229	26	1550000	0.174	15	1550000	0.526		500000	1340700	3	13	7	5	72	X	X	X		X		X	X
MA1	1154170	0.246	15	958743	0.175	8	1154170	1.456		200000							X	X					X	X
MA12	1700000	0.100	13	1600000	0.440	5	1700000	0.660		300000	3000000						X	X		X	X		X	X
MA10	1800000	0.379	27	1800000			1800000	1.270		550000													X	X
CT4							2000000	1.320		376008	225000	7	1	26		66	X	X	X		X		X	
MA5	2025000	0.118	14	2025000	0.488	7	2025000	2.010		1500000	13600000	14	5	54	12	15	X							X
PA17	2062000	0.162	17	2062000	0.153	13	2062000	1.061		3947000	5729000	5	2	89	3	1	X	X	X	X		X	X	X
NY1	2079770	0.060	9	2079770	0.100	23	2079770	0.640		284350	205650	30	20	20	20	10	X			X				
NY7	2081990	0.329	9	1991290	0.100	13	2078950	1.020		513000	17500000	15	10	40	15	20	X	X				X	X	X
OT14	2082150	0.213	9	2082150	0.414	14	2082150	0.838		300000	7000000	25	5	45	20	5	X			X	X		X	X
MA11	2099700	0.144	14	2099700	0.069	5	2099700	0.835		557031							X		X		X			X
PA2	2502060	0.147	10	1869500	0.097	6	1869500	0.942		150000	400000	30	10	10	20	30							X	X
OT13	2043000	0.164	16	2043000	0.487	9	2043000	0.804		160000											X		X	X
NY12	2652600	0.187	30	2652600	0.310	20	2652600	1.201	1	800000	5000000	10	60	10	10	10	X				X		X	X
NH1	2700000	0.173	13	2700000	0.381	14	2700000	0.833		1[illegible]000								X	X		X		X	X
NY19	2087660	0.342	12				2087660	1.889			565000	35	15	40	10									X	X
NF1	2796430	0.238	8	2796430	0.379	33	2796430	1.097												X	X			X	X
MA6	2658260	0.099	17	2658260	0.085	10	2658260	0.897		330000							X			X	X				X
NY3	2931940	0.262	42	2931940	0.490	4	2931940	0.854		350000	1125000	4	12	16	50	18	X			X			X	X	X
OT7	2984860	0.123	17	4370490	0.157	18	4370490	0.828		484361							X							X	X
PA4																		X			X	X	X		X
NY24																	X							X	X
NY16	3419220	0.080	15	3419220	0.080	17	3419220	1.000	3	90000	773480	4	32	19	19	26	X						X		
NY15	3764210	0.120	26	3764210	0.080	17	3764210	2.150	3	80702	1098000	41	32	10	10	7	X						X		
RI1	3765670	0.084	18	3061860	0.185	17	3765670	1.405		100188															
MD6	3998590	0.031	8	3998590	0.025	3	3998590	1.492		841300	1000000	15	5	65	10	5	X	X	X			X		X	X
OT9	4108120	0.180	37	3383160	0.135	30	3383160	0.759	30	500000	3500000	5	85	5	5		X						X	X	X
OT12	4310410	0.247	28	4310410	0.257	38	4310410	1.073		585000	2000000	40	15	20	5	20	X	X	X			X		X	X
OT1	4464000	0.213	36	4332000	0.129	15	4332000	0.925		984000							X	X			X		X	X	X

TABLE 1A - 2 Unit Cost Summary APPA Region: Eastern

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
OT3	G	1	18171	4772800	3418300	190	4772800	0.179		4772800	0.179		3418300	0.458	54	3418300	0.768	170
QB1	G	1	22723	5061600	5061600	162	5061600	0.246	49	5061600	0.046	10	4897170	0.652	88	3840070	0.919	136
DE1	G	1	16889	5274220	2573750	365	5274220	0.115	18				5274220	0.475	87	2561000	0.517	133
CT2	G	2	20000	5892000	3350000	450	5892000	0.066	18	5892000	0.005	8	5892000	0.482	130	3218000	0.541	150
PA1	G	1	22047	5981520	5981520	130	5981520	0.098	24	5981520	0.051	11	5981520	0.592	108	5981520	0.784	251
NY14	G	1	16522	6845130	6845130	631	6845130	0.125	53	6845130	0.036	15	6845130	0.327	147	3744000	0.325	120
MA8	G	1	8770	8247670	8247670	130	8247670	0.136	29	8247670	0.116	30	8247670	0.828	157	5173960	1.050	293
MA9	G	2	23111	9148200	8925770	450	8925770	0.098	51	8925770	0.067	27	8925770	0.721	271	4195840	0.499	184
NY17	G	1	16000	10000000	7023050	500	7023050	0.170	29	7023050	0.140	17	7023050	0.650	163	6200000	0.560	247
NJ4	G	2	39834	11847900	7440150	1992	7440150	0.123	43	7440150	0.020	7	7440150	0.598	131	6343800	0.751	368
PA15	G	2	32459	11724000	7319090	400	11724000	0.079	47	11724000	0.124	63	7319090	0.368	251	6645300	0.520	240

TABLE 1B - 2 Unit Cost Summary APPA Region: Eastern

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT FUNDING	TOTAL	RF	EW	ME	US	OR	M P	H S	M L	P K	S C	T L	S A	P C	S C
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%									
OT3	3418300	0.126	16	3418300	0.127	10	3418300	0.712		365000									X	X	X	X	X	X	X
QB1	4477290	0.162	22	4116760	0.382	53	4116760	0.691		64600	4000000	25	15	40	15	5		X	X		X	X			
DE1	5274220	0.621	47	5274220	0.136	16	5274220	1.826	1	617615	486377	55	3	5	14	23	X								
CT2	5892000	0.065	30	5174220	0.029	48	5174220	0.932		250000	15000000	35	10	25	20	10							X	X	X
PA1	5981520	0.080	27	5981520	0.047	5	5981520	1.106		3541430	7745000	10	30	18		42		X						X	X
NY14	6845130	0.169	42				3744000	1.087		1323520	9926000	11	4	43	7	35	X								
MA8	8247670	0.210	63	8247670	0.359	36	8247670	1.493		1461520									X		X		X	X	X
MA9	8925770	0.157	84	8793940	0.085	32	8793940	1.007	10	880000	18000000	7	11	61	8	13	X								X
NY17	7023050	0.110	27	8833000	0.410	49	8833000	0.930		250000	54000000	5	15	35	30	15	X							X	X
NJ4	7440150	0.201	65	7440150	0.152	40	7440150	1.594		370828	10019000	30	35	20	10	5	X		X			X			X
PA15	11724000	0.074	44	11724000	0.233	38	11724000	0.576	10	900000	5369500	8	11	11	17	53	X	X						X	X

TABLE 1A - 3 Unit Cost Summary APPA Region: Southeastern

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
VA3	2	2	1177	96498	96498	163	96498	0.300	1				96498	0.540	2	96498	0.480	5
VA2	2	2	1803	123783	123783	99												
NC8	2	2	2500	160000	160000	75	160000						160000	0.750	2	160000	0.650	10
NC4	2	2	4230	237315	237315	15	237315	0.109	1				182315	0.548	5	182315	0.783	
TN5	2	2	2076	238858	238858	65	238858	0.170	2				238858	0.315	4	231208	0.434	10
VA7	4	2	2414	253500	253500	75	253500	0.141	2				253500	0.561	6	215500	0.626	19
FL3	2	2	1449	258874	258874	114												
FL8	2	2	1367	288352	288352	200	288352	0.128	2				288352	0.383	4	288352	0.951	26
FL7	5	2	2911	434600	416040	101	434600	0.281	8	434600	0.130	4	434600	0.542	17	416040	0.713	32
MS4	4	1	951	465000	465000	100	465000	0.107	2				465000	0.371	6	465000	0.323	14
FL11	4	1	1103	486989	486989	268	486989	0.069	18				486989	0.806	15	486989	0.486	24
VA1	4	1	785	529553	529553	53	529553	0.089	3	529553	0.151		529553	0.254	11	529553	0.324	26
GA7	5	2	0	544000	544000	80	595000	0.172	5				595000	0.632	16	484000	0.535	28
FL9	G	1	6000	600000	600000	200												
FL2	2	2	7798	624754	624754	271	624754	0.272	6	624754	0.046	2	624754	0.945	8	624754	0.820	39
GA4	H	2	4573	624925	624925	332	624925	0.177	6				624925	0.451	12	516219	0.782	43
LA2	G	1	862	641100	641100	1	641100	0.127	5				641100	0.928	33	588820	0.929	55
FL10	G	1	5600	697799	697799	100	56400	0.080	3				289439	0.414	26	273993	0.392	26
VA11	U	2	7286	843519	638237	101	843519	0.240	6	843519	0.050	2	843519	0.980	22	843519	0.820	70
AL3	G	2	4072	888128	728383	332	728383	0.154	6				728383	0.402	19	728383	0.468	45
FL6	U	2	3171	890477	652337	1000	687180	0.196	7				687180	0.455	14	546155	0.111	46
GA6	5	1	1700	981840	981840	400	981840	0.070	1				941939	0.810	18	981840		30
VA6	G	2	8638	1050510	870866	95	1050510	0.140	4				1050510	0.337	27	870866	0.539	49
VA5	4	1	1698	1116340	1116340	75	1116340	0.013	4				1116340	0.135	29	819241	0.414	42
VA4	4	2	2400	1150000	500000	54	1150000	0.047	4	100000	0.080	3	1150000	0.215	13	1150000	0.201	45
AL5	5	2	3525	1162630	1162630	430	1162630	0.032	4				1162630	0.520	21	1162630	0.482	54
VA13	5	2	4500	1295340	720431	200	1295340	0.141	11				1295340	0.546	39	1295340	0.336	70
LA4	H	2	447	1300490	1300490	90	1300490	0.368	25				1300490	1.099	69	1300490	1.150	150
MS2	H	2	1617	1337820	1177720	70	1337820	0.191	10				1337820	1.233	79			
LA1	G	2	11060	1380110	995443	280	1380110	0.128	10	1380110	0.041	3	1380110	0.465	28	1189990	0.706	86
SC3	5	2	2707	1475000	1475000	108	1475000	0.077	6	1475000	0.018	1	1475000	0.487	44	635000	0.656	
DC1	G	1	11500	1517300	1517300	41	1517300	0.113	4				1517300	0.338	18	1517300	1.299	111
GA2	G	2	12951	1558270	1558270	56	1558270	0.261	45	1558270	0.100	4	1558270	1.431	73	1558270	0.862	140
NC9	5	2	4725	1562930	1398930	37	1562930	0.148	3				1562930	0.274	12	1562930	0.657	110
VA12	5	1	4200	1764030	1682370	350	1682370	0.095	7				1764030	0.504	36	1682370	0.328	87
AL1	5	1	3500	1800000	1000000	236	1800000	0.557	8	1800000	0.377	3	1000000	0.760	50	1000000	0.547	57
TN3	5	2	5005	1811780	965752	250	1811780	0.057	6	1811780	0.014	1	1811780	0.181	24	965752	0.357	30
GA5	U	2	6703	1862960	1017020	340	1017020	0.174	11	1862960	0.026	2	1862960	0.354	38	1017020	0.580	72
NC5	5	2	5575	1881200	1048660	240	1881200	0.102	8	1881200	0.029	2	1881200	0.314	27	930100	0.650	51
SC2	G	2	2564	2102350	2102350	40	2093510	0.158	26	2093510	0.057	8	2093510	0.703	142	1507710	0.818	122
WV1	5	2	8434	2104960	2104960	47	2104960	0.094	11	2104960	0.006	1	2104960	0.271	41	2104960	0.446	104
VA8	5	2	8537	2141920	2141920	240	2141920	0.063	7	2141920	0.015	2	2141920	0.233	48	2141920	0.187	106
LA3	G	1	10040	2229050	1420580	105	1420580	0.157	10	1420580	0.081	5	1420580	0.634	70	1420580	0.533	88
TN2	H	1	2140	2419780	1989170	48	1989170	0.083	7				1943970	1.074	98	1136210	0.728	96
NC1	5	2	9083	2478160	2478160	175	2478160	0.077	8				2478160	0.322	33	1183210	0.518	64

TABLE 1B - 3 Unit Cost Summary APPA Region: Southeastern

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	$	%	%	%	%	%	P	S	L	K	C	L	A
VA3																		X	X	X	X	X	X
VA2																	X	X					X
NC8	160000	0.869	2	160000		2	160000	0.616			75000	15	10	35		40	X	X	X	X	X	X	X
NC4	237315						182315	0.699		110400	225000	75	11	14			X	X		X		X	X
TN5	238858	0.084	1	238858	0.064	1	238858	0.718		50000	70000				50	50	X	X					X
VA7	253500	0.219	3				253500	0.724		9050							X						
FL3																	X	X			X	X	X
FL8	288352	0.409	8	288352	0.076	2	288352	0.790		60000							X	X		X			
FL7	434600	0.438	15	434600	0.354	9	434600	1.145		20637	156925	20	9	8	17	46			X		X		X
MS4	465000	0.138	7				465000	0.755		178021									X		X	X	X
FL11	486989	0.230	7				486989	1.427			500000	5	40	55			X	X	X	X	X	X	X
VA1	529553	0.165	6	529553		1	529553	0.469		43500							X		X	X	X		
GA7	544000	0.222	12				544000	0.694		500000	200000	5	25	3	62	5	X					X	X
FL9											700000	28	12	35	5	20	X	X	X	X	X	X	X
FL2	624754	0.017	21				624754	1.042	3													X	X
GA4	624925	0.397	17				624925	1.000		40000							X	X	X	X	X		
LA2				641100	0.591	15	641100	1.840		17000												X	
FL10	121320	0.173	10				751114	1.076									X						
VA11	843519	0.190	11	843519	0.590		843519	0.520	3	598725	57000	44		24		32	X						X
AL3	728383	0.134	10				728383	0.999		15000							X	X		X	X		X	X
FL6	888237	0.279	18	888237	0.405	17	888237	0.982			249000	50			1	49	X		X		X		
GA6	981840	0.280	5	981840	1.109	5	981840	1.204		441000	200000	15	5	40	20	20	X	X		X		X	
VA6	1050510	0.125	13	1050510	0.286	13	1050510	1.210	10		1057500	4	13		10	73	X						
VA5	1116340	0.588	13	1116340	0.187	6											X	X					
VA4	1202240	0.063	7	998000	0.370		998000	0.770	10	10000	3000	90		10			X	X			X	X	X
AL5	1162630	0.335	10				1162630	0.946				15	10	25	5	45	X	X	X			X	X
VA13	1295340	0.149	18	1295340	0.122	12	1295340	0.258		300000	600000	60	20	20			X	X			X	X	X
LA4	1300490	0.057	6	1300490	0.217	15	1300490	1.020															X
MS2	1337820	0.136	11	1382240	0.355	14	1382240	2.188			2417350	10	11	24	30	25	X	X					X
LA1	1380110	0.162	16	1380110	0.327	20	1380110	1.239		366000	750000	20	5	20	50	5	X		X	X			X
SC3	1475000	0.016	19	1475000	0.065	6	1475000	0.762		284000	2300000	13	38	25	16	8	X	X				X	X
DC1	1530000	0.356	12	1517300	0.555	23	1517300	1.503	23	100000	806000	16	29	12	31	12	X	X	X	X	X	X	X
GA2	1558270	0.129	16	1558270	0.117	10	1558270	1.067		44000	5080200	1	20	41		38	X					X	X
NC9	1562930	0.076	5	1562930	0.349	4	1562930	1.180									X	X	X	X	X	X	X
VA12	1682370	0.212	15	1764030	0.069	8	1764030	0.756		270000							X	X		X			X
AL1	1800000	0.154	25	1800000	0.124	15	1800000	1.016			10000000	5	25	50	5	15	X	X		X	X		X
TN3	1811780	0.156	11	1811780	0.070	8	1811780	0.476		40000	330000	91	1	8			X	X		X	X	X	X
GA5	1862960	0.124	32				1017020	0.684		401235	5000000	20	15	40	15	10	X	X					X
NC5	1881200	0.187	21	1827100	0.128	13	1789500	0.819									X	X			X		X
SC2	2093510	0.060	12	1165510	0.073	6	2025920	1.456		200000	1500000	1	1	35	33	30		X				X	X
WV1	2104960	0.095	22				2104960	0.748									X					X	X
VA8	2141920	0.140	20	2141920	0.061	9	2141920	1.126			1240200	10	5	20	25	40	X		X		X		X
LA3	1420580	0.146	24	2229850	0.378	30	2229850	1.276		560000	17000000	5	7	1	65	22	X					X	X
TN2	1943270	0.052	11	1943970			1943970	1.235									X		X		X		X
NC1	2478160	0.194	28	2100000	0.192	20	2100000	1.286		300000							X				X		

TABLE 1A - 3 Unit Cost Summary APPA Region: Southeastern

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MATND GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
NC6	S	2	10200	2500000	2500000	150	2500000	0.084	12	2500000	0.024	3	2500000	0.320	40	1500000	0.533	81
KY2	S	2	5379	2560000	2560000	75	2560000	0.052	8				2560000	0.228	34	2560000	0.361	97
KY1	S	2	6358	2643120	2643120	276	2643120	0.052	10				2643120	0.192	46	2643120	0.185	81
MS1	G	2	9491	2795140	1643160	210	2795140	0.044	7	2795140	0.056	7	1643160	0.543	52	1643160	0.570	102
FL4	G	2	15041	2883600	1973900	900	1973900	0.098	10	2883600	0.073	9	1973900	0.335	3	1973900	0.655	126
TN4	G	2	15220	3202420	3202420	344	3275710	0.124	27	3275710	0.027	6	3202420	0.334	74	3119080	0.646	213
NC7	G	1	9300	3299500	2231800	325	3299500	0.211	17	3299500	0.108	12	3299500	0.810	95	2231800	1.060	176
MS5	G	2	8944	3573980	3282530	430	3282530	0.047	6	3282530	0.030	4	1349730	0.681	71	1349730	0.595	98
KY4	G	1	13604	3880000	3880000	625	3880000	0.161	34				3880000	0.489	99	3880000	0.426	160
KY5	S	2	10471	4000000	4000000	1000	4000000	0.099	20				4000000	1.420	246	4000000	0.301	153
GA1	G	2	11261	4304660	4304660	230	4304660	0.175	40	4304660	0.031	6	4304660	0.655	124	4304660	0.412	168
VA10	G	2	19817	4458130	4458130	152	4458130	0.158	28				4458130	2.226	267	3349950	0.689	247
SC1	G	2	11291	4585620	4585620	900	4585620	0.038	12	4585620	0.033	8	4585620	0.445	124	2728180	0.489	111
DC2	G	1	9564	4878600	3597700	107	2778700	0.219	16	4430000	0.064	7	2447800	0.528	164	2339200	0.747	128
AL2	G	2	17253	4926950	3048330	450	4926950	0.032	11	4926950	0.017	4	3048330	0.309	53	3048330	0.320	117
MS3	G	2	11409	4997830	2754600	1000	4997830	0.079	13	4997830	0.070	11	4997830	0.337	102	3488880	0.372	140
FL1	G	2	18545	5193380	3024240	411	5193380	0.052	16	5193380	0.071	18	3024240	0.484	120	3024240	0.747	196
AL4	G	2	16919	5634870	5634870	900	5634870	0.028	15				5634780	0.592	130	5634870	0.311	197
NC2	G	2	17982	5720130	3409590	398	5720130	0.177	45	5720130	0.054	13	5720130	0.851	200	4566990	0.706	276
VA9	G	2	16201	7018620	5347400	870	7018620	0.053	20	7018620	0.043	16	5347400	0.594	275	3004260	0.657	202
GA3	G	2	18344	7484580	4918510	605	7484580	0.029	13	7484580	0.048	23	4918510	0.310	83	4918510	0.551	294
NC3	G	2	21465	7851760	5227850	596	5227850	0.569	113				5227850	0.460	153	5227850	0.713	269
KY3	G	2	23509	8632440	5362720	750	5362720	0.087	27	5362720	0.054	15	5362720	1.065	320	5329870	0.428	235
TN1	G	2	25537	10779600	4646890	983	10779600	0.052	36	10779600	0.012	6	10779600	0.186	231	5198220	0.414	197
FL5	G	2	24640	11124200	4353630	1200	4353630	0.181	47	4353630	0.062	16	4353630	0.571	178	4353630	0.645	302

TABLE iB - 3 Unit Cost Summary APPA Region: Southeastern

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT							M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	TOTAL $	RF %	EW %	ME %	US %	OR %	P	S	L	K	C	L	A	C	C
NC6	2500000	0.176	23	2500000	0.960	26	2500000	0.770																	
KY2	2410000	0.061	13	2171000	0.069	10	2560000	0.579		98000	200000	100					X							X	X
KY1	2643120	0.085	21	2643120	0.129	17											X	X							X
MS1	2795140	0.148	30	2795140	0.013	2	2795140	1.063		308373							X							X	X
FL4	2883600	0.221	45	2883600	0.248	33	1973900	1.176			2410510	21	5		55	19			X		X			X	X
TN4	3275710	0.169	47	3275710	0.212	36	3275710	0.825		100000	740145	3	19	21	15	42	X							X	X
NC7	3299500	0.270	57	7372620	0.190	22	7372620	1.010	1	2500000	9000000	30	10	50	5	5									
MS5	1349730	0.255	35	3573980	0.139	19	3583980	0.802		65000	4000000	25	25	20	10	20	X	X		X	X			X	X
KY4	3880000	0.052	19				3880000	1.019	7	100000															
KY5	4000000	0.089	22	4000000	0.679	34	4000000	0.607	31		1000000	40	20	15	20	5	X	X		X		X		X	X
GA1	4304660	0.167	47	3185850	0.122	15	4307660	0.871									X				X			X	
VA10	4458130	0.081	20	4458130	0.554	22	4458130	0.968																	
SC1	4585620	0.185	37	4585620	0.049	21	4585620	0.587									X								X
DC2	1509700	0.108	16	2999000	0.392	33	2999000	1.250		156222	4168600	15	23	15	5	42	X								
AL2	4926950	0.132	74	4926950	0.341	55	4926950	0.928		874915	27530800	6	13	61	12	8			X		X				X
MS3	4997830	0.140	30	4997830	0.119	16	4997830	0.638		350000								X		X				X	X
FL1	5193380	0.184	87	3024240	0.236	23	3024240	1.210		405000	4000000	12	501	64	3	16						X		X	X
AL4	5634870	0.109	53	5634870	0.046	26	5634870	0.559		3000000	20011000	2	41	40	8	9									
NC2	5720130	0.135	59	5720130	0.064	21	5720130	0.938		379000	1899520	12		51	17	20	X		X						
VA9	7018620	0.079	50	7018620	0.304	31	7018620	0.790		400000	19000000	21	11	32	20	16								X	X
GA3	7484580	0.125	66	4918510	0.058	19	4918510	1.023		1146900							X								X
NC3	5227850	0.146	51				5227850	1.175		135000	2400000	43	4	10		43			X						
KY3	5362720	0.147	69	5362720	0.183	50	5362720	1.093		24000	615000	25	15	50		10									
TN1	10779600	0.066	54	4391160	0.152	49	4646890	0.873		2579070													X		
FL5	11124200	0.163	128	11124200	0.206	100	11124200	0.965		901000	27000000	15	15	40	20	10						X			

TABLE 1A - 4 Unit Cost Summary APPA Region: Central States

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MATND GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
NE7	2	2	160	77562	77562	8	77562	0.046		77562	0.065		77562	1.150		77562	1.420	
NE6	2	2	619	173091	173091	34	173091	0.100		173091	0.040		173091	0.640		173091	0.790	
TX21	M	2	380	341000	341000	25	341000	0.304	5	300000	0.699	12	341000	0.513	10	341000	0.746	23
TX4	2	2	1968	373192	373192	54	373192	0.121	3				373192	0.307	7	373192	0.415	16
TX11	2	2	1776	374128	374128	100												
TX18	2	2	3611	423314	423314	104	423314	0.391	9	423314	0.071	2	423314	0.476	13	344658	0.476	22
KS6	2	2	7000	446273	446273	220							446273	0.835	10	446273	0.810	24
NE5	2	2	837	467237	467237	189	467237	0.117	2	467237	0.200	1	467237	0.535	14	467237	0.355	16
SD3	4	2	1944	477082	361470	120	477082	0.065	2				477082		5	477082	0.419	17
TX5	4	1	994	486758	486758	130	486758	0.081	2				486758	0.623	9	407775	0.437	25
NE2	2	2	3207	585324	585324	153	425624	0.107	2				585324	0.992	20	425624	1.022	20
TX12	U	2	1771	585785	520000	122	520000	0.231	9	520000			520000	0.512	10	520000	0.530	30
MO2	4	2	2988	591684	591684	200	591684	0.079	3				591684	0.216	8	591684	0.397	25
SD2	4	2	2150	613000	454678	50	613000	0.056	2				454000	0.262	5	454000	0.329	14
SD1	5	2	2304	617115	401452	72	617115	0.112	4				401452	0.316	6	401452	0.391	12
TX14	4	2	1145	637460	637460	51	637460	0.082	3				637460	0.028	8	600350	0.444	28
AR3	4	2	2031	670461	566536	75	670461	0.088	3				670461	0.313	12	405599	0.658	18
KS3	4	2	4269	820509	673439	160	673438	0.160	6	820509	0.049	2	673438	0.446	12	673438	0.505	32
AR1	5	2	2559	905986	905986	475	905986	0.104	5				905986	0.646	8	515508	0.395	21
TX8	5	2	3345	1036610	760117	106	1036610	0.123	8	1036610			1036610	0.441	32	619304	0.576	29
TX16	5	2	7731	1056600	1056600	191	1056600	0.098	5	1056600	0.048	3	1056600	0.522	50	1056600	0.527	58
TX17	U	2	4157	1061480	1061480	339	1061480	0.181	9	1061480	0.049	2	1036920	0.499	30	1036920	0.496	54
TX9	5	2	6895	1089280	878283	198	1089280	0.116	9	1089280	0.031	2	878283	0.479	19	878283	0.502	44
MO4	4	1	1319	1099980	1099980	250	1099980	0.078	4				1099980	0.439	21	812194	0.685	39
TX7	2	2	4236	1106010	979697	565	1106010	0.073	5	1106010	0.030	2	962439	0.492	29	962439	0.514	55
AR2	M	2	1375	1217860	1217860	23	1217860	0.137	12	1217860	0.126	10	1217860	1.343	78			
MO5	G	2	7782	1273160	1273160	179	1273160	0.129	5	1273160	0.013	1	1273160	0.877	48	1241650	0.916	93
KS2	5	2	4652	1402110	958428	142	974622	0.092	5				974622	0.771	35	950192	0.491	38
OK1	M	2	2542	1415740	1258750	92	1258750	0.163	6	3420110	0.011	1	1258750	0.886	35			
MO1	5	2	5852	1460610	1460610	216	1460610	0.040	3				1460610	0.296	13	764314	0.444	29
NE3	5	2	10807	1475780	1348920	74	1348920	0.102	5	1348920	0.067	4	1348920	0.312	9	1348920	0.763	92
KS1	G	2	16600	1497040	1497040	140	1497040	0.109	6	1497040	0.069	4	1497040	0.731	53	1497040	0.501	60
TX1	M	2	2212	1529260	1529260	100	1529260	0.218	24	1529260	0.084	8	1529260	0.563	68	1529260	0.892	153
MO9	G	2	6261	1536300	1214140	256	1536300	0.264	14				1214140	0.278	41	1081230	0.555	51
KS7	5	2	5133	1565440	962250	225	1565440	0.076	6	1565440	0.024	1	1565440	0.413	39	1565440	0.365	58
TX19	M	2	2460	1692850	1538200	17	1692850	0.060	4	1692850	0.090	5	1538200	1.373	106	1458000	0.863	6
SD5	G	2	5679	1741910	1256160	216	1256160	0.107	6	1199210	0.023	1	1256160	0.186	15	1169620	0.423	46
MO6	5	2	8037	1839950	1822330	380	1822330	0.071	7				1822330	0.419	48	1822330	0.496	84
NE4	M	2	1615	1880200	1664580	48	1880200	0.125	12	1918370	0.102	8	1918370	0.782	48	1649010	1.173	177
TX15	G	1	3366	1927280	1927280	162	1927280	0.101	7				1927280	0.580	31	1218000	0.426	47
MO8	G	2	8467	2022790	1823120	132	2022790	0.165	15				2022790	0.268	36	1611970	0.877	105
SD4	G	2	6659	2262570	1565610	193	1565610	0.079	5	1565610	0.018	1	1565610	0.455	29	1131640	0.552	52
TX13	G	2	13033	2276390	1816610	233	1816610	0.282	30	1816610	0.008	2	1816610	0.502	54	1816610	0.520	109
TX2	5	2	9341	2346310	2311500	213	2346310	0.048	6	2346310	0.027	3	2333900	0.474	53	2246330	0.432	89
TX3	2	2	22656	2504130	2504130	1535	2504130	0.172	16				2504130	0.271	28	2504130	0.566	85

TABLE 1B - 4 Unit Cost Summary APPA Region: Central States

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT						M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	TOTAL	RF %	EW %	ME %	US %	OR %	P	S	L	K	C	L	A	C	C
NE7	77562	0.101					77562	0.720									X	X	X	X			X	X	
NE6							173091	0.910									X	X	X	X	X	X	X	X	X
TX21	300000	0.143	4				341000	1.510		10000	15500	80	10	10			X			X	X	X	X		
TX4	373192	0.091	3	373192	0.076		373192	0.601	2								X	X		X	X			X	X
TX11																	X	X						X	X
TX18	423314	0.244	9				423314	0.917		32043	67212	5	74			21	X	X		X	X			X	X
KS6							446273	1.080		65000	150000	50	10	10		30	X	X					X	X	
NE5	437237	0.177	7	467237	0.156		467237	0.450		158703							X	X	X	X	X	X	X	X	X
SD3	477082	0.078	3	477082	0.025	1	477082	0.430		122800	262523	25	10	20	25	20	X	X	X	X	X			X	X
TX5	486758	0.188	9	486758	1.147	4	445007	0.934		4029488	6972500	20	5	50	20	5									
NE2	585324	0.119	5				585324	0.642		120000	420000	8	20	60	10	2	X	X		X				X	X
TX12	520000	0.296	13				520000	1.248	3		100000	20	10	10	40	20	X				X				X
MO2	591684	0.096	7				591684	0.470	1	264000							X					X		X	X
SD2	613000	0.088	4	613000	0.022	1	613000	0.328		65000							X	X	X		X				X
SD1	617115	0.150	5	401452	0.132	4	401452	0.357		160371							X	X		X	X	X		X	X
TX14	637460	0.178	5	637460	0.178	5	637460	0.665		50000							X	X		X				X	X
AR3	670461	0.075	3				670461	0.478			1500000	5	5	15	75		X	X					X	X	X
KS3	820509	0.266	18	820509	0.038	7	673438	0.523		80000								X	X	X	X			X	X
AR1	905986	0.087	6	905986	0.031	4	905986	0.841		23685	250000	30	20	50			X	X		X	X	X		X	X
TX8	1036610	0.179	9	1036610	0.043	5	1036610	0.580		290000								X					X	X	X
TX16	1056600	0.157	15	1056600	0.016		1056600	2.643	9									X				X		X	
TX17	1036920	0.426	18	1036920	0.180	7	1061480	2.401									X	X		X				X	X
TX9	1089280	0.281	25	1089280	0.070	5	1089280	1.774		158261	850000	70	30				X								X
MO4	1099980	0.129	10				1099980	0.570		33000	500000	20	40	30		10		X		X	X		X	X	X
TX7	1106010	0.277	27	1106010	0.171	2	1106010	0.845									X							X	X
AR2	1217860	0.095	10	1217860	0.213	10	1217860	1.497		905000	1000000	15	5	35	40	5	X								X
MO5	1273160	0.283	20	1273160	0.182	13	1273160	0.707		210000															
KS2	974622	0.094	7	962253	0.139	8	962253	0.553		63000								X	X						
OK1	1258750	0.261	21	3420110	0.780	18	1258750	1.831			518312	10		10		80		X				X			
MO1	1460610	0.121	11	1460610	0.138	11	1460610	0.870		421000							X	X							
NE3	1348920	0.134	14	1348920	0.247	16	1348920	0.660		2593000	525000	16	29	37	3	15								X	X	X
KS1	1497040	0.155	15	1497040	0.114	7	1497040	0.919		91000	1858800	1	17	17	20	45										X
TX1	1529260	0.102	14	1529560	0.308	18	1529260	1.904										X				X			
MO9	1536300	0.092	6				1323910	1.352	24	731517							X							X	X
KS7	1565440	0.156	14	1565440	0.144	6	1565440	0.370		318750										X				X	X
TX19	1538200	0.032	1				1538200	5.585									X	X							
SD5	1169620	0.119	8	1169620	0.127	7	1169620	0.425	5	229680								X		X	X			X	X	X
MO6	1822330	0.129		1822330	0.147	13	1822330	0.570		1383640							X	X		X				X	X
NE4	1893290	0.082	8	2275420	0.486	13	2541100	0.788		409586	826940		87	13								X			
TX15	1927280	0.208	16	1927280	0.184	8	1927280	1.362		513579								X				X		X	X
MO8	2003690	0.106	10	1787250	0.368	33	2021530	0.917		679811	6931720	24	8	20	13	35									
SD4	1565610	0.105	12	1972770	0.155	14	1972770	0.565		431555	1350000	30	15	20	20	15		X	X	X	X			X	X
TX13	1816610	0.139	26	1816610	0.043	6	2276390	1.562			950000	14	34	32		20		X							
TX2	2321100	0.138	21	2321100	0.069	7	2321100	1.027																	
TX3	2504130	0.255	32	2504130	0.296	39	2504130	1.088		296826	3365180	4	8	9	12	67	X	X							

TABLE 1A - 4 Unit Cost Summary APPA Region: Central States

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
MD2	G	2	7849	2592770	2592770	264	2592770	0.264	19				2592770	0.319	26	2189390	0.653	98
MO3	G	1	9488	2636190	2636190	164	2636190	0.073	6	2636190	0.081	10	2636190	0.555	68	2553760	0.611	114
TX10	G	1	7848	3000000	1850000	164	3000000	0.051	7	3000000	0.051	6	3000000	0.507	87	1850000	0.545	86
ND1	G	2	18217	3905320	3905320	466	3905320	0.065	16	3905320	0.004	1	3905320	0.335	61	3905320	0.417	129
MB1	G	2	15489	4133850	4133850	218	4133850	0.089	14	4133850	0.094	8	4133850	0.731	87	4133850	0.704	163
TX6	G	2	26428	5191970	3764720	453	3917960	0.120		3971960	0.013		3917960	0.540		3764720	0.490	
KS5	G	2	19988	5391088	3538520	348	5195840	0.071	44	5195840	0.021	14	3538520	0.492	157	3406978	0.441	117
KS4	G	2	22189	6150188	4352588	688	4888888	0.116	28	4888888	0.188	17	4888888	0.576	159	3824888	0.443	154
OK2	G	2	22498	6689228	3428988	684	3428988	0.128	25	3428988	0.014	4	3428988	0.272	185	2548598	0.469	134
OK3	G	2	17584	6697268	2971368	488	6697268	0.898	43				6697268	0.848	148	2666158	0.394	184
MO7	G	2	21962	7461698	4359128	536	7892748	0.118	23	7892748	0.824	18	4359128	0.412	76	4829398	0.627	282
NE1	G	2	21855	7985888	5888488	448	7985888	0.824	14	7985888	0.848	17	5337748	0.293	185	4538188	0.467	166
TX28	G	2	35865	18444488	7158538	1224	18444488	0.184	63	18444488	0.838	17	18444488	0.855	319	6474568	0.492	344

TABLE 1B - 4 Unit Cost Summary APPA Region: Central States

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
MD2	2592770	0.129	9	2478510	0.129	12	2478510	0.695		1033590	2179640		3		16	81	X	X	X	X	X	X	X		X
MO3	2636190	0.169	19	2553760	0.183	12	2636190	0.964		4000000	4623530	10	34	16	22	18								X	X
TX10	3000000	0.117	23	3000000	0.185	17	3000000	0.773		1000000												X		X	X
MD1	3905320	0.065	20	3905320	0.098	21	3905320	0.391		1141750	1141750	5	5	40	40	10			X					X	X
MD1	4133850	0.188	37	4133850	0.119	16	4133850	1.321		1222540							X	X			X	X			X
TX6	5191970	0.120					5191970	1.620		3043350															
KS5	2933330	0.104	19	5289230	0.068	19	5289230	0.568	2	707100	12660000	5		24	27	44	X	X	X	X	X	X	X	X	
KS4	4800000	0.132	41	4206300	0.075	15	4352500	1.047		126200							X		X			X			
OK2	3400530	0.104	38	5503490	0.353	39	5503490	0.892										X	X			X			
OK3	6697260	0.131	44	5991080	0.129	25	6697260	1.185		652471	4315490														
MO7	7019730	0.084	27	6796370	0.199	48	6796370	1.109		3612000														X	X
NE1	7060180	0.094	43	7405990	0.114	41	7405990	0.631		705308	8500000	16	9	11	17	47								X	X
TX20	10444400	0.168	122	10444400	0.321	67	10444400	1.397		1159980	1200000	40	10	25	20	5	X	X				X			

TABLE 1A - 5 Unit Cost Summary APPA Region: Rocky Mountain

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MAINT	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
CO3	2	2	640	244632	205375	28	244632	0.197	2				244632	0.611	6	244632	0.483	7
NM3	S	2	1036	258108	258108	110												
AZ3	G	1	962	300000	300000	60	300000	0.350	6				300000	0.760	13	300000	0.598	14
WY2	2	2	2406	524554	524554	50			7									
MT4	S	2	1313	538209	298468	55	538209	0.089	2				538209	0.338	6	489244	0.359	14
UT3	2	2	5937	679260	679260	36	679260	0.116	3				679260	0.062	2	679260	0.581	30
MT2	S	2	2999	765374	765374	80	765374	0.108	2				765374	0.570	14	765374	0.597	26
CO1	S	1	1900	1166560	1166560	79	1166560	0.057	4	1166560	0.003		1166560	0.259	9	1166560	0.221	44
MT3	G	2	7968	2245070	1452720	201	1452720	0.107	5	1452720	0.059	3	1452720	1.092	28	1452720	0.370	17
CO2	G	2	10830	2559990	1387570	242	1387570	0.110	5	1387570	0.067	6	1387570	0.366	43	1387570	0.484	44
MT1	G	2	18600	3000000	1842000	220	1842000	0.108	6				3000000	0.536	45	1842000	0.499	56
NM2	G	2	18608	3485060	2041640	521	2041640	0.063	8	3944480	0.065	14	2041640	0.389	52	1856030	0.460	86
WY1	G	2	9100	3820450	2784230	200	3820450	0.064	9	3820450	0.022	3	2784230	0.555	34	2411020	0.664	127
NM1	G	2	16300	4063000	3505800	90	3505800	0.072	11	3505800	0.027	4	3505800	0.691	116	3167000	0.709	177
UT4	G	2	9560	4161410	2572510	242	3818310	0.056	9	3818310	0.013	2	2628560	0.224	60	2572510	0.376	87
AB2	G	2	13176	4492930	3732620	357	4421750	0.060	14				3732620	0.316	71	3732620	0.759	197
AZ1	G	2	29963	5200000	3660000	687	5200000	0.036	9	5200000	0.001	21	5200000	0.757	150	3400000	0.637	174
AZ2	G	2	25959	5706730	4105670	321	4105670	0.121	27	4105670	0.036	19	3960700	0.659	142	3930010	0.665	211
UT1	G	2	18331	5876960	3778260	472	3778260	0.133	17				3778260	0.523	84	3355060	0.676	187
UT2	G	1	26500	6550000	5360000	804	5360000	0.317	57	6550000	0.057	18	5000000	0.360	66	5000000	0.633	271
CO4	G	2	18176	6575920	4142740	2572	6575920	0.039	21	6575920	0.021	8	6249710	0.517	81	3810370	0.561	154
CO5	G	2	20279	6992080	3681400	212	3681400	0.251	36	3681400	0.043	11	3681400	0.293	26	3681400	0.489	145
AB1	G	2	18228	8324660	7566060	393	7566060	0.085	31	7566060	0.047	23	8324660	0.342	62	7566060	0.735	316

TABLE 1B - 5 Unit Cost Summary APPA Region: Rocky Mountain

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
CO3	244632	0.097	1	244632			244632	0.833		140200	1500000	20	5	50	20	5	X	X		X	X				X
NM3											58387	94				6	X							X	X
AZ3	300000	0.230	5				300000	0.928		750000	315000	5	20	60	10	5	X	X		X	X		X	X	X
WY2																	X	X				X			X
MT4	538209	0.175	5				538209	0.295		172716							X	X		X	X			X	X
UT3	679260	0.070	3	679260	0.311	7	679260	0.363		35243	70000	100					X	X	X	X	X	X	X	X	X
MT2	765374	0.127	5				765374	0.312										X					X	X	X
CO1	1166560	0.203	10	1090500	0.122	10	1166560	0.581		20000	320000	55	3	12	2	28	X	X		X	X				X
MT3	1452720	0.153	8	1452720	0.651	7	1452720	0.142									X	X	X	X	X	X	X	X	X
CO2	2559990	0.174	20	2559990	0.841	6	2559990	0.706		1050300	15708900	8	8	41	7	36	X	X				X	X	X	
MT1	1842000	0.134	4	3000000	0.869	8	3000000	0.840	1		400000	45	5	27	6	17	X	X			X				X
NM2	3485050	0.140	45	3485050	0.105	14	3485050	0.981		1333990							X							X	X
WY1	2784230	0.197	16	3820450	0.109	12	3820450	0.558			8300000	5	10	40	35	10									
NM1	3505800	0.231	57	4063000	0.253	27	4063000	1.532									X				X				
UT4	3818310	0.135	24	2773810	0.872	1	2773810	0.345			4300000	40	15	23	14	8		X							X
AB2	4238960	0.193	38	3725720	0.131	23	4097960	0.670		325000							X	X		X	X	X		X	X
AZ1	5200000	0.219	70	5200000	0.102	16	5200000	1.116																	X
AZ2	4105670	0.197	53	389710	0.875	14	5683560	1.384		285306	1132640	22	7	49	3	19	X		X			X	X	X	X
UT1	4986300	0.269	54	4532890	0.225	42	5876960	0.947		104941	1178040	2		17	14	67	X								
UT2	6550000	0.241	78	6550000	0.831	62	6550000	0.514		2185000							X	X					X	X	X
CO4	6249710	0.198	25	6249710	0.892	15	6575920	0.766		738290	25000000	10	15	35	20	20	X								
CO5	3681480	0.176	24	3731920	0.872	8	3731920	0.856		119588	12000000	23	10	20	25	22									X
AB1	8324660	0.137	33	7566060	0.211	56	7566060	0.919		719000							X			X		X		X	X

TABLE 1A - 6 Unit Cost Summary APPA Region: Pacific Coast

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MAINT	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
HI2	2	2	649	171413	171413	70	171413	0.235	2				171413	0.155	2	171413	0.414	7
OR2	4	1	368	182489	182489	100	182489	0.167	2	182489			182489	0.200	3	182489	0.112	1
WA2	2	2	4000	261211	261211	82												
WA3	2	2	0	276000	276000	47												
CA1	2	2	4013	368136	364091	50	364091	0.257	2				364091	0.883	8	341353	0.709	17
WA4	2	2	4235	402000	301000	33	402000	0.266	4				402000	0.665	9	402000	0.578	15
CA9	2	2	11204	425000	425000	200												
OR4	4	2	2396	505832	323645	158												
OR3	2	2	5285	553116	553116	114	553116	0.196	6				553116	0.482	8	553116	0.719	23
CA21	5	2	5511	620000	700000	346	700000	0.145	4	700000	0.038	1	700000	0.777	19	700000	1.070	36
CA5	U	2	3431	630857	475277	164												
CA10	2	2	20000	803805	803805	47												
CA8	G	1	3725	805113	805113	100	805113	0.168	4	805113	0.062	4	805113	0.394	14	805113	0.726	36
OR5	2	2	9600	830000	830000	150	830000	0.080	3	830000	0.048	1	830000	1.133	11	830000	0.858	38
OR7	5	1	2768	895788	895788	130	895788	0.054	3				895788	0.345	13	895788	0.313	
CA12	5	1	4562	948865	948865	55	948865	0.090	9	948865			948865	0.531	22	948865	0.515	45
OR6	5	2	3919	993425	647849	51	647849	0.348	10				647849	0.386	8	647849	0.402	12
CA4	4	1	1652	997532	943132	67	997532	0.093	4				997532	0.647	21	934332	0.701	60
WA5	5	1	2493	998100	931514	72	998100	0.123	8				916122	0.605	16	897415	0.623	41
NV1	4	2	6200	1100000	1100000	108	1260000	0.071	3	1260000	0.203	9	1260000	0.700	22	1200000	0.583	41
CA23	G	2	9309	1225000	1225000	360												
CA19	2	2	31033	1228240	1228240	96	1228270	0.003	1				1228270	0.070	30	1228270	0.060	52
CA7	G	1	6495	1300000	1300000	53												
CA18	M	1	393	1339440	1339440	75	1339440	0.493	13	1339440	0.370	16	1339440	2.035	65			
CA6	2	2	30000	1381550	1000000	70	1000000		3	1000000			1000000		18	1000000		
CA11	5	2	13229	1479780	1479780	344	1476080	0.152	13	1476080	0.028	2	1476080	0.778	32	1331110	0.777	60
ID1	5	2	10198	1533260	1533260	110												
NV2	G	2	9000	1725320	1725320	550	1725320	0.037	2	1725320	0.105	7	1725320	0.505	33	1725320	0.567	68
CA13	5	2	17376	1729470	1382930	190	1382520	0.088	5	1382520	0.039	3	1382520	0.527	24	1382520	1.226	88
BC1	G	2	8878	1848430	1848430	165	1848430	0.092		1848430	0.052		1848430	0.435		1848430	0.734	
NZ1	G	2	7004	1948750	1764800	40												
CA20	G	2	19870	2061730	1622670	225	1622670	0.135	4	1622670	0.019	1	1622670	0.688	40	1622670	1.375	129
CA17	5	2	12400	2113430	1668580	99	1668580	0.113	10	1668580	0.041	14	1669040	0.434	43	1349390	0.807	90
OR9	M	2	2064	2122960	2122960	36	2122960	0.268	14	2122960	0.235	14	2122960	0.723	36	794273	1.030	42
WA7	5	2	7400	2146240	2082550	261	2146240	0.103	10	2146240	0.042	4	2082550	0.635	47	2027000	0.590	88
WA1	5	2	10600	2457500	1484400	484	2457500	0.124	14	2457500	0.075	7	1484400	0.606	31	1486900	0.431	43
CA16	5	2	14900	2675920	2675920	201	2675920	0.102	11	2675920	0.009	1	2675920	0.644	51	2205670	0.607	87
OR1	G	2	10674	2806130	1517510	18	2806130	0.079	9	2806130	0.059	4	2556490	0.396	24	1517510	0.627	63
CA15	5	2	18550	2833090	2250980	140	2250950	0.143	12	2250950	0.025	2	2250950	0.838	43	2250950	1.370	147
CA2	5	2	17800	2897980	1793920	111	2897980	0.062	7	2897980	0.061	7	2897980	0.448	35	1793920	1.010	106
CA3	G	2	15451	3542430	2487000	814	2487000	0.097	11	2487000	0.043	3	2487000	0.574	55	2238300	0.610	100
OR8	G	2	15281	4160770	2794770	285	2794770	0.211	22	2794770	0.066	6	2794770	0.311	90	2794770	0.478	80
OR10	G	2	16878	5306530	3591140	170	5306530	0.101	18	5306530	0.052	11	5306530	0.266	74	3591140	0.450	113
HI1	G	2	16406	5905230	5905230	308	5905230	0.057	13	5905230	0.011	5	5905230	0.540	55	3476170	0.243	162
CA22	G	1	22082	7486590	4415090	118	7486590	0.113	44				7486590	0.583	121	4348210	0.642	232

TABLE 1B - 6 Unit Cost Summary APPA Region: Pacific Coast

	LANDSCAPE & GR			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	$	%	%	%	%	%	P	S	L	K	C	L	A
HI2	171413	0.409	7				171413	1.842		7887							X		X			X	C
OR2	182489	0.110	2	182489	0.082	1	182489	0.796		6200							X	X	X	X	X	X	X
WA2																	X	X	X	X		X	X
WA3										44000							X	X			X		X
CA1	341353	0.274	4				368136	1.358		90000	371267	41		27		32	X	X	X		X		X
WA4	402000	0.130	1	402000	0.167	2	402000	0.595	1	52538	1700000	43	7	24	20	6	X	X	X	X	X	X	X
CA9											8000000	30	10	45	2	13		X				X	X
OR4																	X						X
OR3	553116	0.193	5				553116	0.730			257700		5	25		70	X		X			X	X
CA21	700000	0.686	20	700000	0.536	11	700000	1.678		141306							X			X			
CA5											590000	69	3	2	7	19	X						X
CA10											150000	40	10	55		5	X			X		X	
CA8	805113	0.388	16	805113	0.051	2	805113	0.854		175000	525000	5	5	20	20	50	X	X		X	X		X
OR5	830000	0.189	6	830000	0.058	1	830000	0.353									X	X		X			X
OR7	895788	0.164	9	895788	0.463		895788	0.289		152104							X	X					X
CA12	948865	0.299	16	948865	0.082		948865	0.116		225050	229400	9	8	7	15	61	X						
OR6	993425	0.141	6	993425	0.175	6	993425	0.591			1200000	30	20	20	20	10	X						X
CA4	943132	0.348	22				934332	0.586		278000	308500		19	15		66	X						
WA5	998100	0.157	8	748392	0.116	5	998100	0.572		111947							X						X
NV1	1260000	0.476	29				1200000	1.437	15														
CA23																	X	X				X	X
CA19	1228278	0.256	13				1228278	1.000		80000	130000	100						X	X	X	X	X	X	X
CA7										780000	1184160	29	5	5	17	44	X	X	X	X	X	X	X
CA18	1339440	0.123	5				1339440	2.798	1														X
CA6	1000000		15	1000000			1000000	1.000		100000	500000	30	25	10	10	25					X	X	X
CA11	1476080	0.449	38	1476080	0.849	11	1476080	0.734		250000	1000000	20	10	30	30	10							
ID1											500000	20	20	25	10	25	X			X		X	X
NV2	1725320	0.235	25	1725320	0.336	22	1725320	1.772		40000	500000	60	5	25	9	1	X	X			X		X
CA13	1382520	0.453	27	1382520	0.319	13	1382520	0.984		50000	3000000	10	5	60	20	5	X					X	X
BC1	1848430	0.188		1848430			1848430	0.450									X		X	X	X		
NZ1																		X		X		X	X
CA20	1622670	0.362	30	1622670	0.288	15	1622670	1.090		649090	1549830	51	1	10	10	29	X						
CA17	2113430	0.127	17	1668580	0.259	12	1668580	0.842		396000	430000	12	7	23	35	23	X			X			
OR9	2122960	0.106	7	1704190	0.783	11	2140380	1.118									X						
WA7	2082550	0.181	20	2082190	0.164	11	1949970	0.364		794350							X	X	X	X	X	X	X
WA1	2457500	0.118	14	2382100	0.092	8	2454500	0.403		35000	150000	25	50			25							X
CA16	2675920	0.164	23	1956920	0.159	9	2675920	0.779	2	243750	366105	10	15	35	35	5							
OR1	2806130	0.059	5	2556490	0.047	6	2556490	0.498		150000							X					X	X
CA15	2250950	0.207	20	2250950	0.217	12	2250950	0.768	12	344115							X						
CA2	1793920	0.159	17	2897980	0.084	10	2897980	0.785		191575	7000000	5	7	44	35	9	X			X		X	X
CA3	2487000	0.219	33	2487000	0.297	29	2487000	1.598		473000	6307000	5	6	15	28	46							X
OR8	2794770	0.113	25	2794770	0.549	22	2794770	0.292		233105	6850000	17	6	19	18	40			X			X	X
OR10	5306530	0.081	15	5306530	0.063	14	5306530	0.604		264140	1504090	5	4	47	4	40			X	X		X	X
HI1	5781680	0.078	36				5905230	1.087		1561570	3115940	23	32	21		24		X			X		
CA22	7486590	0.104	44	7486590	0.073	16	7486590	0.958		795700	14819800	13	27	35	15	10							X

TABLE 1A - 6 Unit Cost Summary APPA Region: Pacific Coast

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
CA14	G	2	34026	8752690	7190500	322	8448480	0.192	81	8448480	0.374	53	8448480	0.396	84	7367170	0.809	298
WA6	G	2	17468	9068000	6288000	419	6288000	0.039	14	6288000	0.056	18	6288000	0.382	90	4579000	0.367	98
WA8	G	2	36636	12394400	8558300	500	12934400	0.041	23	12934400	0.042	31	12127600	0.554	245	7625500	0.526	278

TABLE 1B - 6 Unit Cost Summary APPA Region: Pacific Coast

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PE			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT FUNDING	TOTAL	RF	EW	ME	US	OR	M P	H S	M L	P K	S C	T L	S A	P C	S C
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%									
CA14	9618380	0.234	80	9573010	0.086	20	9573010	1.623		1592000	26224000	2	3	10	59	26								X	X
WA6	9068000	0.044	15	8090000	0.056	16	8090000	0.459	2	575000	5000000	20	10	25	40	5	X								X
WA8	12127600	0.056	39	10255900	0.079	37	10255900	0.634		500000	25000000	4	6	60	2	28	X			X					

TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MATND GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
IN18	4	1	473	0	0	32												
CT1	2	2	1800	48000	48000	4							48000	0.740	1	48000	0.830	2
NY1J	4	1	841	69060	69060	0	69060	0.244	1				69060	0.339	2			
NE7	2	2	160	77562	77562	8	77562	0.046		77562	0.065		77562	1.150		77562	1.420	
NY6	G	1	50	93200	93200	81												
VA3	2	2	1177	96498	96498	163	96498	0.300	1				96498	0.540	2	96498	0.480	5
IL25	M	2	207	117000	117000	25	117000	0.386	2	117000	0.028		117000	0.735	2	117000	0.361	
VA2	2	2	1803	123783	123783	99												
IN4	2	2	1586	126471	126471	30												
OH11	2	2	1832	138366	138366	10	138366	0.054					138366	0.767		138366	0.839	8
IL23	M	2	172	151339	151339	19	151339	0.463	3				151339	1.103	7	151339	0.477	7
NJ7	2	2	3650	154590	154590	63	154590	0.310	2				154590	1.380	7	144889	0.970	18
NC8	2	2	2500	160000	160000	75	160000						160000	0.750	2	160000	0.650	10
MI19	2	2	850	166770	166770	10	166770	0.123					166770	0.152	2	166770	0.522	5
MI2	2	2	649	171413	171413	70	171413	0.235	2				171413	0.155	2	171413	0.414	7
NE6	2	2	619	173091	173091	34	173091	0.100		173091	0.040		173091	0.640		173091	0.790	
NJ2	5	1	438	180262	180262	23	180262	0.141	1				180262	0.211	3	180262	0.392	7
OR2	4	1	368	182489	182489	100	182489	0.167	2	182489			182489	0.200	3	182489	0.112	1
MI5	2	2	1834	189421	189421	40												
IN12	2	2	1183	221263	221263	40	221263	0.250	1				221263	0.252	2	221263	0.893	14
NJ8	2	1	1876	222385	148252	11												
IN8	5	1	1200	223000	223000	70	223000	0.112	1				223000	0.240	4	223000	0.214	5
IL5	2	2	2850	236957	236957	110	236957	0.259	1				236957	0.514	4	236957	0.675	12
NC4	2	2	4230	237315	237315	15	237315	0.109	1				182315	0.548	5	182315	0.783	
TN5	2	2	2076	238858	238858	65	238858	0.170	2				238858	0.315	4	231208	0.434	10
MI18	2	2	2062	244594	244594	73	244594	0.143	1				244594	0.293	2	244594	0.396	5
CO3	2	2	640	244632	205375	28	244632	0.197	2				244632	0.611	6	244632	0.403	7
NM3	5	2	1036	250108	250108	110												
VA7	4	2	2414	253500	253500	75	253500	0.141	2				253500	0.561	6	215500	0.626	19
MI21	2	2	1468	256000	256000	30	256000	0.129	2				256000	0.593	2	256000	0.502	8
IN17	5	1	570	257904	257904	200												
FL3	2	2	1449	258874	258874	114												
WA2	2	2	4000	261211	261211	82												
RI3	4	1	411	263732	151100	50	263732	0.102	2				263732	0.298	4	126042	0.265	4
OH18	2	2	2600	274000	264000	179	264000		2	264000		4	264000		3	264000		8
IL1	2	2	1071	275219	275219	140										275219		15
WA3	2	2	0	276000	276000	47												
NY5	2	2	2731	278177	278177	200												
IL12	4	1	458	280737	280737	120												
FL8	2	2	1367	288352	288352	200	288352	0.128	2				288352	0.383	4	288352	0.951	26
OH13	4	1	729	292694	292694	78	292624	0.095	2				292624	0.273	4	270024	0.337	16
IL10	5	1	950	300000	300000	35			3						5			9
AZ3	G	1	962	300000	300000	60	300000	0.350	6				300000	0.760	13	300000	0.590	14
MI3	2	2	2320	308282	308282	38	308282	0.165	2				308282	0.519	3	308282	1.107	19
IL26	2	2	4910	316000	316000	140												

TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT FUNDING	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
IN18																	X	X		X	X				
CT1	48000	0.040	1				48000	0.960									X		X	X	X				
NY10																		X							
NE7	77562	0.101					77562	0.720									X	X	X	X			X	X	
NY6										95000	50000	20	5	70		5								X	X
VA3																		X	X	X	X		X		X
IL25	117000	0.263		117000	0.099		117000	1.336		35000											X	X	X	X	X
VA2																	X	X							X
IN4																	X	X	X	X	X	X	X	X	X
OH11	138366	0.244	1				138366	0.659			100000	20	20	20	20	20							X	X	X
IL23	151339	0.111	1	151339	0.246		151339	0.766			100000			10	10	80	X	X		X	X	X	X	X	X
NJ7	154590	0.354	4	154590	0.710		154590	1.370			659000	68				32	X			X	X				
NC8	160000	0.869	2	160000		2	160000	0.616			75000	15	10	35		40	X	X	X	X	X	X		X	X
MI19							166770	0.791		36000	200000	40	20	10		30	X	X	X	X	X		X		X
HI2	171413	0.409	7				171413	1.842		7887							X			X				X	X
NE6							173091	0.910									X	X	X	X	X	X	X	X	X
NJ2	180262	0.029	2	180262	0.033		180262	1.290		40000	823000	5		5	5	85				X	X				X
OR2	182489	0.110	2	182489	0.082	1	182489	0.796		6200							X	X		X	X	X	X		
MI5																	X			X					
IN12	221263	0.199	3	221263	0.372	3	221263	0.819									X	X		X	X				
NJ8											140000	60				40	X	X		X	X		X	X	X
IN8	223000	0.130	2				223000	0.493			25000	25	25	50			X	X		X	X	X		X	X
IL5	236957	0.270	3				320000	1.350		20000									X	X		X		X	X
NC4	237315						182315	0.699		110400	225000	75	11	14			X	X		X			X	X	X
TN5	238858	0.084	1	238858	0.064	1	238858	0.718		50000	70000				50	50	X	X							X
MI18							244594	0.817		38000	130000	80		15		5		X		X			X	X	
CO3	244632	0.097	1	244632			244632	0.833		140200	1500000	20	5	50	20	5	X	X		X	X			X	
NH3											58387	94				6	X						X	X	
VA7	253500	0.219	3				253500	0.724		9050							X								
MI21	256000	0.179	2	256000	0.481	5	256000	1.065																X	X
IN17																	X								X
FL3																	X	X			X	X	X	X	X
WA2																	X	X		X	X		X	X	X
RI3	253000	0.059	1				263732	0.922		50000	150000	40	35	20		5	X	X		X	X	X		X	X
OH18	264000		4	274000		3	274000		3	10000	300000	25	1	45	15	14	X	X	X	X	X	X	X	X	X
IL1			2				275219	0.959									X	X	X	X	X	X	X	X	X
WA3										44000							X	X			X		X	X	
NY5																	X	X	X	X				X	X
IL12																	X	X	X	X	X			X	X
FL8	288352	0.409	8	288352	0.876	2	288352	0.790		60000							X	X		X					
OH13	292624	0.117	3				283874	0.758									X			X	X				X
IL10			1														X	X						X	X
AZ3	300000	0.230	5				300000	0.920		750000	315000	5	20	60	10	5	X	X		X	X		X	X	X
MI3	308282	0.174	2				308282	0.651									X	X		X	X				X
IL26																	X							X	X

TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MAINT	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
MJ6	2	2	1712	320576	293416	130	320576	0.097	1	320576	0.047		293416	0.753	6	293416	0.665	15
NY23	4	1	2200	325000	325000	12	325000	0.124	3				325000	0.264	4	325000		15
OH8	4	1	778	325209	325209	60												
VT1	2	2	738	326600	326600	46												
IN2	4	1	630	334320	334320	75	334320	0.271	4				334320	0.225	4	334320	0.378	13
VT4	5	2	1023	334986	334986	175												
TX21	M	2	380	341000	341000	25	341000	0.304	5	300000	0.699	12	341000	0.513	10	341000	0.746	23
IL17	2	2	3242	343138	343138	80	343138	0.132	2	343138	0.041		343138	1.202	15	343138	0.648	14
OT10	2	2	2452	345000	345000	64	345000	0.198	3				345000	0.425	6	345000	0.763	
NY21	2	2	3800	350000	350000	160												
IL9	2	2	2078	364000	364000	71	364000	0.066	1				364000	0.366	3	315163	0.608	14
CA1	2	2	4013	368136	364091	50	364091	0.257	2				364091	0.883	8	341353	0.709	17
IA3	4	1	[illegible]10	370252	370252	62	370252	0.072	2				370252	0.096	4	370252	0.255	14
TX4	2	2	1968	373192	373192	54	373192	0.121	3				373192	0.307	7	373192	0.415	16
TX11	2	2	1776	374128	374128	100												
VT2	5	2	739	380000	380000	60	380000	0.158	2				380000	0.324	4	380000	0.383	11
MA2	2	2	2300	400000	400000	26							400000	0.750		400000	0.260	
WA4	2	2	4235	402000	301000	33	402000	0.266	4				402000	0.665	9	402000	0.578	15
MA7	4	2	950	403081	403081	55												
OH6	4	1	1050	410000	410000	250												
IA4	2	2	5122	412000	412000	245	412000	0.140	4				412000	0.290	10	412000	0.470	20
IN1	4	2	2381	413258	413258	55	413258	0.105	2	413258	0.083	2	413258	0.596	11	413258	0.589	21
IL15	4	1	710	421868	421868	22	421868	0.052	1	421868			421868	0.273	6	421868	0.165	8
MI13	4	1	635	422721	422721	60	422721	0.156	5				422721	0.526	7	422721	0.362	18
TX18	2	2	3611	423314	423314	104	423314	0.391	9	423314	0.071	2	423314	0.476	13	344658	0.476	22
CA9	2	2	11204	425000	425000	200												
FL7	5	2	2911	434600	416040	101	434600	0.281	8	434600	0.130	4	434600	0.542	17	416040	0.713	32
IL11	4	1	1192	435852	435852	108												
IN9	4	1	1127	436426	421032	85	436429		1				436426		5	421032		14
PA9	5	1	1200	444845	444845	60	444845	0.074	2				444845	0.615	10	444845	0.592	22
KS6	2	2	7900	446273	446273	220							446273	0.835	10	446273	0.810	24
IN7	5	2	2514	452816	452816	33	452816	0.205	4				452816	0.546	8	452816	0.670	24
MS4	4	1	951	465000	465000	100	465000	0.107	2				465000	0.371	6	465000	0.323	14
NE5	2	2	837	467237	467237	189	467237	0.117	2	467237	0.200	1	467237	0.535	14	467237	0.355	16
IL18	5	1	1238	473192	473192	28	473192	0.199	4	473192	0.080	2	473192	0.173	4	473192	0.555	25
SD3	4	2	1944	477082	361470	120	477082	0.065	2				477082		5	477082	0.419	17
TX5	4	1	994	486758	486758	130	486758	0.081	2				486758	0.623	9	407775	0.437	25
FL11	4	1	1103	486989	486989	268	486989	0.069	18				486989	0.806	15	486989	0.486	24
IL6	2	2	5006	487071	487071	368												
MD5	2	2	2344	488662	488662	137	488662	0.126	2				488662	0.414	13	488662	0.858	36
MI1	2	2	3889	490786	490786	133	490786	0.137	3				490786	0.378	6	490786	0.433	21
MD1	4	1	1660	500000	500000	50	500000	0.072	2				500000	0.425	15	500000	0.398	16
NY20	G	1	1200	500000	419000	0												
MD2	2	2	7318	501099	501099	150												
OR4	4	2	2396	505832	323645	158												

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TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
NJ6	293416	0.211	3	293416	0.218	3	293416	1.740		35000	286000	52		46	2		X	X		X	X			X	X
NY23				325000		2				181800	20000			100			X	X	X		X	X	X	X	X
OH8																	X		X	X	X			X	X
VT1																	X	X	X	X	X			X	X
IN2	334320	0.142	3	334320	0.244	3	334320	0.838		24800	2500000	20	30	10	10	30	X		X	X				X	X
VT4											718000		6	27	47	20	X	X						X	
TX21	300000	0.143	4				341000	1.510		10000	15500	80	10	10			X			X	X	X	X		
IL17	343138	0.218	4				343138	1.185	1	75000	1278340	34	1	29	8	28	X	X		X	X	X		X	X
OT10	345000	0.142					345000	0.692		43682							X	X		X	X	X			X
NY21																	X	X	X			X		X	X
IL9	364000	0.094	1	364000	0.235	2	364000	0.817		30000	42000	15	10	25	5	45	X	X		X			X	X	X
CA1	341353	0.274	4				368136	1.358		90000	371267	41		27		32	X	X		X		X		X	
IA3	370252	0.046	2				370252	0.828									X	X		X	X				
TX4	373192	0.091	3	373192	0.076		373192	0.601	2								X	X		X	X			X	X
TX11																	X	X						X	X
VT2	380000	0.101	2	380000	0.127	2	380000	1.509		150000	828000	30	20	20	10	20	X	X	X					X	X
MA2	400000	0.188		400000	0.300		400000	1.100									X	X	X	X	X			X	X
WA4	402000	0.130	1	402000	0.167	2	402000	0.595	1	52538	1700000	43	7	24	20	6	X	X		X	X	X		X	X
MA7											100000	100					X	X		X	X	X			X
OH6											3000000	20	30	25	25		X	X	X	X	X			X	X
IA4	412000	0.100	5	412000	0.270	3	412000	0.880		1015000	1500000	50	5	30	5	10	X	X	X	X	X	X		X	X
IN1	413258	0.281	4	413258	0.207	5	413258	0.784		90435							X			X			X	X	X
IL15	421868	0.061	1	421868	0.049	2	421868	1.994			200000	25	40	25	10		X	X		X	X			X	X
MI13	422721	0.123	4	422721	0.063	2	422721	0.518		75000	1000000	20	10	5	20	45	X	X		X	X			X	X
TX18	423314	0.244	9				423314	0.917		32043	67212	5	74			21	X	X		X	X			X	X
CA9											8000000	30	10	45	2	13		X					X	X	X
FL7	434600	0.438	15	434600	0.354	9	434600	1.145		20637	156925	20	9	8	17	46			X		X			X	
IL11											1500000	25	35	30	10		X	X	X	X	X	X		X	X
IN9	421832		2	390533		5	421032			102000	560000		46	27	5	22	X	X			X				X
PA9	444845	0.176	5	444845	0.205												X	X	X			X			X
KS6							446273	1.080		65000	150000	50	10	10		30	X	X					X	X	
IN7	452816		4				452816	1.197		157000							X	X					X	X	
MS4	465000	0.138	7				465000	0.755		178021									X		X	X	X	X	
NE5	437237	0.177	7	467237	0.156		467237	0.450		158703							X	X	X	X	X	X	X	X	X
IL18			4	473192	0.095	2	473192	0.914		31000	950000	21	16	5	26	32	X			X		X			X
SD3	477082	0.078	3	477082	0.025	1	477082	0.430		122800	262523	25	10	20	25	20	X	X	X	X	X			X	X	X
TX5	486758	0.188	9	486758	1.147	4	445007	0.934		4029480	6972500	20	5	50	20	5									
FL11	486989	0.239	7				486989	1.427			500000	5	40	55			X	X	X	X	X	X		X	X
IL6																	X	X		X	X			X	X
MD5	488662	0.196	8	488662	0.438	10	488662	0.944		32000	189000	90				10	X	X	X	X	X	X			X
MI1	490786	0.173	4	490786	0.047		490786	0.848			11200			89		11		X	X	X	X	X	X	X	X
MD1	500000	0.174	5				500000	0.624									X	X	X	X	X	X		X	X
NY20																		X		X	X	X	X	X	X
MD2																	X	X	X	X	X				X
OR4																	X								X

TABLE 2A Unit Cost Summary GSF SEQUENCE

			BUILDING AREA				ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MAINT	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
NY8	2	2	2491	521747	521747	37	521747	0.134	3	521747	0.038	1	521747	1.342	7	521747	0.872	27
WY2	2	2	2406	524554	524554	50			7									
VA1	4	1	785	529553	529553	53	529553	0.089	3	529553	0.151		529553	0.254	11	529553	0.324	26
OH19	2	2	3667	529954	529954	250												
IN5	4	1	400	536000	536000	60												
MT4	5	2	1313	538209	298468	55	538209	0.089	2				538209	0.338	6	489244	0.359	14
GA7	5	2	0	544000	544000	80	595000	0.172	5				595000	0.632	16	484000	0.535	28
PA10	2	2	6000	550000	550000	164	550000	0.136	4				550000	0.212	10	550000	0.039	32
OR3	2	2	5285	553116	553116	114	553116	0.196	6				553116	0.482	8	553116	0.719	23
MN6	4	1	586	568236	565308	78												
PA7	4	1	1400	570566	570566	75												
OT6	2	2	0	581169	581169	72	581169	0.250	4				540000	0.750	10	540000	1.120	37
NE2	2	2	3207	585324	585324	153	425624	0.107	2				585324	0.992	20	425624	1.022	20
TX12	U	2	1771	585785	520000	122	520000	0.231	9	520000			520000	0.512	10	520000	0.530	38
MN5	G	1	2015	586830	586830	214	586830	0.059	2	586830	0.007	1	586830	0.264	8	293726	0.698	12
NY9	2	2	5200	590523	590523	30	590523	0.044	1	590523	0.044	1	590523	0.396	17	590523	0.437	25
MO2	4	2	2988	591684	591684	200	591684	0.079	3				591684	0.216	8	591684	0.397	25
FL9	G	1	6000	600000	600000	200												
NY22	4	1	1275	602951	602951	2	602951	0.058	2				602951	0.600	7	602951	0.080	2
SD2	4	2	2150	613000	454678	50	613000	0.056	2				454000	0.262	5	454000	0.329	14
SD1	5	2	2304	617115	401452	72	617115	0.112	4				401452	0.316	6	401452	0.391	12
CA21	5	2	5511	620000	700000	346	700000	0.145	4	700000	0.038	1	700000	0.777	19	700000	1.070	36
FL2	2	2	7798	624754	624754	271	624754	0.272	6	624754	0.046	2	624754	0.945	8	624754	0.820	39
GA4	4	2	4573	624925	624925	332	624925	0.177	6				624925	0.451	12	516219	0.782	43
MI20	4	1	870	627510	627510	68	627510	0.068	2	627510	0.109	6	627510	0.208	6	327625	0.155	2
CA5	U	2	3431	630857	475277	164												
OT5	2	2	5000	633271	577917	110	633271	0.241	4				581875	0.554	6	581875	0.933	22
TX14	4	2	1145	637460	637460	51	637460	0.082	3				637460	0.028	8	600350	0.444	28
LA2	G	1	862	641100	641100	1	641100	0.127	5				641100	0.928	33	588820	0.929	55
IN14	5	1	1109	646000	646000	119												
PA13	4	1	1510	648823	648823	65	648823	0.057	2				648823	0.736	10	630823	0.403	21
MD3	5	2	973	650655	618390	90												
IL8	U	2	1951	651775	623109	229	651775	0.234	7	623109	0.038	1	623109	0.600	11	619812	0.774	38
IL19	2	2	6191	652085	652085	155	652085	0.199	5				652085	0.601	15	630800	0.963	34
IL22	4	1	1650	658225	658225	48	658225	0.050	1				658225	0.100	5	658225	0.523	40
NJ1	4	2	3305	668348	442138	300	668348	0.074	4	668348	0.036	1	442138	1.078	19	442138	0.959	41
AR3	4	2	2031	670461	566536	75	670461	0.088	3				670461	0.313	12	405599	0.658	18
UT3	2	2	5937	679260	679260	36	679260	0.116	3				679260	0.062	2	679260	0.581	30
FL10	G	1	5600	697799	697799	100	56400	0.080	3				289439	0.414	26	273993	0.392	26
IN15	5	1	1913	700000	700000	120												
MI8	2	2	6200	717000	681500	180	717000	0.141	3	717000	0.070	2	681500	0.293	9	681500	1.140	31
PA6	2	2	3651	719777	719777	40	719777	0.068	2				719777	0.265	17	719777	0.373	26
WI8	4	1	1150	720500	462875	36	720500	0.079	3	720500			720500	0.266	6	720500	0.240	14
IN13	4	1	1092	724612	724612	118	724612	0.126	3				724612	0.552	13	635635	0.455	28
OT8	4	2	3525	729129	729129	155	729129	0.158	5	729129			729129	0.217	3	729129	0.583	25

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TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT FUNDING	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%	P	S	L	K	C	L	A	C	D
NY8	521747	0.460	3	521747	0.700	11	521747	0.460	1	14000							X	X		X	X		X	X	X
WY2																	X	X				X			X
VA1	529553	0.165	6	529553		1	529553	0.469		43500							X		X	X	X	X			
OH19																	X	X		X					X
IN5																	X	X			X	X			X
MT4	538209	0.175	5				538209	0.295		172716							X	X		X	X			X	X
GA7	544000	0.222	12				544000	0.694		500000	200000	5	25	3	62	5	X							X	X
PA18	550000	0.347	2				550000	1.784	2	80000	600000	42	21	21	8	8	X	X		X	X		X	X	X
OR3	553116	0.193	5				553116	0.730			257700		5	25		70	X		X			X	X	X	X
MN6																	X	X		X	X				
PA7											145000	35	65				X	X	X			X	X	X	X
OT6	581169	0.209	6				540000	1.000	1								X	X		X	X		X	X	X
NE2	585324	0.119	5				585324	0.642		120000	420000	8	20	60	10	2	X	X		X			X	X	X
TX12	520000	0.296	13				520000	1.240	3		100000	20	10	10	40	20	X				X				X
MN5	586830	0.088	3				453850	0.535		95000	100000	35		20	5	40		X		X	X		X	X	X
NY9	590523	0.226	11	590523			590523	1.470									X	X		X	X		X	X	X
MO2	591684	0.096	7				591684	0.470	1	264000							X					X		X	X
FL9											700000	28	12	35	5	20	X	X	X	X	X		X	X	X
NY22							602951	0.690			250000	40	16	18	20	6		X	X	X	X		X	X	X
SD2	613000	0.088	4	613000	0.022	1	613000	0.328		65000							X	X	X		X				X
SD1	617115	0.150	5	401452	0.132	4	401452	0.357		160371							X	X		X	X	X		X	X
CA21	700000	0.686	20	700000	0.536	11	700000	1.678		141306							X			X					
FL2	624754	0.017	21				624754	1.042	3													X		X	X
GA4	624925	0.397	17				624925	1.000		40000							X	X	X	X	X	X			
MI20	627510	0.189	2	627510	0.109	6				154798	1152039	21	17			62	X	X	X					X	X
CA5											590000	69	3	2	7	19	X							X	X
OT5	633271	0.387	2	581875	0.112	5	581875	0.849		120000							X	X	X	X	X	X	X	X	X
TX14	637460	0.170	5	637460	0.178	5	637460	0.665		50000							X	X		X				X	X
LA2				641100	0.591	15	641100	1.840		17000												X			
IN14																	X	X							X
PA13	648823	0.192	5	648823	0.091	1	648823	0.876		120000	20000	50	25	25										X	X
MD3											120000	20		35	45		X	X		X				X	X
IL8	623109	0.272	9	549593	0.217		560093	1.234			386300	10	29	25	14	22	X	X		X			X	X	X
IL19	652085	0.328	10	652085	0.167	3	652085	0.955		202500	540000	100						X	X	X	X	X	X	X	X
IL22	658225	0.075	5	658225	0.090	4	377000	0.573		75000	100000	20	40	10	15	15	X	X		X	X	X	X	X	X
NJ1	668348	0.399	13	485908	0.331	8	442138	1.887		72000	344500	6	40	21		33	X	X					X	X	X
AR3	670461	0.075	3				670461	0.478			1500000	5	5	15	75		X	X					X	X	X
UT3	679260	0.070	3	679260	0.311	7	679260	0.363		35243	70000	100					X	X	X	X	X	X	X	X	X
FL10	121320	0.173	10				751114	1.076									X								
IN15																	X	X				X		X	X
MI8	717000	0.098	3	717000	0.080	4	717000	0.897			200000	80	5	5	10		X	X		X			X	X	X
PA6	719777	0.029	1	719777	0.046	2	719777	1.039		435780							X	X		X	X		X		X
WI8	720500	0.080	4				462875	0.674	1	40000	500000	25	15	50		10	X	X	X	X	X			X	X
IN13	724612	0.092	3	724612	0.115	4	724612	0.659		143000							X	X						X	X
OT8	729129	0.295	9	729129	0.416	9	729129	1.087		72988							X	X	X	X	X	X	X		

TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MAINB GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
NY18	2	2	2557	730689	730689	148	730689	0.130	5				730689	0.240	12	739689	0.490	31
IL4	4	1	951	734160	734160	62	734160	0.967	2	734160	0.017		734160	0.205	10	734160	0.368	35
VT3	4	1	1638	749324	639231	100												
PA14	4	1	1200	750000	650000	120	650000	0.142	5				650000	0.497	14	650000	0.430	30
MI2	5	2	2999	765374	765374	80	765374	0.108	2				765374	0.570	14	765374	0.597	26
QB2	2	2	4200	775290	775290	24	775290	0.119	3	775290	0.065	1	775290	0.641	9	775290	0.587	30
PA16	5	2	1200	784915	784915	185												
OT4	4	2	3300	787600	787600	32	787600	0.250	9				787600	0.530	12	787600	1.000	32
CA10	2	2	20000	803805	803805	47												
CA8	G	1	3725	805113	805113	100	805113	0.168	4	805113	0.062	4	805113	0.394	14	805113	0.726	36
NS3	4	2	4269	820509	673439	160	673438	0.160	6	820509	0.049	2	673438	0.446	12	673438	0.505	32
IN6	5	1	3392	829582	829582	73	829582	0.021	5	820249			820249	0.115	5	820249	0.601	44
OR5	2	2	9600	830000	830000	150	830000	0.080	3	830000	0.048	1	830000	1.133	11	830000	0.858	38
IL16	4	1	1673	830496	830496	52	830496	0.052	2				773312	0.189	10	773312	0.368	31
NH2	4	1	1749	834870	834870	65	834870	0.102	5				825765	0.468	14	691590	0.458	30
VA11	U	2	7286	843519	638237	101	843519	0.240	6	843519	0.050	2	843519	0.980	22	843519	0.820	70
MI14	5	2	4460	885000	883500	148	883500	0.186	6	883500	0.063	2	883500	0.284	11	883500	0.742	37
AL3	G	2	4072	868128	728383	332	728383	0.154	6				728383	0.402	19	728383	0.468	45
FL6	U	2	3171	890477	652337	1000	687180	0.196	7				687180	0.455	14	546155	0.111	46
OR7	5	1	2768	895788	895788	130	895788	0.054	3				895788	0.345	13	895788	0.313	
MI10	5	2	4473	896090	484316	125	484316	0.167	3				484316	0.618	10	484316	0.619	11
AR1	5	2	2559	905986	905986	475	905986	0.104	5				905986	0.648	8	515568	0.395	21
RI2	4	1	2750	910000	910000	170												
PA19	2	2	14754	912099	880164	400	912099	0.246	10	912099	0.043	1	880164			880164		
OH5	4	1	7000	920115	855535	30												
NJ3	5	2	8045	947655	947655	182												
MN1	4	1	2610	947821	521396	98	947821	0.060	3				947821	0.332	15	947821	0.462	39
CA12	5	1	4562	948865	948865	55	948865	0.090	9	948865			948865	0.531	22	948865	0.515	45
WI7	4	2	3550	980000	950000	700	980000	0.184	8	980000	0.030	3	980000	0.276	13	980000	0.526	36
PA19	4	1	1050	980000	980000	200	980000	0.112	4				980000	0.801	17	980000	0.351	22
GA6	5	1	1700	981840	981840	400	981840	0.070	1				941939	0.810	18	981840		30
OH17	4	2	1672	985000	985000	160	985198	0.075	3				985198	0.408	15	985198	0.698	41
WI4	4	2	1961	992038	581660	226	992038	0.094	3				992038	0.312	12	959912	0.455	27
OR6	5	2	3919	993425	647849	51	647849	0.348	10				647849	0.386	8	647849	0.402	12
OH9	M	2	430	997143	997143	175												
CA4	4	1	1652	997532	943132	67	997532	0.093	4				997532	0.647	21	934332	0.701	60
WA5	5	1	2493	998100	931514	72	998100	0.123	8				916122	0.605	16	897415	0.623	41
NH3	2	2	2720	1001790	1001790	50	1001790	0.014	6				1001790	0.533	30	955803	0.432	43
IL7	5	2	6444	1012020	796826	55	796826	0.290	10	1012020	0.073	3	779683	0.531	6	779683	0.818	43
ME1	5	2	5384	1016000	706945	18	706945	0.283	9	1016000	0.036	2	1016000	0.197	11	706945	0.536	41
OT11	2	2	7390	1017000	1017000	74	1017000	0.260					1017000	0.730		1017000	1.120	
OH2	G	1	2314	1018600	1018600	45	1108470	0.026	2				1108470	0.115	12	1108470	0.433	45
MN3	4	1	2102	1022580	921584	72	1022580	0.071	3				1022580	0.390	9	1022580	0.377	26
MA4	G	1	2847	1024360	1024360	65	1009550	0.088	6	1009550	0.054	1	1009550	0.550	13	962378	0.500	34
TX8	5	2	3345	1036610	760117	106	1036610	0.123	8	1036610			1036610	0.441	32	619304	0.576	29

TABLE 28 Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT															
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	TOTAL $	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	S A	P C	S C
NY18	739689	0.160	8	730689	0 120	5	730689	1.060		20000							X	X			X	X	X		
IL4	734160	0.113	6	734160	0.108	6	734160	0.634		86766	315000	26	45	15	10	4	X	X		X	X	X		X	X
VT3											2000000	5	30	30	10	25		X		X	X	X	X	X	X
PA14	650000	0.102	5	650000	0.065	2	650000	1.276	1								X	X		X	X				X
MT2	765374	0.127	5				765374	0.312										X					X	X	X
GB2	775290	0 123	2	775290	0.128	1	775290	0.054		100000	1000000	30	15	10	10	45	X	X	X	X	X	X	X	X	X
PA16											6000			55	30	15	X	X	X	X	X	X		X	X
OT4	787600	0.094	2				787600	0.720		81000							X			X			X	X	X
CA10											150000	40	10	55		5	X			X		X			
CA8	805113	0.388	16	805113	0.051	2	805113	0.854		175000	525000	5	5	20	20	50	X	X		X	X			X	X
KS3	820509	0.266	18	820509	0.038	7	673438	0.523		80000								X	X	X	X			X	X
IN6	829582	0.074	5	820249	0.083	6	829582	0.710	7		250000													X	X
OR5	830000	0.189	6	830000	0.058	1	830000	0.353									X	X		X					X
IL16	830496	0.076	11	830496	0.192	10	830496	0.986									X			X					X
NH2	825765	0 891	3	825765	0.028	1	825765	0 866									X	X		X	X				
VA11	843519	0.190	11	643519	0.593		843519	0.520	3	598725	57000	44		24		32	X								X
MI14	883500	0.200	6	883500	0.150	5	883500	1.041									X		X	X	X			X	X
AL3	728383	0.134	10				728383	0.999		15000							X	X		X	X		X	X	X
FL6	888237	0.279	18	888237	0.405	17	888237	0.982			249000	50			1	49	X		X			X			
OR7	895788	0.164	9	895788	0.463		895788	0.289		152104							X	X							X
MI10	484316	0.249	5	484316	0.178	3	484316	1.017																	X
AR1	905986	0.087	6	905986	0.031	4	905986	0.841		23685	250000	30	20	50			X	X		X	X	X		X	X
RI2											220000	60	10	10		20		X						X	X
PA18	880164			880164			880164	1.629									X	X		X	X	X		X	X
OH5																									
NJ3										252404							X	X		X	X		X	X	X
MN1	947821	0.123	6	947821	0.146	5	947821	0.860		330000								X							X
CA12	948865	0.299	16	948865	0.082		948865	0.116		225050	229400	9	8	7	15	61	X								
WI7	980000	0.179	10	980000	0.134	7	980000	0.816		400000	250000	10	30	30	10	20	X	X						X	X
PA19	980000	0.227	7	660713	0.103	2	660713	1.033		273000	3500000	15	25	40	20			X				X		X	X
GA6	981840	0.280	5	981840	1.109	5	981840	1.204		441600	200000	15	5	40	20	20	X	X		X		X			X
OH17	985198	0.203	9	985198	0.265	15	985198	1.315									X	X	X						
WI4	992038	0.132	6	981302	0.122	7	992038	0.668		350350	800000	30	40	10	10	10	X	X		X	X		X	X	
OR6	993425	0.141	6	993425	0.175	6	993425	0.591			1200000	30	20	20	20	10	X							X	X
OH9										400000													X	X	X
CA4	943132	0.348	22				934332	0.586		278000	308500		19	15		66	X								
WA5	998100	0.157	8	748392	0.116	5	998100	0.572		111947								X							X	X
NH3	1001790	0.154	11	1001790	0.050	1	1001790	0.890		250000	543800	47		9	1	43	X	X		X	X	X	X	X	X
IL7	779683	0.185	7	779683	0.664	17	987941	1.401		199980	175100		13	24	7	56	X	X		X	X			X	X
ME1	752500	0.149	5	1016000	0.035		1016000	0.957			600000	30	40	15	5	10	X	X						X	X
OH11	1017000	0.158					1017000	0.870		180000	791000	25	13	28		34	X	X		X	X			X	X
OH2	1108470	0.048	5	1009800	0.043	4	1108470	0.667		100000								X							X
MN3	1022580	0.123	5	1022580	0.163	4	1022580	0.625			492000	34	29	20	12	5	X	X		X	X			X	X
MA4	1024360	0.243	9	1009550	0.040	5	962378	0.909		231660	300000	45	10	15	25	5	X	X	X			X	X	X	X
TX8	1036610	0.179	9	1036610	0.043	5	1036610	0.580		290000								X					X	X	X

TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MATHD GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
VA6	G	2	8638	1050510	870866	95	1050510	0.140	4				1050510	0.337	27	870866	0.539	49
TX16	S	2	7731	1056600	1056600	191	1056600	0.098	5	1056600	0.048	3	1056600	0.522	50	1056600	0.527	58
TX17	U	2	4157	1061480	1061480	339	1061480	0.181	9	1061480	0.049	2	1036920	0.499	30	1036920	0.496	54
MA3	4	1	2495	1070900	1070900	43	1070900	0.056	3	1070900	0.029	1	1070900	0.526	17	1070900	0.432	31
MN4	4	2	1940	1085000	1085000	216			3						13			18
TX9	S	2	6895	1089280	878283	198	1089280	0.116	9	1089280	0.031	2	878283	0.479	19	878283	0.502	44
MO4	4	1	1319	1099980	1099980	250	1099980	0.078	4				1099980	0.439	21	812194	0.685	39
NV1	4	2	6200	1100000	1100000	108	1260000	0.071	3	1260000	0.203	9	1260000	0.700	26	1200000	0.583	41
PA8	4	1	2183	1101500	1101500	170	1101500	0.112	5			1	1101500	0.631	23	1101500	0.577	45
TX7	2	2	4236	1106010	979697	565	1106010	0.073	5	1106010	0.030	2	962439	0.492	29	962439	0.514	55
MI11	4	1	1815	1112000	1112000	85	1112000	0.124	4	1112000	0.031	1	1112000	0.496	16	619319	0.305	29
VA5	4	1	1698	1116340	1116340	75	1116340	0.013	4				1116340	0.135	29	819241	0.414	42
MI6	2	2	9134	1131070	1110120	16	1131070	0.103	6				1109570	0.351	6	1108170	0.615	14
OT2	4	2	2155	1143000	978000	120	1143000	0.065	3				770000	0.589	14	770000	0.490	
VA4	4	2	2400	1150000	500000	54	1150000	0.047	4	100000	0.080	3	1150000	0.215	13	1150000	0.201	45
AL5	S	2	3525	1162630	1162630	430	1162630	0.032	4				1162630	0.520	21	1162630	0.482	54
CO1	S	1	1900	1166560	1166560	79	1166560	0.057	4	1166560	0.003		1166560	0.259	9	1166560	0.221	44
IL2	4	1	2985	1170000	1170000	27	1170000	0.200	10	1170000	0.068	4	1170000	0.352	25	1170000	0.342	37
AR2	M	2	1375	1217860	1217860	23	1217860	0.137	12	1217860	0.126	10	1217860	1.343	78			
CA23	G	2	9309	1225000	1225000	360												
CA19	2	2	31033	1228240	1228240	96	1228270	0.003	1				1228270	0.070	30	1228270	0.060	52
MI16	2	2	22762	1235670	1235670	184												
CT3	4	2	1000	1243000	1243000	110	1243000	0.145	8	1243000	0.240	10	1243000	1.073	48	413000	1.682	10
NJ5	G	1	2442	1253000	1253000	56	1253000	0.108	6	1253000	0.058	5	1253000	0.527	24	783791	0.549	33
MD4	2	2	10120	1265840	1265840	145												
MO5	G	2	7782	1273160	1273160	179	1273160	0.129	5	1273160	0.013	1	1273160	0.877	48	1241650	0.916	93
NY2	S	1	3830	1293000	1293000	147	1293000	0.094	10				1293000	0.577	21	1293000	0.701	36
VA13	S	2	4500	1295340	720431	200	1295340	0.141	11				1295340	0.546	39	1295340	0.336	70
NY4	4	1	1900	1300000	1300000	100	1300000	0.146	7	1300000	0.120	1	1300000	0.380	24	1300000	0.370	44
CA7	G	1	6495	1300000	1300000	53												
LA4	M	2	447	1300490	1300490	98	1300490	0.368	25				1300490	1.099	69	1300490	1.150	150
PA12	S	2	6300	1312720	1312720	173												
MS2	M	2	1617	1337820	1177720	70	1337820	0.191	10				1337820	1.233	79			
CA18	M	1	393	1339440	1339440	75	1339440	0.493	13	1339440	0.370	16	1339440	2.035	65			
NY11	S	2	12319	1350000	1350000	0												
OH3	4	1	2251	1351790	1351790	95												
OH4	G	2	10239	1370910	1370910	300	1370910	0.064	4	1370910	0.144	8	1370910	0.894	50	1112000	1.038	104
LA1	G	2	11060	1380110	995448	280	1380110	0.128	10	1380110	0.041	3	1380110	0.465	28	1189990	0.706	86
CA6	2	2	30000	1381550	1000000	70	1000000		3	1000000			1000000		18	1000000		
KS2	S	2	4652	1402110	958428	142	974622	0.092	5				974622	0.771	35	950192	0.491	38
NY13	S	1	2312	1411540	1369290	500	1369290	0.138	9				1369290	0.346	17	1369290	0.735	66
OK1	M	2	2542	1415740	1258750	92	1258750	0.163	6	3420110	0.011	1	1258750	0.886	35			
PA5	S	2	5332	1440000	1440000	201												
MO1	S	2	5852	1460610	1460610	216	1460610	0.040	3				1460610	0.296	13	764314	0.444	29
SC3	S	2	2707	1475000	1475000	108	1475000	0.077	6	1475000	0.018	1	1475000	0.487	44	635000	0.656	

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TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS					
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT						M	H	M	P	S	T
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	TOTAL $	RF %	EW %	ME %	US %	OR %	P	S	L	K	C
VA6	1050510	0.125	13	1050510	0.286	13	1050510	1.210	10		1057500	4	13		10	73	X				
TX16	1056600	0.157	15	1056600	0.016		1056600	2.643	9									X			X
TX17	1036920	0.426	18	1036920	0.180	7	1061480	2.401									X	X		X	
MA3	1070900	0.114	5	1070900	0.162	4	1070900	0.968		375930	1493000	12	34	5	38	11		X			X
MN4			4				1085000	0.268		73000	160000	90	5	5			X	X		X	X
TX9	1089280	0.281	25	1089280	0.070	5	1089280	1.774		158261	850000	70	30				X				
MO4	1099980	0.129	10				1099980	0.570		33000	500000	20	40	30		10		X		X	X
NV1	1260000	0.476	29				1200000	1.437	15												
PA8	1101500	0.236	18	1101500	0.140	6	1101500	0.980			962250	8	15	14	6	57				X	
TX7	1106010	0.277	27	1106010	0.171	2	1106010	0.845									X				
MI11	1112000	0.136	9	1112000	0.093	3	1112000	0.524		391094							X	X			X
VA5	1116340	0.588	13	1116340	0.187	6											X	X			
MI6	1092370	0.079	2				1110120	0.593		500000	1053000					100					
OT2	1143000	0.212	7	1143000	0.323	6	770000	0.978		120000	300000	30	55	5	10		X	X		X	X
VA4	1202240	0.863	7	998000	0.370		998000	0.770	10	10000	3000	90		10			X	X			X
AL5	1162630	0.335	10				1162630	0.946				15	10	25	5	45	X	X	X		X
CO1	1166560	0.203	10	1090500	0.122	10	1166560	0.581		20000	320000	55	3	12	2	28	X	X		X	X
IL2	1170000	0.085	5	1170000	0.181	9	1170000	0.979		500000	10000000	10	10	30	20	30	X	X		X	X
AR2	1217860	0.095	10	1217860	0.213	10	1217860	1.497		905000	1000000	15	5	35	40	5	X				X
CA23																	X	X			X
CA19	1228270	0.256	13				1228270	1.000		80000	130000	100						X	X	X	X
MI16																		X			X
CT3	1243000	0.158	11	1243000	0.167	14	1243000	0.982			6039000	25	15	40	15	5	X	X			X
NJ5	1253000	0.250	9	1253000	0.436	11	1253000	0.910		614543	3099000	1	12	10	20	57	X		X		X
MD4																	X	X	X	X	X
MO5	1273160	0.283	20	1273160	0.182	13	1273160	0.787		210000											
NY2	1293000	0.187	10	1293000	0.116	5	1293000	1.180		300000	200000	10	10	60		20	X	X	X	X	X
VA13	1295340	0.149	10	1295340	0.122	12	1295340	0.258		300000	600000	60	20	20			X	X			X
NY4	1300000	0.130	13				1300000	0.900		600000	2000000	25	10	25	25	15	X	X		X	X
CA7										780000	1184160	29	5	5	17	44	X	X	X	X	X
LA4	1300490	0.057	6	1300490	0.217	15	1300490	1.020													
PA12										10599700	1483000	30	18	12	2	3	X	X			X
MS2	1337820	0.136	11	1382240	0.355	14	1382240	2.188			2417350	10	11	24	30	25	X	X			
CA18	1339440	0.123	5				1339440	2.798	1												
NY11																	X				X
OH3											3382600	17	12	13	11	47	X				X
OH4	1370910	0.284	11				1370910	1.876													
LA1	1380110	0.162	16	1380110	0.327	20	1380110	1.239		366000	750000	20	5	20	50	5	X		X	X	
CA6	1000000		15	1000000			1000000	1.000		100000	500000	30	25	10	10	25					X
KS2	974622	0.094	7	962253	0.139	8	962253	0.553		63000								X	X		
NY13	1369290	0.166	11	1066350	0.117	6					1000000						X	X	X	X	X
OR1	1258750	0.261	21	3420110	0.780	18	1258750	1.831			518312	10		10		80		X			X
PA5											2108270	25	10	14	18	33	X	X			
MO1	1460610	0.121	11	1460610	0.138	11	1460610	0.870		421000							X	X			
SC3	1475000	0.016	19	1475000	0.065	6	1475000	0.762		284000	2300000	13	38	25	16	8	X	X			X

TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MATND GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
NE3	S	2	10807	1475780	1348920	74	1348920	0.102	5	1348920	0.067	4	1348920	0.312	9	1348920	0.763	92
CA11	S	2	13229	1479780	1479780	344	1476080	0.152	13	1476080	0.028	2	1476080	0.778	32	1331110	0.777	60
KS1	G	2	16600	1497040	1497040	140	1497040	0.109	6	1497040	0.069	4	1497040	0.731	53	1497040	0.501	60
DC1	G	1	11500	1517300	1517300	41	1517300	0.113	4				1517300	0.338	18	1517300	1.299	111
TX1	M	2	2212	1529260	1529260	100	1529260	0.218	24	1529260	0.084	8	1529260	0.563	68	1529260	0.892	153
ID1	S	2	10198	1533260	1533260	110												
MO9	G	2	6261	1536300	1214140	256	1536300	0.264	14				1214140	0.278	41	1081230	0.555	51
PA3	4	1	3273	1550000	1550000	325	1550000	0.040	7				1550000	0.472	19	1550000	0.590	89
GA2	G	2	12951	1558270	1558270	56	1558270	0.261	45	1558270	0.100	4	1558270	1.431	73	1558270	0.862	140
NC9	S	2	4725	1562930	1398930	37	1562930	0.148	3				1562930	0.274	12	1562930	0.657	110
KS7	S	2	5133	1565440	962250	225	1565440	0.076	6	1565440	0.024	1	1565440	0.413	39	1565440	0.365	58
IA6	G	1	5211	1652080	1546390	120	1652080	0.079	7	1652080	0.015	2	1652080	0.507	15	1546390	0.570	83
TX19	M	2	2460	1692850	1538200	17	1692850	0.060	4	1692850	0.090	5	1538200	1.373	106	1458000	0.863	6
MA1	4	1	1991	1697310	1154170	450	1154170	0.192	10				1154170	1.135	28	1154170	0.638	57
MA12	4	1	1986	1700000	900000	100	1700000	0.140	7	1700000	0.020	2	1700000	0.970	54	821000	0.510	34
NV2	G	2	9000	1725320	1725320	550	1725320	0.037	2	1725320	0.105	7	1725320	0.505	33	1725320	0.567	68
CA13	S	2	17376	1729470	1382930	190	1382520	0.088	5	1382520	0.039	3	1382520	0.527	24	1382520	1.226	88
MI2	G	2	8232	1733120	1122930	1000	1733120	0.090	6	1733120	0.038	2	1624250	0.395	22	913287	0.702	40
SD5	G	2	5679	1741910	1256160	216	1256160	0.107	6	1199210	0.023	1	1256160	0.186	15	1169620	0.423	46
VA12	S	1	4200	1764030	1682370	350	1682370	0.095	7				1764030	0.504	36	1682370	0.328	87
MA10	S	1	4784	1800000	1800000	142	1800000	0.124	6	1800000	0.124	4	1800000	0.462	27	1800000	0.823	97
AL1	S	1	3500	1800000	1000000	236	1800000	0.557	8	1800000	0.377	3	1000000	0.760	50	1000000	0.547	57
TN3	S	2	5005	1811780	965752	250	1811780	0.057	6	1811780	0.014	1	1811780	0.181	24	965752	0.357	30
MO6	S	2	8037	1839950	1822330	380	1822330	0.071	7				1822330	0.419	48	1822330	0.496	84
BC1	G	2	8878	1848430	1848430	165	1848430	0.092		1848430	0.052		1848430	0.435		1848430	0.734	
GA5	U	2	6703	1862960	1017020	340	1017020	0.174	11	1862960	0.026	2	1862960	0.354	38	1017020	0.580	72
NE4	M	2	1615	1880200	1664580	48	1880200	0.125	12	1918370	0.102	8	1918370	0.782	48	1649010	1.173	177
NC5	S	2	5575	1881200	1048660	240	1881200	0.102	8	1881200	0.029	2	1881200	0.314	27	930100	0.650	51
TX15	G	1	3366	1927280	1927280	162	1927280	0.101	7				1927280	0.580	31	1218000	0.426	47
NZ1	G	2	7004	1948750	1764800	40												
CT4	G	1	2600	2000000	2000000	120												
WI9	S	2	7345	2012470	1254900	131	2012470	0.074	8				2012470	0.390	22	1015200	0.881	51
MO8	G	2	8467	2022790	1823120	132	2022790	0.165	15				2022790	0.268	36	1611970	0.877	105
MA5	G	1	3499	2025000	2025000	250	2025000	0.120	11	2025000	0.060	4	1965000	0.230	29	1965000	0.900	72
WI6	S	2	10067	2044230	1173500	57	2044230	0.078	6	2044230	0.013	1	2044230	0.483	24	1173500	0.864	57
CA20	G	2	19870	2061730	1622670	225	1622670	0.135	4	1622670	0.019	1	1622670	0.688	40	1622670	1.375	129
PA17	S	2	8187	2062000	2062000	385	2062000	0.084	7	2062000	0.022	2	2062000	0.379	32	2062000	0.875	105
NY1	S	2	5860	2079770	2079770	107	2079770	0.080	8				2079770	0.110	24	2079770	0.530	114
NY7	S	2	5107	2081990	2081990	225	2081990	0.060	7	2081990	0.030	3	2081990	0.330	36	2078950	0.530	108
OT14	G	2	8081	2082150	2082150	75	2082150	0.175	17				2082150	0.477	36	2082150	1.054	110
MA11	4	1	1562	2099700	2099700	102	2099700	0.090	7				2099700	0.301	20	980482	0.460	54
SC2	G	2	2564	2102350	2102350	40	2093510	0.158	26	2093510	0.057	8	2093510	0.703	142	1507710	0.818	122
WI10	4	2	8297	2104550	1138360	334	2104550	0.037	2	2104550	0.026	2	2104550	0.297	24	1138360	0.724	50
WV1	S	2	8434	2104960	2104960	47	2104960	0.094	11	2104960	0.006	1	2104960	0.271	41	2104960	0.446	104
CA17	S	2	12400	2113430	1668580	99	1668580	0.113	10	1668580	0.041	14	1669040	0.434	43	1349390	0.807	90

TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
NE3	1348920	0.134	14	1348920	0.247	16	1348920	0.660		2593000	525000	16	29	37	3	15							X	X	X
CA11	1476080	0.449	38	1476080	0.849	11	1476080	0.734		250000	1000000	20	10	30	30	10									
KS1	1497040	0.155	15	1497040	0.114	7	1497040	0.919		91000	1858800	1	17	17	20	45									X
DC1	1530000	0.356	12	1517300	0.555	23	1517300	1.503	23	100000	806000	16	29	12	31	12	X	X	X	X	X	X			X
TX1	1529260	0.102	14	1529560	0.308	18	1529260	1.904										X				X			
ID1											500000	20	20	25	10	25	X			X				X	X
MO9	1536300	0.092	6				1323910	1.352	24	731517							X						X	X	
PA3	1550000	0.229	26	1550000	0.174	15	1550000	0.526		500000	1340700	3	13	7	5	72	X	X	X		X			X	X
GA2	1558270	0.129	16	1558270	0.117	10	1558270	1.067		44000	5080200	1	20	41		38	X							X	X
NC9	1562930	0.076	5	1562930	0.349	4	1562930	1.180									X	X	X	X	X	X		X	X
KS7	1565440	0.156	14	1565440	0.144	6	1565440	0.370		318750										X				X	X
IA6	1652080	0.141	11	1652080	0.253	22	1652080	0.769		726330	4216580	3	8	38	13	38		X		X	X			X	X
TX19	1538200	0.032	1				1538200	5.585									X	X							
MA1	1154170	0.246	15	958743	0.175	8	1154170	1.456		200000							X	X						X	X
MA12	1700000	0.100	13	1600000	0.440	5	1700000	0.660		300000	3000000						X	X		X	X		X	X	X
NV2	1725320	0.235	25	1725320	0.336	22	1725320	1.772		40000	500000	60	5	25	9	1	X	X			X			X	
CA13	1382520	0.453	27	1382520	0.319	13	1382520	0.984		50000	3000000	10	5	60	20	5	X							X	X
MI2	1733120	0.160	12	1733120	0.124	6	1733120	0.852		343557										X	X	X	X	X	X
SD5	1169620	0.119	8	1169620	0.127	7	1169620	0.425	5	229680								X		X	X		X	X	X
VA12	1682370	0.212	15	1764030	0.069	8	1764030	0.756		270000							X	X		X				X	X
MA10	1800000	0.379	27	1800000			1800000	1.270		550000													X	X	X
AL1	1800000	0.154	25	1800000	0.124	15	1800000	1.016			10000000	5	25	50	5	15	X	X		X	X			X	X
TN3	1811780	0.156	11	1811780	0.070	8	1811780	0.476		40000	330000	91	1	8			X	X		X	X		X	X	X
MO6	1822330	0.129		1822330	0.147	13	1822330	0.570		1383640							X	X		X				X	X
BC1	1848430	0.180		1848430			1848430	0.450									X		X	X	X	X			
GA5	1862960	0.124	32				1017020	0.684		401235	5000000	20	15	40	15	10	X	X						X	X
NE4	1893290	0.082	8	2275420	0.486	13	2541100	0.788		409586	826940		87	13								X			
NC5	1881200	0.187	21	1827100	0.128	13	1789500	0.819									X	X			X		X	X	X
TX15	1927280	0.208	16	1927280	0.184	8	1927280	1.362		513579								X			X		X	X	X
NZ1																		X		X			X	X	X
CT4							2000000	1.320		376008	225000	7	1	26		66	X	X	X		X		X		
WI9	2012470	0.088	5	1985720	0.110	8	1626000	0.504	8	559360							X	X	X		X				
MO8	2003690	0.106	10	1787250	0.368	33	2021530	0.917		679811	6931720	24	8	20	13	35									
MA5	2025000	0.118	14	2025000	0.488	7	2025000	2.010		1500000	13600000	14	5	54	12	15	X								X
WI6	2044230	0.122	10	2044230	0.131	9	2044230	0.635		56000	1000000	70	10	20			X								
CA20	1622670	0.362	30	1622670	0.288	15	1622670	1.090		649090	1549830	51	1	10	10	29	X								
PA17	2062000	0.162	17	2062000	0.153	13	2062000	1.061		3947000	5729000	5	2	89	3	1	X	X	X	X		X	X	X	X
NY1	2079770	0.060	9	2079770	0.100	23	2079770	0.640		284350	205650	30	20	20	20	10	X			X					
NY7	2081990	0.329	9	1991290	0.100	13	2078950	1.020		513000	17500000	15	10	40	15	20	X	X					X	X	X
OT14	2082150	0.213	9	2082150	0.414	14	2082150	0.838		300000	7000000	25	5	45	20	5	X			X	X		X	X	X
MA11	2099700	0.144	14	2099700	0.069	5	2099700	0.835		557031							X		X		X			X	X
SC2	2093510	0.060	12	1165510	0.073	6	2025920	1.456		200000	1500000	1	1	35	33	30		X					X	X	X
WI10	2104550	0.090	7	2104550	0.082	7	2104550	0.720									X						X		X
WV1	2104960	0.095	22				2104960	0.748									X						X	X	X
CA17	2113430	0.127	17	1668580	0.259	12	1668580	0.842		396000	430000	12	7	23	35	23	X			X					

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TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATNO	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
OR9	M	2	2064	2122960	2122960	36	2122960	0.268	14	2122960	0.235	14	2122960	0.723	36	794273	1.030	42
VA8	S	2	8537	2141920	2141920	240	2141920	0.063	7	2141920	0.015	2	2141920	0.233	48	2141920	0.187	106
WA7	S	2	7400	2146240	2082550	261	2146240	0.103	10	2146240	0.042	4	2082550	0.635	47	2027000	0.590	88
LA3	G	1	10040	2229850	1420580	105	1420580	0.157	10	1420580	0.081	5	1420580	0.634	70	1420580	0.533	88
MT3	G	2	7968	2245070	1452720	201	1452720	0.107	5	1452720	0.059	3	1452720	1.092	28	1452720	0.370	17
SD4	G	2	6659	2262570	1565610	193	1565610	0.079	5	1565610	0.018	1	1565610	0.455	29	1131640	0.552	52
TX13	G	2	13033	2276390	1816610	233	1816610	0.282	30	1816610	0.008	2	1816610	0.502	54	1816610	0.520	109
OH10	G	1	8528	2295630	2295630	91	2295630	0.036	5	2295630	0.005	1	2295630	0.340	34	1301790	0.500	55
IL20	G	2	7921	2307010	1564840	660	1564840	0.178	15	1564840	0.059	5	1564840	0.560	34	1564840	0.854	55
TX2	S	2	9341	2346310	2311500	213	2346310	0.048	6	2346310	0.027	3	2333900	0.474	53	2246330	0.432	89
MI12	G	2	8265	2404420	1126210	202	1361210	0.090	3	2404420	0.033	3	1361210	0.478	21	1361210	0.316	28
TN2	M	1	2148	2419780	1989170	48	1989170	0.083	7				1943970	1.074	98	1136210	0.728	96
OH1	G	2	12972	2429870	2429870	46	2429870	0.077	10	2429870	0.034	3	2429870	0.650	72	2429870	0.877	133
WA1	S	2	10600	2457500	1484400	484	2457500	0.124	14	2457500	0.075	7	1484400	0.606	31	1406900	0.431	43
NC1	S	2	9083	2478160	2478160	175	2478160	0.077	8				2478160	0.322	33	1183210	0.518	64
NC6	S	2	10200	2500000	2500000	150	2500000	0.084	12	2500000	0.024	3	2500000	0.320	40	1500000	0.533	81
PA2	G	1	6325	2502060	1869500	750	2502060	0.105	14	2502060	0.089	10	1869500	1.151	27	2502060	0.499	102
TX3	2	2	22656	2504130	2504130	1535	2504130	0.172	16				2504130	0.271	28	2504130	0.566	85
MI9	S	2	9237	2544750	1298780	310	2544750	0.081	6	2544750	0.012	1	2544750	0.374	34	1298780	0.818	55
CO2	G	2	10830	2559990	1387570	242	1387570	0.110	5	1387570	0.067	6	1387570	0.366	43	1387570	0.484	44
KY2	S	2	5379	2560000	2560000	75	2560000	0.052	8				2560000	0.228	34	2560000	0.361	97
ND2	G	2	7849	2592770	2592770	264	2592770	0.264	19				2592770	0.319	26	2109390	0.653	98
OH7	G	2	14957	2593220	2593220	328	2593220	0.094	6				2593220	0.134	43	2593220	0.516	98
OT13	G	2	10385	2619200	2043000	130	2043000	0.310	22				2043000	0.689	39	2043000	0.610	19
MO3	G	1	9400	2636190	2636190	164	2636190	0.073	6	2636190	0.081	10	2636190	0.555	68	2553760	0.611	114
KY1	S	2	6358	2643120	2643120	276	2643120	0.052	10				2643120	0.192	46	2643120	0.185	81
NY12	S	1	9879	2652600	2652600	500	2652600	0.154	20	2652600	0.030	5	2652600	0.475	29	2652600	0.864	132
CA16	S	2	14900	2675920	2675920	201	2675920	0.102	11	2675920	0.009	1	2675920	0.644	51	2205670	0.607	87
WI1	S	2	8772	2688880	1436830	165	1436830	0.099	6	2688880	0.024	2	1436830	0.486	28	1430220	0.672	56
NH1	S	1	4127	2700000	1900000	173	3100000	0.084	12	3100000	0.028	4	3100000	0.698	118	2500000	0.876	107
NY19	G	1	6489	2723050	2087660	150	2087660	0.107	7	2087660	0.011	1	2087660	0.883	53	2087660	0.427	60
MS1	G	2	9491	2795140	1643160	210	2795140	0.044	7	2795140	0.056	7	1643160	0.543	52	1643160	0.570	102
NF1	G	2	8573	2796430	1832940	300	2796430	0.211	23	1832940	0.020	2	2250000	0.670	47	1283920	1.213	84
OR1	G	2	10674	2806130	1517510	18	2806130	0.079	9	2806130	0.059	4	2556490	0.396	24	1517510	0.627	63
CA15	S	2	18550	2833090	2250980	140	2250950	0.143	12	2250950	0.025	2	2250950	0.838	43	2250950	1.370	147
MA6	S	1	0	2850060	2658260	151	2658260	0.107	12	2658260	0.016	2	2658260	0.437	48	2658260	0.617	110
FL4	G	2	15041	2883600	1973900	900	1973900	0.098	10	2883600	0.073	9	1973900	0.335	3	1973900	0.655	126
CA2	S	2	17800	2897980	1793920	111	2897980	0.062	7	2897980	0.061	7	2897980	0.448	35	1793920	1.010	106
WI2	G	1	10160	2901760	1779980	66	1779980	0.068	4	1779980	0.052	4	1779980	0.226	20	1779980	0.423	61
NY3	S	1	6200	2931940	1925220	239	2931940	0.052	12	2931940	0.109	12	2931940	0.305	58	2931940		
OT7	G	1	10097	2984860	2867190	296	2867190	0.132	15	2867190	0.121	11	2867190	0.461	60	2843430	0.837	153
TX10	G	1	7848	3000000	1850000	164	3000000	0.051	7	3000000	0.051	6	3000000	0.507	87	1850000	0.545	86
MT1	G	2	10600	3000000	1842000	220	1842000	0.188	6				3000000	0.536	45	1842000	0.499	56
IL24	G	2	18930	3129460	2759460	118	2759460	0.141	14				2759460	0.596	39	2759460	0.707	114
PA4	M	1	1800	3200000	3200000	2												

TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
OR9	2122960	0.106	7	1704190	0.783	11	2140380	1.118									X								
VA8	2141920	0.140	20	2141920	0.061	9	2141920	1.126			1240200	10	5	20	25	40	X		X			X		X	X
WA7	2082550	0.181	20	2082190	0.164	11	1949970	0.364		794350							X	X	X	X	X	X		X	X
LA3	1420580	0.146	24	2229050	0.378	30	2229050	1.276		560000	17000000	5	7	1	65	22	X							X	X
MT3	1452720	0.153	8	1452720	0.651	7	1452720	0.142									X	X	X	X	X	X	X	X	X
SD4	1565610	0.105	12	1972770	0.155	14	1972770	0.565		431555	1350000	30	15	20	20	15		X	X	X	X		X	X	
TX13	1816610	0.139	26	1816610	0.043	6	2276390	1.562			950000	14	34	32		20		X							
OH10	2116320	0.115	12	2295630	0.101	7	2295630	0.662		100000	2047000	1		50		49		X				X			X
IL20	1564840	0.315	20	1564840	0.272	25	2307010	0.966		357950	920500	20	10	25	20	25		X							X
TX2	2321100	0.138	21	2321100	0.069	7	2321100	1.027																	
MI12	2404420	0.094	11	2248950	0.101	10	2404420	1.132		380000														X	X
TN2	1943270	0.052	11	1943970			1943970	1.235									X		X			X			X
OH1	2429870	0.078	8				2429870	0.880		221600							X	X							
WA1	2457500	0.118	14	2382100	0.092	8	2454500	0.403		35000	150000	25	50			25									X
NC1	2478160	0.194	28	2100000	0.192	20	2100000	1.286		300000							X					X			
NC6	2500000	0.176	23	2500000	0.960	26	2500000	0.770																	
PA2	2502060	0.147	10	1869500	0.097	6	1869500	0.942		150000	400000	30	10	10	20	30								X	X	X
TX3	2504130	0.255	32	2504130	0.296	39	2504130	1.088		296826	3365180	4	8	9	12	67	X	X							
MI9	2544750	0.118	10	2544750	0.069	8	2544750	0.932		30000							X								
CO2	2559990	0.174	20	2559990	0.061	6	2559990	0.706		1050300	15708900	8	8	41	7	36	X	X						X	X	X
KY2	2410000	0.061	13	2171000	0.069	10	2560000	0.579		98000	200000	100					X							X	X
ND2	2592770	0.129	9	2478510	0.129	12	2478510	0.695		1033590	2179640		3		16	81	X	X	X	X	X	X	X		X
OH7	2593220	0.013	20	2593220	0.072	6	2593220	1.046		45000	10000000		10	50	30	10	X			X					X
OT13	2043000	0.164	16	2043000	0.487	9	2043000	0.804		160000											X			X	X
MO3	2636190	0.169	19	2553760	0.103	12	2636190	0.964		4000000	4623530	10	34	16	22	18								X	X
KY1	2643120	0.085	21	2643120	0.129	17											X	X							X
NY12	2652600	0.187	30	2652600	0.310	20	2652600	1.201	1	800000	5000000	10	60	10	10	10	X					X		X	X
CA16	2675920	0.164	23	1956920	0.159	9	2675920	0.779	2	243750	366105	10	15	35	35	5									
WI1	2688880	0.084	12	2688880	0.067	8	2688880	0.669		82200							X	X			X		X	X	X
NH1	2700000	0.173	13	2700000	0.381	14	2700000	0.833		125000								X	X		X			X	X
NY19	2087660	0.342	12				2087660	1.889			565000	35	15	40	10									X	X
MS1	2795140	0.146	30	2795140	0.013	2	2795140	1.063		308373							X							X	X
NF1	2796430	0.238	8	2796430	0.379	33	2796430	1.097												X	X			X	X
OR1	2806130	0.059	5	2556490	0.047	6	2556490	0.498		150000							X						X	X	X
CA15	2250950	0.207	29	2250950	0.217	12	2250950	0.768	12	344115							X								
MA6	2658260	0.099	17	2658260	0.085	10	2658260	0.897		330000							X			X	X				X
FL4	2883600	0.221	45	2883600	0.248	33	1973900	1.176			2410510	21	5		55	19			X			X		X	X
CA2	1793920	0.159	17	2897980	0.084	10	2897980	0.785		191575	7000000	5	7	44	35	9	X				X			X	X
WI2	1779980	0.170	12	1779980	0.222	17	1779980	0.634	1	118000	1490000	14	38	16	27	5	X	X			X	X		X	X	X
NY3	2931940	0.262	42	2931940	0.490	4	2931940	0.854		350000	1125000	4	12	16	50	18	X			X				X	X	X
OT7	2984860	0.123	17	4370490	0.157	18	4370490	0.828		484361							X							X	X
TX10	3000000	0.117	23	3000000	0.185	17	3000000	0.773		1000000													X	X	X
MI1	1842000	0.134	4	3000000	0.069	8	3000000	0.840	1		400000	45	5	27	6	17	X	X				X			X
IL24	2759460	0.161	13	2759460	0.464	41	2759460	2.899		378342	14000000	23	12	43	20	2	X		X		X	X		X	
PA4																		X			X	X	X		X

TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
TN4	G	2	15220	3202420	3202420	344	3275710	0.124	27	3275710	0.027	6	3202420	0.334	74	3119080	0.646	213
NC7	G	1	9300	3299500	2231800	325	3299500	0.211	17	3299500	0.108	12	3299500	0.810	95	2231800	1.060	176
NY24	G	2	10480	3362190	3362190	275												
NY16	G	2	23138	3419220	3419220	176	3419220	0.060	9				3419220	0.230	50	3419220	0.630	199
IA5	G	2	10654	3469460	1968240	723	3469460	0.048	7	3469460	0.033	8	1968240	0.587	66	1968240	0.556	78
NM2	G	2	10608	3485060	2041640	521	2041640	0.063	8	3944480	0.065	14	2041640	0.309	52	1856030	0.460	86
CA3	G	2	15451	3542430	2487000	814	2487000	0.097	11	2487000	0.043	3	2487000	0.574	55	2238300	0.610	100
MS5	G	2	8944	3573980	3282530	430	3282530	0.047	6	3282530	0.030	4	1349730	0.681	71	1349730	0.595	98
NY15	G	2	23138	3764210	3764210	1040	3764210	0.070	13				3764210	0.170	36	3764210	0.520	190
RI1	G	1	6890	3765670	3402070	147	3402070	0.129	18	3765670	0.066	8	3402070	0.672	58	3402070	0.623	134
MI17	G	2	15806	3810170	3810170	465	3810170	0.060	8	3810170	0.029	5	3810170	0.497	61	2965940	0.731	123
WY1	G	2	9100	3820450	2784230	200	3820450	0.064	9	3820450	0.022	3	2784230	0.555	34	2411020	0.664	127
KY4	G	1	13604	3880000	3880000	625	3880000	0.161	34				3880000	0.489	99	3880000	0.426	160
ND1	G	2	10217	3905320	3905320	466	3905320	0.065	16	3905320	0.004	1	3905320	0.335	61	3905320	0.417	129
MD6	G	2	4300	3998590	3998590	11	3998590	0.045	6	3998590	0.022	21	3998590	0.921	184	3998590	0.395	138
KY5	S	2	10471	4000000	4000000	1000	4000000	0.099	20				4000000	1.420	246	4000000	0.301	153
NM1	G	2	16300	4063000	3505800	90	3505800	0.072	11	3505800	0.027	4	3505800	0.691	116	3167000	0.709	177
OT9	G	2	17910	4108120	4108120	304	4108120	0.306	49				3413080	0.515	86	2449430	0.948	154
MB1	G	2	15489	4133850	4133850	218	4133850	0.089	14	4133850	0.094	8	4133850	0.731	87	4133850	0.704	163
OR8	G	2	15281	4160770	2794770	285	2794770	0.211	22	2794770	0.066	6	2794770	0.311	90	2794770	0.478	80
UT4	G	2	9560	4161410	2572510	242	3818310	0.056	9	3818310	0.013	2	2628560	0.224	60	2572510	0.376	87
GA1	G	2	11261	4304660	4304660	230	4304660	0.175	40	4304660	0.031	6	4304660	0.655	124	4304660	0.412	168
OT12	G	2	19022	4310410	4310410	650	4310410	0.156	20	4310410	0.057	9	4310410	0.637	59	3868900	0.798	157
IL14	S	2	13109	4398990	4398990	432	4398990	0.066	15	4398990	0.038	3	4398990	0.609	58	4398990	0.555	183
VA10	G	2	19817	4458130	4458130	152	4458130	0.158	28				4458130	2.226	267	3349950	0.689	247
AR2	G	2	13176	4492930	3732620	357	4421750	0.060	14				3732620	0.316	71	3732620	0.759	197
SC1	G	2	11291	4585620	4585620	900	4585620	0.038	12	4585620	0.033	8	4585620	0.445	124	2728180	0.489	111
WI3	G	2	18054	4591000	3446000	94	4591000	0.122	24	4591000	0.049	10	4591000	0.356	58	3446000	0.616	166
OT1	G	1	10205	4672000	4672000	268	4672000	0.119	24	4672000	0.101	18	4464000	0.657	119	4464000	0.761	188
OT3	G	1	18171	4772800	3418300	190	4772800	0.179		4772800	0.179		3418300	0.458	54	3418300	0.768	170
OH20	G	2	15697	4773420	2349530	500	2349530	0.055	9	4773420	0.061	9	2349530	0.630	86	2349530	0.725	71
DC2	G	1	9564	4878600	3597700	107	2778700	0.219	16	4430000	0.064	7	2447800	0.528	164	2339200	0.747	128
OH14	G	2	14700	4883390	2717890	700	2717890	0.170	20				4883390	0.530	90	2717890	0.610	129
AL2	G	2	17253	4926950	3048330	450	4926950	0.032	11	4926950	0.017	4	3048330	0.309	53	3048330	0.320	117
MS3	G	2	11409	4997830	2754600	1000	4997830	0.079	13	4997830	0.070	11	4997830	0.337	102	3488880	0.372	140
QB1	G	1	22723	5061600	5061600	162	5061600	0.246	49	5061600	0.046	10	4897170	0.652	88	3840070	0.919	106
IN10	G	2	16662	5072120	2415360	770	5072120	0.022	6	5072120	0.029	8	5072120	0.653	66	2415360	0.701	124
TX6	G	2	26420	5191970	3764720	453	3917960	0.120		3971960	0.013		3917960	0.540		3764720	0.490	
FL1	G	2	18545	5193380	3024240	411	5193380	0.052	16	5193380	0.071	18	3024240	0.484	120	3024240	0.747	196
AZ1	G	2	29963	5200000	3660000	687	5200000	0.036	9	5200000	0.081	21	5200000	0.757	150	3400000	0.637	174
IL21	G	2	20530	5253490	5253490	625	5295790	0.050	11	5295790	0.034	7	5295790	0.505	55	5295790	0.437	236
DE1	G	1	16809	5274220	2573750	365	5274220	0.115	18				5274220	0.475	87	2561000	0.517	133
OR10	G	2	16878	5306530	3591140	170	5306530	0.101	18	5306530	0.052	11	5306530	0.266	74	3591140	0.450	113
KS5	G	2	19900	5391080	3538520	340	5195840	0.071	44	5195840	0.021	14	3538520	0.492	157	3406970	0.441	117
IN11	G	1	7012	5462090	3689840	1000	3689840	0.018	2	3689840	0.029	5	3689840	0.168		3689840	0.570	225

TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT FUNDING	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
TN4	3275710	0.169	47	3275710	0.212	36	3275710	0.825		100000	740145	3	19	21	15	42	X							X	X
NC7	3299500	0.270	57	7372620	0.190	22	7372620	1.010	1	2500000	9000000	30	10	50	5	5									
NY24																	X							X	X
NY16	3419220	0.080	15	3419220	0.080	17	3419220	1.000	3	90000	773400	4	32	19	19	26	X						X		
IA5	3469460	0.128	25	1968240	0.402	35	1968240	1.151									X	X		X	X		X	X	X
NM2	3485050	0.140	45	3485050	0.105	14	3485050	0.981		1333990							X							X	X
CA3	2487000	0.219	33	2487000	0.297	29	2487000	1.598		473000	6307000	5	6	15	28	46								X	X
MS5	1349730	0.255	35	3573980	0.139	19	3583980	0.802		65000	4000000	25	25	20	10	20	X	X		X	X			X	X
NY15	3764210	0.120	26	3764210	0.080	17	3764210	2.150	3	80702	1098000	41	32	10	10	7	X						X		
RI1	3765670	0.084	18	3061860	0.185	17	3765670	1.405		100188															
MI17	3810170	0.118	21	3810170	0.056	9	3810170	0.697		220000														X	X
WY1	2784230	0.197	18	3820450	0.109	12	3820450	0.558			8300000	5	10	40	35	10									
KY4	3880000	0.052	19				3880000	1.019	7	100000															
ND1	3905320	0.065	20	3905320	0.098	21	3905320	0.391		1141750	1141750	5	5	40	40	10			X					X	X
MD6	3998590	0.031	8	3998590	0.025	3	3998590	1.492		841300	1000000	15	5	65	10	5	X	X	X			X		X	X
KY5	4000000	0.089	22	4000000	0.679	34	4000000	0.607	31		1000000	40	20	15	20	5	X	X		X		X		X	X
NM1	3505800	0.231	57	4063000	0.253	27	4063000	1.532									X					X			
OT9	4108120	0.180	37	3383160	0.135	30	3383160	0.759	30	500000	3500000	5	85	5	5		X						X	X	X
MB1	4133850	0.188	37	4133850	0.119	16	4133850	1.321		1222540							X	X			X	X			X
OR8	2794770	0.113	25	2794770	0.549	22	2794770	0.292		233105	6850000	17	6	19	18	40			X				X	X	X
UT4	3818310	0.135	24	2773810	0.072	1	2773810	0.345			4300000	40	15	23	14	8		X							X
GA1	4304660	0.167	47	3185850	0.122	15	4307660	0.871									X					X			X
OT12	4310410	0.247	28	4310410	0.257	38	4310410	1.073		585000	2000000	40	15	20	5	20	X	X	X			X		X	X
IL14	4398990	0.104	17	4398990	0.050	10	4398990	0.822		866626	3406440	27	42	7	22	2		X							X
VA10	4458130	0.081	20	4458130	0.554	22	4458130	0.968																	
AR2	4238960	0.103	38	3725720	0.131	23	4097960	0.670		325000							X	X		X	X	X		X	X
SC1	4585620	0.185	37	4585620	0.049	21	4585620	0.587									X								X
WI3	4591000	0.050	15	4591000	0.068	17	4591000	0.817		63000	1565000	27	35	6	15	17		X					X	X	X
OT1	4464000	0.213	36	4332000	0.129	15	4332000	0.925		984000							X	X			X		X	X	X
OT3	3418300	0.126	16	3418300	0.127	10	3418300	0.712		365000									X	X	X	X	X	X	X
OH20	4773420	0.155	34	4646610	0.132	18	4646610	0.769		23700	3200000	5		45	40	10		X						X	X
DC2	1509700	0.108	16	2999000	0.392	33	2999000	1.250		156222	4168600	15	23	15	5	42	X								
OH14	4883390	0.160	59	4883390	0.330	20	4883390	0.500		150000	12000000	10	5	60	20	5	X							X	X
AL2	4926950	0.132	74	4926950	0.341	55	4926950	0.928		874915	27530800	6	13	61	12	8			X		X				X
MS3	4997830	0.140	30	4997830	0.119	16	4997830	0.638		350000								X		X				X	X
QB1	4477290	0.162	22	4116760	0.382	53	4116760	0.691		64600	4000000	25	15	40	15	5		X	X		X	X			
IN10	5072120	0.102	32	5072120	0.332	18	5072120	0.679	1	838306	11906000			66		34	X	X		X				X	X
TX6	5191970	0.120					5191970	1.620		3043350															
FL1	5193380	0.184	87	3024240	0.236	23	3024240	1.210		405000	4000000	12	501	64	3	16							X	X	X
AZ1	5200000	0.219	70	5200000	0.102	16	5200000	1.116																	X
IL21	5295790	0.124	29	5295790	0.195	36	5295790	1.204									X	X							X
DE1	5274220	0.621	47	5274220	0.136	16	5274220	1.826	1	617615	486377	55	3	5	14	23	X								
OR10	5306530	0.081	15	5306530	0.063	14	5306530	0.604		264140	1504090	5	4	47	4	40			X		X			X	X
KS5	2933330	0.104	19	5289230	0.068	19	5289230	0.568	2	707100	12660000	5		24	27	44	X	X	X	X	X	X	X	X	
IN11	5462090	0.090	22	5462090	0.153	35	5462090	0.483		1200000														X	X

TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	F	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
OH12	G	2	14561	5532390	5532390	500	5532390	0.026	7	5532390	0.008	2	5532390	0.414	99	2784560	0.561	116
AL4	G	2	16919	5634870	5634870	900	5634870	0.028	15				5634780	0.592	130	5634870	0.311	197
AZ2	G	2	25959	5706730	4105670	321	4105670	0.121	27	4105670	0.036	19	3960700	0.659	142	3930010	0.665	211
NC2	G	2	17982	5720130	3409590	398	5720130	0.177	45	5720130	0.054	13	5720130	0.851	200	4566990	0.706	276
MI15	G	2	16296	5786400	3208750	350	5786400	0.095	12	5786400	0.025	5	5786400	0.432	90	2931790	0.761	138
UT1	G	2	18331	5876960	3778260	472	3778260	0.133	17				3778260	0.523	84	3355060	0.676	187
CT2	G	2	20000	5892000	3350000	450	5892000	0.066	18	5892000	0.005	8	5892000	0.482	130	3218000	0.541	150
HI1	G	2	16406	5905230	5905230	308	5905230	0.057	13	5905230	0.011	5	5905230	0.540	55	3476170	0.243	162
PA1	G	1	22047	5981520	5981520	130	5981520	0.098	24	5981520	0.051	11	5981520	0.592	108	5981520	0.784	251
KS4	G	2	22189	6150100	4352500	600	4800000	0.116	28	4800000	0.100	17	4800000	0.576	159	3824000	0.443	154
IL13	G	2	21027	6269480	3501380	895	6269480	0.032	7	6269480	0.046	9	6269480	0.282	85	3501380	0.586	124
UT2	G	1	26500	6550000	5360000	804	5360000	0.317	57	6550000	0.057	18	5000000	0.360	66	5000000	0.633	271
CO4	G	2	18176	6575920	4142740	2572	6575920	0.039	21	6575920	0.021	8	6249710	0.517	81	3810370	0.561	154
OK2	G	2	22490	6689220	3428980	684	3428980	0.120	25	3428980	0.014	4	3428980	0.272	105	2548590	0.469	134
OK3	G	2	17504	6697260	2971360	400	6697260	0.090	43				6697260	0.848	148	2666150	0.394	104
NY14	G	1	16522	6845130	6845130	631	6845130	0.125	53	6845130	0.036	15	6845130	0.327	147	3744000	0.325	120
CO5	G	2	20279	6992080	3681400	212	3681400	0.251	36	3681400	0.043	11	3681400	0.293	26	3681400	0.489	145
VA9	G	2	16201	7018620	5347400	870	7018620	0.053	20	7018620	0.043	16	5347400	0.594	275	3004260	0.657	202
MO7	G	2	21962	7461690	4359120	586	7092740	0.110	23	7092740	0.024	10	4359120	0.412	76	4029390	0.627	202
GA3	G	2	18344	7484580	4918510	605	7484580	0.029	13	7484580	0.048	23	4918510	0.310	83	4918510	0.551	294
CA22	G	1	22082	7486590	4415090	118	7486590	0.113	44				7486590	0.583	121	4348210	0.642	232
NC3	G	2	21465	7851760	5227850	596	5227850	0.569	113				5227850	0.460	153	5227850	0.713	269
NE1	G	2	21055	7905080	5088400	448	7905080	0.024	14	7905080	0.048	17	5337740	0.293	105	4530100	0.467	166
OH15	G	2	25848	8010800	4359600	170	4359600	0.178	32	4359600	0.017	4	4359600	0.675	112	4359600	0.699	219
MA8	G	1	8770	8247670	8247670	130	8247670	0.136	29	8247670	0.116	30	8247670	0.828	157	5173960	1.050	293
AB1	G	2	18228	8324660	7566060	393	7566060	0.085	31	7566060	0.047	23	8324660	0.342	62	7566060	0.735	316
KY3	G	2	23509	8632440	5362720	750	5362720	0.087	27	5362720	0.054	15	5362720	1.065	320	5329870	0.428	235
CA14	G	2	34026	8752690	7190500	322	8448480	0.192	81	8448480	0.374	53	8448480	0.396	84	7367170	0.809	298
WA6	G	2	17468	9068000	6288000	419	6288000	0.039	14	6288000	0.056	18	6288000	0.382	90	4579000	0.367	98
MA9	G	2	23111	9148200	8925770	450	8925770	0.098	51	8925770	0.067	27	8925770	0.721	271	4195840	0.499	184
IA1	G	2	25180	9755090	5258740	437	5258740	0.051	7	9338450		20	5258740	0.534	156	5258740	0.559	182
NY17	G	1	16000	10000000	7023050	500	7023050	0.170	29	7023050	0.140	17	7023050	0.650	163	6200000	0.560	247
TX20	G	2	35065	10444400	7150530	1224	10444400	0.104	63	10444400	0.030	17	10444400	0.855	319	6474560	0.492	344
TN1	G	2	25537	10779600	4646890	983	10779600	0.052	36	10779600	0.012	6	10779600	0.186	231	5198220	0.414	197
IA2	G	2	23272	10818400	5677210	814	9577850	0.039	12	9345500	0.024	8	5677210	0.382	82	5677210	0.410	181
NJ4	G	2	39834	11047900	7440150	1992	7440150	0.125	43	7440150	0.020	7	7440150	0.598	131	6343800	0.751	368
FL5	G	2	24640	11124200	4353630	1200	4353630	0.181	47	4353630	0.062	16	4353630	0.571	178	4353630	0.645	302
PA15	G	2	32459	11724000	7319090	400	11724000	0.079	47	11724000	0.124	63	7319090	0.368	251	6645300	0.520	240
IN16	G	2	30800	11953200	6028670	816	11953200	0.037	23	11953200	0.057	27	6028670	0.438	324	6028670	0.522	277
WA8	G	2	36636	12394400	8558300	500	12934400	0.041	23	12934400	0.042	31	12127600	0.554	245	7625500	0.526	278
IN3	G	2	31877	12404600	6519090	2000	12404600	0.037	24	12404600	0.027	14	6519090	0.397	137	5932100	0.534	289
IL3	G	2	33242	13650500	8742770	752	8742770	0.051	31	8742770	0.017	21	8742770	0.651	170	8742770	0.555	367
WI5	G	2	37600	15700000	10500000	600	10500000	0.065	33				10500000	0.287	85	10500000	0.748	597
MN2	G	2	45765	16400900	11930800	233	16400900	0.097	51	16400900	0.040	16	16400900	0.684	383	16400900	0.778	511
OH16	G	2	49599	16579400	9604520	1323	16579400	0.053	37	16579400	0.037	21	9604520	0.613	269	8495070	0.585	319

TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
OH12	5532390	0.141	29	5527710	0.126	28	5527710	0.692		449651												X			
AL4	5634870	0.109	53	5634870	0.046	26	5634870	0.559		3000000	20011000	2	41	40	8	9									
AZ2	4105670	0.197	53	309710	0.075	14	5683560	1.384		285306	1132640	22	7	49	3	19	X		X			X	X	X	X
NC2	5720130	0.135	59	5720130	0.064	21	5720130	0.938		379000	1899520	12		51	17	20	X		X						
MI15	5786400	0.166	46	5786400	0.020		5786400	0.802		217373	16241000	4	9	20	22	45	X		X			X		X	X
UT1	4986300	0.269	54	4532890	0.225	42	5876960	0.947		104941	1178040	2		17	14	67	X								
CT2	5892000	0.065	30	5174220	0.029	48	5174220	0.932		250000	15000000	35	10	25	20	10							X	X	X
HI1	5781680	0.078	36				5905230	1.087		1561570	3115940	23	32	21		24		X					X		
PA1	5981520	0.080	27	5981520	0.047	5	5981520	1.106		3541430	7745000	10	30	18		42		X						X	X
KS4	4800000	0.132	41	4206300	0.075	15	4352500	1.047		126200							X		X			X			
IL13	6269480	0.123	54	6269480	0.098	20	6269480	0.859	1	39970	10625000	17	14	26	12	31								X	X
UT2	6550000	0.241	78	6550000	0.031	62	6550000	0.514		2185000							X	X					X	X	X
CO4	6249710	0.108	25	6249710	0.092	15	6575920	0.766		738298	25000000	10	15	35	20	20	X								
OK2	3400530	0.104	38	5503490	0.353	39	5503490	0.892										X	X			X			
OK3	6697260	0.131	44	5991080	0.129	25	6697260	1.185		652471	4315490														
NY14	6845130	0.169	42				3744000	1.087		1323520	9926000	11	4	43	7	35	X								
CO5	3681400	0.176	24	3731920	0.072	8	3731920	0.856		119588	12000000	23	10	20	25	22									X
VA9	7018620	0.079	50	7018620	0.304	31	7018620	0.790		400000	19000000	21	11	32	20	16								X	X
MO7	7019730	0.084	27	6796370	0.199	48	6796370	1.109		3612000														X	X
GA3	7484580	0.125	66	4918510	0.058	19	4918510	1.023		1146900							X								X
CA22	7486590	0.104	44	7486590	0.073	16	7486590	0.958		795700	14819800	13	27	35	15	10									X
NC3	5227850	0.146	51				5227850	1.175		135000	2400000	43	4	10		43			X						
NE1	7060180	0.094	43	7405990	0.114	41	7405990	0.631		705308	8500000	16	9	11	17	47								X	X
OH15	4359600	0.208	45	4359600	0.158	21	4359600	1.650		158493	1123000	5	40	11	5	39									
MA8	8247670	0.210	63	8247670	0.359	36	8247670	1.493		1461520									X			X		X	X
AB1	8324660	0.137	33	7566060	0.211	56	7566060	0.919		719000							X			X		X		X	X
KY3	5362720	0.147	69	5362720	0.183	50	5362720	1.093		24000	615000	25	15	50		10									
CA14	9618380	0.234	80	9573010	0.086	20	9573010	1.623		1592000	26224000	2	3	10	59	26								X	X
WA6	9068000	0.044	15	8090000	0.056	16	8090000	0.459	2	575000	5000000	20	10	25	40	5	X								X
MA9	8925770	0.157	84	8793940	0.085	32	8793940	1.007	10	880000	18000000	7	11	61	8	13	X								X
IA1	8883710	0.053	23	8883710	0.283	80	8883710	1.158		220221								X		X					X
NY17	7023050	0.110	27	8833000	0.410	49	8833000	0.930		250000	54000000	5	15	35	30	15	X							X	X
TX20	10444400	0.168	122	10444400	0.321	67	10444400	1.397		1159980	1200000	40	10	25	20	5	X	X				X			
TN1	10779600	0.066	54	4391160	0.152	49	4646890	0.873		2579070													X		
IA2	8440140	0.080	48	8417550	0.261	66	9314950	0.894	4	268400									X	X	X	X			X
NJ4	7440150	0.201	65	7440150	0.152	40	7440150	1.594		370828	10019000	30	35	20	10	5	X		X			X			X
FL5	11124200	0.163	128	11124200	0.206	100	11124200	0.965		901000	27000000	15	15	40	20	10						X			
PA15	11724000	0.074	44	11724000	0.233	30	11724000	0.576	10	900000	5369500	8	11	11	17	53	X	X						X	X
IN16	6028670	0.140	50	10246400	0.204	78	10246400	0.701		3867890	7104300	22	3	40		35		X		X	X			X	X
WA8	12127600	0.056	39	10255900	0.079	37	10255900	0.634		500000	25000000	4	6	60	2	28	X			X					
IN3	12404600	0.077	66	12404600	0.122	55	12404600	0.667		1800000	34500000	9	9	35	45	2									
IL3	8742770	0.157	42	8742770	0.741	76	8742770	0.588	4	1104320	5250000	10	3	67	15	7	X								
WI5	15700000	0.051	50	15700000	0.037	60	15700000	0.836		650000	6500000	8	2	8	80	2	X	X	X	X					
MN2	16400900	0.032	49	16400900	0.203	65	16400900	0.923														X		X	
OH16	16468000	0.129	86	16490800	0.062	43	16490800	0.911		2079680														X	X

TABLE 2A Unit Cost Summary GSF SEQUENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATHD	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
MI4	G	2	41630	17326000	8830870	1139	8830870	0.030	6	8830870	0.020	5	8830870	0.427	115	8175080	0.445	215
MI7	G	2	35236	20857000	9252650	1600	9252650	0.083	34	9252650	0.032	11	9252650	0.665	297	9166570	0.621	349

TABLE 2B Unit Cost Summary GSF SEQUENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS D MAINT	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	FUNDING	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
MI4	8830870	0.185	34	15126000	0.135	34	15126000	0.619	3	583000	5494000	4	6	50	35	5	X					X		X	
MI7	9252650	0.140	64	15760300	0.337	58	15760300	1.138			7237580	14	7	45	34										

TABLE 3A - 1 Unit Cost Summary Academic Program: TWO YEAR

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MAINT GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
CT1	2	2	1808	48000	48000	4							48000	0.748	1	48000	0.830	2
ME7	2	2	160	77562	77562	8	77562	0.046		77562	0.065		77562	1.150		77562	1.420	
VA3	2	2	1177	96498	96498	163	96498	0.300	1				96498	0.540	2	96498	0.480	5
VA2	2	2	1803	123783	123783	99												
IN4	2	2	1586	126471	126471	30												
OH11	2	2	1832	138366	138366	10	138366	0.054					138366	0.767		138366	0.839	8
MJ7	2	2	3650	154590	154590	63	154590	0.310	2				154590	1.380	7	144889	0.970	18
MC8	2	2	2500	160000	160000	75	160000						160000	0.750	2	160000	0.650	10
MI19	2	2	850	166770	166770	10	166770	0.123					166770	0.152	2	166770	0.522	5
MI2	2	2	649	171413	171413	70	171413	0.235	2				171413	0.155	2	171413	0.414	7
ME6	2	2	619	173091	173091	34	173091	0.100		173091	0.040		173091	0.640		173091	0.790	
MI5	2	2	1834	189421	189421	40												
IN12	2	2	1183	221263	221263	40	221263	0.250	1				221263	0.252	2	221263	0.893	14
MJ8	2	1	1876	222385	148252	11												
IL5	2	2	2850	236957	236957	110	236957	0.259	1				236957	0.514	4	236957	0.675	12
NC4	2	2	4230	237315	237315	15	237315	0.109	1				182315	0.548	5	182315	0.783	
TN5	2	2	2076	238858	238858	65	238858	0.170	2				238858	0.315	4	231208	0.434	10
MI18	2	2	2062	244594	244594	73	244594	0.143	1				244594	0.293	2	244594	0.396	5
CO3	2	2	640	244632	205375	20	244632	0.197	2				244632	0.611	6	244632	0.403	7
MI21	2	2	1468	256000	256000	30	256000	0.129	2				256000	0.593	2	256000	0.502	8
FL3	2	2	1449	258874	258874	114												
WA2	2	2	4000	261211	261211	82												
OH18	2	2	2600	274000	264000	179	264000		2	264000		4	264000		3	264000		8
IL1	2	2	1071	275219	275219	140										275219		15
WA3	2	2	0	276000	276000	47												
NY5	2	2	2731	278177	278177	200												
FL8	2	2	1367	288352	288352	200	288352	0.128	2				288352	0.383	4	288352	0.951	26
MI3	2	2	2320	308282	308282	38	308282	0.165	2				308282	0.519	3	308282	1.187	19
IL26	2	2	4910	316000	316000	140												
MJ6	2	2	1712	320576	293416	130	320576	0.097	1	320576	0.047		293416	0.753	6	293416	0.665	15
VT1	2	2	738	326600	326600	46												
IL17	2	2	3242	343138	343138	80	343138	0.132	2	343138	0.041		343138	1.202	15	343138	0.648	14
OT10	2	2	2452	345000	345000	64	345000	0.198	3				345000	0.425	6	345000	0.763	
NY21	2	2	3800	350000	350000	160												
IL9	2	2	2078	364000	364000	71	364000	0.066	1				364000	0.366	3	315163	0.608	14
CA1	2	2	4013	368136	364091	50	364091	0.257	2				364091	0.883	8	341353	0.709	17
TX4	2	2	1968	373192	373192	54	373192	0.121	3				373192	0.307	7	373192	0.415	16
TX11	2	2	1776	374128	374128	100												
MA2	2	2	2300	400000	400000	26							400000	0.750		400000	0.260	
WA4	2	2	4235	402000	301000	33	402000	0.266	4				402000	0.665	9	402000	0.578	15
IA4	2	2	5122	412000	412000	245	412000	0.140	4				412000	0.290	10	412000	0.470	20
TX18	2	2	3611	423314	423314	104	423314	0.391	9	423314	0.071	2	423314	0.476	13	344658	0.476	22
CA9	2	2	11204	425000	425000	200												
KS6	2	2	7000	446273	446273	220							446273	0.835	10	446273	0.810	24
NE5	2	2	837	467237	467237	189	467237	0.117	2	467237	0.200	1	467237	0.535	14	467237	0.355	16

TABLE 3B - 1 Unit Cost Summary Academic Program: TWO YEAR

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT													
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	TOTAL $	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	L A	S C	P C
CT1	48000	0.040	1				48000	0.960									X		X	X	X				
NE7	77562	0.101					77562	0.720									X	X	X	X			X	X	
VA3																		X	X	X	X		X		X
VA2																	X	X							X
IN4																	X	X	X	X	X	X	X	X	X
OH11	138366	0.244	1				138366	0.659			100000	20	20	20	20	20							X	X	X
MJ7	154590	0.354	4	154590	0.710		154590	1.370			659000	68				32	X			X	X				
MC8	160000	0.869	2	160000		2	160000	0.616			75000	15	10	35		40	X	X	X	X	X	X		X	X
MI19							166770	0.791		36000	200000	40	20	10		30	X	X	X	X	X		X		X
MI2	171413	0.409	7				171413	1.842		7887							X			X				X	X
NE6							173891	0.918									X	X	X	X	X	X	X	X	X
MI5																	X			X					
IN12	221263	0.199	3	221263	0.372	3	221263	0.819									X	X		X	X				
NJ8											140000	60				40	X	X		X	X		X	X	X
IL5	236957	0.270	3				320000	1.350		20000									X	X		X		X	X
NC4	237315						182315	0.699		110400	225000	75	11	14			X	X		X			X	X	X
TN5	238858	0.084	1	238858	0.064	1	238858	0.718		50000	70000				50	50	X	X							X
MI18							244594	0.817		38000	130000	80		15		5		X		X			X	X	
CO3	244632	0.097	1	244632			244632	0.833		140200	1500000	20	5	50	20	5	X	X		X	X				X
MI21	256000	0.179	2	256000	0.481	5	256000	1.065																X	X
FL3																	X	X			X	X	X	X	X
WA2																	X	X		X	X		X	X	X
OH18	264000		4	274000		3	274000		3	10000	300000	25	1	45	15	14	X	X	X	X	X	X	X	X	X
IL1			2				275219	0.959									X	X	X	X	X	X	X	X	X
WA3										44000							X	X			X		X	X	
NY5																	X	X	X	X				X	X
FL8	288352	0.409	8	288352	0.076	2	288352	0.790		60000							X	X		X					
MI3	308282	0.174	2				308282	0.651									X	X		X	X				X
IL26																	X							X	X
NJ6	293416	0.211	3	293416	0.218	3	293416	1.740		35000	286000	52		46	2		X	X		X	X				X	X
VT1																	X	X	X	X	X		X	X	X
IL17	343138	0.218	4				343138	1.185	1	75000	1278340	34	1	29	8	28	X	X		X	X	X		X	X
OT10	345000	0.142					345000	0.692		43682							X	X		X	X	X			X
NY21																	X	X	X			X		X	X
IL9	364000	0.094	1	364000	0.235	2	364000	0.817		30000	42000	15	10	25	5	45	X	X		X			X	X	X
CA1	341353	0.274	4				368136	1.358		90000	371267	41		27		32	X	X		X		X			
TX4	373192	0.091	3	373192	0.076		373192	0.601	2								X	X		X	X			X	X
TX11																	X	X						X	X
MA2	400000	0.188		400000	0.300		400000	1.100									X	X	X	X	X			X	X
WA4	402000	0.130	1	402000	0.167	2	402000	0.595	1	52538	1700000	43	7	24	20	6	X	X		X	X	X		X	X
IA4	412000	0.100	5	412000	0.270	3	412000	0.880		1015000	1500000	50	5	30	5	10	X	X	X	X	X	X		X	X
TX18	423314	0.244	9				423314	0.917		32043	67212	5	74			21	X	X		X	X			X	X
CA9											8000000	30	10	45	2	13		X					X	X	X
KS6							446273	1.080		65000	150000	50	10	10		30	X	X					X	X	
NE5	437237	0.177	7	467237	0.156		467237	0.450		158703							X	X	X	X	X	X	X	X	X

TABLE 3A - 1 Unit Cost Summary Academic Program: TWO YEAR

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MAINT GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
IL6	2	2	5006	487071	487071	368												
MD5	2	2	2344	488662	488662	137	488662	0.126	2				488662	0.414	13	488662	0.858	36
MI1	2	2	3889	490786	490786	133	490786	0.137	3				490786	0.378	6	490786	0.433	21
MD2	2	2	7318	501099	501099	150												
NY8	2	2	2491	521747	521747	37	521747	0.134	3	521747	0.038	1	521747	1.342	7	521747	0.872	27
WY2	2	2	2406	524554	524554	50			7									
OH19	2	2	3667	529954	529954	250												
PA10	2	2	6000	550000	550000	164	550000	0.136	4				550000	0.212	10	550000	0.839	32
OR3	2	2	5285	553116	553116	114	553116	0.196	6				553116	0.482	8	553116	0.719	23
OT6	2	2	0	581169	581169	72	581169	0.250	4				540000	0.750	10	540000	1.120	37
ME2	2	2	3207	585324	585324	153	425624	0.187	2				585324	0.992	20	425624	1.822	20
NY9	2	2	5200	590523	590523	30	590523	0.044	1	590523	0.044	1	590523	0.396	17	590523	0.437	25
FL2	2	2	7798	624754	624754	271	624754	0.272	6	624754	0.046	2	624754	0.945	8	624754	0.828	39
OT5	2	2	5000	633271	577917	110	633271	0.241	4				581875	0.554	6	581875	0.933	22
IL19	2	2	6191	652085	652085	155	652085	0.199	5				652085	0.601	15	630000	0.963	34
UT3	2	2	5937	679260	679260	36	679260	0.116	3				679260	0.062	2	679260	0.581	30
MI8	2	2	6200	717000	681500	180	717000	0.141	3	717000	0.070	2	681500	0.293	9	681500	1.140	31
PA6	2	2	3651	719777	719777	40	719777	0.068	2				719777	0.265	17	719777	0.373	26
NY18	2	2	2557	730689	730689	140	730689	0.130	5				730689	0.240	12	739689	0.498	31
QB2	2	2	4200	775290	775290	24	775290	0.119	3	775290	0.065	1	775290	0.641	9	775290	0.587	30
CA18	2	2	20000	803805	803805	47												
OR5	2	2	9600	830000	830000	150	830000	0.080	3	830000	0.048	1	830000	1.[illegible]33	11	830000	0.858	38
PA18	2	2	14754	912099	880164	400	912099	0.246	10	912099	0.043	1	880164			880164		
NH3	2	2	2720	1001790	1001790	50	1001790	0.014	6				1001790	0.533	30	955803	0.432	43
OT11	2	2	7380	1017000	1017000	74	1017000	0.260					1017000	0.730		1017000	1.120	
TX7	2	2	4236	1106010	979697	565	1106010	0.073	5	1106010	0.038	2	962439	0.492	29	962439	0.514	55
MI6	2	2	9134	1131070	1110120	16	1131070	0.103	6				1109570	0.351	6	1108170	0.615	14
CA19	2	2	31033	1228240	1228240	96	1228270	0.003	1				1228270	0.070	30	1228270	0.860	52
MI16	2	2	22762	1235670	1235670	184												
MD4	2	2	10120	1265840	1265840	145												
CA6	2	2	30000	1381550	1000000	70	1000000		3	1000000			1000000		18	1000000		
TX3	2	2	22656	2504130	2504130	1535	2504130	0.172	16				2504130	0.271	28	2504130	0.566	85

TABLE 3D - 1 Unit Cost Summary Academic Program: TWO YEAR

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT						M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	TOTAL $	RF %	EW %	ME %	US %	OR %	P	S	L	K	C	L	A	C	C
IL6																	X	X		X	X			X	X
MD5	488662	0.196	8	488662	0.438	10	488662	0.944		32000	189000	90				10	X	X	X	X	X	X			X
MI1	490786	0.173	4	490786	0.047		490786	0.848			11200			89		11		X	X	X	X	X	X	X	X
MD2																	X	X	X	X	X				X
NY8	521747	0.460	3	521747	0.708	11	521747	0.460	1	14000							X	X		X	X		X	X	X
WY2																	X	X				X			X
OH19																	X	X		X					X
PA10	550000	0.347	2				550000	1.784	2	80000	600000	42	21	21	8	8	X	X		X	X		X	X	X
OR3	553116	0.193	5				553116	0.730			257700		5	25		70	X		X			X	X	X	X
OT6	581169	0.209	6				540000	1.000	1								X	X		X	X		X	X	X
ME2	585324	0.119	5				585324	0.642		120000	420000	8	20	60	10	2	X	X		X			X	X	X
NY9	590523	0.226	11	590523			590523	1.470									X	X		X	X		X	X	X
FL2	624754	0.017	21				624754	1.842	3													X		X	X
OT5	633271	0.387	2	581875	0.112	5	581875	0.849		120000							X	X	X	X	X	X	X	X	X
IL19	652085	0.328	10	652085	0.167	3	652085	0.955		202500	540000	100						X	X	X	X	X	X	X	X
UT3	679260	0.070	3	679260	0.311	7	679260	0.363		35243	70000	100					X	X	X	X	X	X	X	X	X
MI8	717000	0.098	3	717000	0.080	4	717000	0.897			200000	80	5	5	10		X	X		X			X	X	X
PA6	719777	0.029	1	719777	0.046	2	719777	1.039		435780							X	X		X	X		X		X
NY18	739689	0.160	8	738689	0.120	5	738689	1.060		20000							X	X				X	X	X	
GA2	775290	0.123	2	775290	0.128	1	775290	0.854		100000	1000000	30	15	10	10	45	X	X	X	X	X	X	X	X	X
CA10											150000	40	10	55		5	X			X		X			
OR5	830000	0.189	6	830000	0.058	1	830000	0.353									X	X		X					X
PA18	880164			880164			880164	1.629									X	X		X	X	X		X	X
MN3	1001790	0.154	11	1001790	0.050	1	1001790	0.890		250000	543800	47		9	1	43	X	X		X	X	X	X	X	X
OT11	1017000	0.158					1017000	0.870		180000	791000	25	13	28		34	X	X		X	X			X	X
TX7	1106010	0.277	27	1106010	0.171	2	1106010	0.845									X							X	X
MI6	1092370	0.079	2				1110120	0.593		500000	1053000					100								X	X
CA19	1228270	0.216	13				1228270	1.000		80000	130000	100						X	X	X	X	X	X	X	X
MI16																		X					X	X	X
MD4																	X	X	X	X	X	X	X	X	X
CA6	1000000		15	1000000			1000000	1.000		100000	500000	30	25	10	10	25						X	X	X	X
TX3	2504130	0.255	32	2504130	0.296	39	2504130	1.088		296826	3365180	4	8	9	12	67	X	X							

TABLE 3A - 2 Unit Cost Summary Academic Program: FOUR YEAR

				BUILDING AREA				ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MATHD GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
IN18	4	1	473	0	0	32												
NY10	4	1	841	69060	69060	0	69060	0.244	1				69060	0.339	2			
OK2	4	1	368	182489	182489	100	182489	0.167	2	182489			182489	0.200	3	182489	0.112	1
VA7	4	2	2414	253500	253500	75	253500	0.141	2				253500	0.561	6	215500	0.626	19
RI3	4	1	411	263732	151100	50	263732	0.102	2				263732	0.298	4	126042	0.265	4
IL12	4	1	458	280737	280737	120												
OH13	4	1	729	292694	292694	78	292624	0.095	2				292624	0.273	4	270024	0.337	16
NY23	4	1	2200	325000	325000	12	325000	0.124	3				325000	0.264	4	325000		15
OH8	4	1	778	325209	325209	60												
IN2	4	1	630	334320	334320	75	334320	0.271	4				334320	0.225	4	334320	0.378	13
IA3	4	1	610	370252	370252	62	370252	0.072	2				370252	0.096	4	370252	0.255	14
MA7	4	2	950	403081	403081	55												
OH6	4	1	1050	410000	410000	250												
IN1	4	2	2381	413258	413258	55	413258	0.105	2	413258	0.083	2	413258	0.596	11	413258	0.589	21
IL15	4	1	710	421868	421868	22	421868	0.052	1	421868			421868	0.273	6	421868	0.165	8
MI13	4	1	635	422721	422721	60	422721	0.156	5				422721	0.526	7	422721	0.362	18
IL11	4	1	1192	435852	435852	108												
IN9	4	1	1127	436426	421032	85	436429		1				436426		5	421032		14
MS4	4	1	951	465000	465000	100	465000	0.107	2				465000	0.371	6	465000	0.323	14
SD3	4	2	1944	477082	361470	120	477082	0.065	2				477082		5	477082	0.419	17
TX5	4	1	994	486758	486758	130	486758	0.081	2				486758	0.623	9	407775	0.437	25
FL11	4	1	1103	486989	486989	268	486989	0.069	18				486989	0.806	15	486989	0.486	24
MD1	4	1	1660	500000	500000	50	500000	0.072	2				500000	0.425	15	500000	0.398	16
OR4	4	2	2396	505832	323645	158												
VA1	4	1	785	529553	529553	53	529553	0.089	3	529553	0.151		529553	0.254	11	529553	0.324	26
IN5	4	1	400	536000	536000	60												
MN6	4	1	586	568236	565308	78												
PA7	4	1	1400	570566	570566	75												
MO2	4	2	2988	591684	591684	200	591684	0.079	3				591684	0.216	8	591684	0.397	25
NY22	4	1	1275	602951	602951	2	602951	0.058	2				602951	0.600	7	602951	0.080	2
SD2	4	2	2150	613000	454678	50	613000	0.056	2				454000	0.262	5	454000	0.329	14
GA4	4	2	4573	624925	624925	332	624925	0.177	6				624925	0.451	12	516219	0.782	43
MI20	4	1	870	627510	627510	68	627510	0.068	2	627510	0.109	6	627510	0.208	6	327625	0.155	2
TX14	4	2	1145	637460	637460	51	637460	0.082	3				637460	0.028	8	600350	0.444	28
PA13	4	1	1510	648823	648823	65	648823	0.057	2				648823	0.736	10	630823	0.403	21
IL22	4	1	1650	658225	658225	48	658225	0.050	1				658225	0.100	5	658225	0.523	40
NJ1	4	2	3305	668348	442138	300	668348	0.074	4	668348	0.036	1	442138	1.078	19	442138	0.959	41
AR3	4	2	2031	670461	566536	75	670461	0.088	3				670461	0.313	12	405599	0.658	18
WI8	4	1	1150	720500	462875	36	720500	0.079	3	720500			720500	0.266	6	720500	0.240	14
IN13	4	1	1092	724612	724612	118	724612	0.126	3				724612	0.552	13	635635	0.455	28
OT8	4	2	3525	729129	729129	155	729129	0.158	5	729129			729129	0.217	3	729129	0.583	25
IL4	4	1	951	734160	734160	62	734160	0.067	2	734160	0.017		734160	0.205	10	734160	0.368	35
VT3	4	1	1638	749324	639231	100												
PA14	4	1	1200	750000	650000	120	650000	0.142	5				650000	0.497	14	650000	0.430	30
OT4	4	2	3300	787600	787600	32	787600	0.250	9				787600	0.530	12	787600	1.000	32

TABLE 3B - 2 Unit Cost Summary Academic Program: FOUR YEAR

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
IN18																	X	X		X	X				
NY10																		X							
OR2	182489	0.110	2	182489	0.082	1	182489	0		6200							X	X		X	X	X	X	X	
VA7	253500	0.219	3				253500	0		9050							X								
RI3	253000	0.059	1				263732	0.9		50000	150000	40	35	20		5	X	X		X	X	X		X	X
IL12																	X	X	X	X	X			X	X
OH13	292624	0.117	3				283874	0.758									X			X	X				X
NY23				325000		2				181800	20000			100			X	X	X		X	X	X	X	X
OH8																	X		X	X	X			X	X
IN2	334320	0.142	3	334320	0.244	3	334320	0.838		24800	2500000	20	30	10	10	30	X		X	X				X	X	X
IA3	370252	0.046	2				370252	0.828									X	X		X	X				
MA7											100000	100					X	X		X	X	X			X
OH6											3000000	20	30	25	25		X	X	X	X	X			X	X
IN1	413259	0.281	4	413258	0.207	5	413258	0.784		90435							X			X				X	X	X
IL15	421868	0.061	1	421868	0.049	2	421868	1.994			200000	25	40	25	10		X	X		X	X				X	X
MI13	422721	0.123	4	422721	0.063	2	422721	0.518		75000	1000000	20	10	5	20	45	X	X		X	X				X	X
IL11											1500000	25	35	30	10		X	X	X	X	X	X		X	X
IN9	421032		2	390533		5	421032			102000	560000		46	27	5	22	X	X			X				X
MS4	465000	0.138	7				465000	0.755		178021									X			X	X	X	X
SD3	477082	0.078	3	477082	0.025	1	477082	0.430		122800	262523	25	10	20	25	20	X	X	X	X	X			X	X	X
TX5	486758	0.188	9	486758	1.147	4	445007	0.934		4029480	6972500	20	5	50	20	5										
FL11	486989	0.230	7				486989	1.427			500000	5	40	55			X	X	X	X	X	X		X	X
MD1	500000	0.174	5				500000	0.624									X	X	X	X	X	X		X	X
OR4																	X								X
VA1	529553	0.165	6	529553		1	529553	0.469		43500							X		X	X	X	X			
IN5																	X	X			X	X			X
MN6																	X	X		X	X				
PA7											145000	35	65				X	X	X			X	X	X	X
MO2	591684	0.096	7				591684	0.470	1	264000							X					X		X	X
NY22							602951	0.690			250000	40	16	18	20	6		X	X	X	X			X	X	X
SD2	613000	0.088	4	613000	0.022	1	613000	0.328		65000							X	X	X		X				X
GA4	624925	0.397	17				624925	1.000		40000							X	X	X	X	X	X			
MI20	627510	0.189	2	627510	0.189	6				154790	1152030	21	17			62	X	X	X					X	X
TX14	637460	0.170	5	637460	0.178	5	637460	0.665		50000							X	X		X				X	X
PA13	648823	0.192	5	648823	0.091	1	648823	0.876		120000	20000	50	25	25										X	X
IL22	658225	0.075	5	658225	0.090	4	377000	0.573		75000	100000	20	40	10	15	15	X	X		X	X	X	X	X	X
NJ1	668348	0.399	13	485908	0.381	8	442138	1.887		72000	344500	6	40	21		33	X	X					X	X	X
AR3	670461	0.075	3				670461	0.478			1500000	5	5	15	75		X	X					X	X	X
WI8	720500	0.080	4				462875	0.674	1	40000	500000	25	15	50		10	X	X	X	X	X			X	X
IN13	724612	0.092	3	724612	0.115	4	724612	0.659		143000							X	X						X	X
OT8	729129	0.285	9	729129	0.416	9	729129	1.007		72988							X	X	X	X	X	X	X		
IL4	734160	0.113	6	734160	0.108	6	734160	0.634		86766	315000	26	45	15	10	4	X	X		X	X	X		X	X
VT3											2000000	5	30	30	10	25		X		X	X	X	X	X	X
PA14	650000	0.102	5	650000	0.065	2	650000	1.276	1								X	X		X	X				X
OT4	787600	0.084	2				787600	0.720		81000							X			X			X	X	X

TABLE 3A - 2 Unit Cost Summary Academic Program: FOUR YEAR

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MATHD GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
KS3	4	2	4269	820509	673439	160	673438	0.160	6	820509	0.049	2	673438	0.446	12	673438	0.505	32
IL16	4	1	1673	830496	830496	52	830496	0.052	2				773312	0.189	10	773312	0.368	31
NH2	4	1	1749	834870	834870	65	834870	0.102	5				825765	0.468	14	691590	0.458	30
RI2	4	1	2750	910000	910000	170												
OH5	4	1	7000	920115	855535	30												
MN1	4	1	2610	947821	521396	98	947821	0.060	3				947821	0.332	15	947821	0.462	39
PA19	4	1	1050	980000	980000	200	980000	0.112	4				980000	0.801	17	980000	0.351	22
WI7	4	2	3550	980000	950000	700	980000	0.184	8	980000	0.030	3	980000	0.276	13	980000	0.526	36
OH17	4	2	1672	985000	985000	160	985198	0.075	3				985198	0.408	15	985198	0.698	41
WI4	4	2	1961	992038	581660	226	992038	0.094	3				992038	0.312	12	959912	0.455	27
CA4	4	1	1652	997532	943132	67	997532	0.093	4				997532	0.647	21	934332	0.701	60
MN3	4	1	2102	1022580	921584	92	1022580	0.071	3				1022580	0.398	9	1022580	0.377	26
MA3	4	1	2495	1070900	1070900	43	1070900	0.056	3	1070900	0.029	1	1070900	0.526	17	1070900	0.432	31
MN4	4	2	1940	1085000	1085000	216			3						13			18
MO4	4	1	1319	1099980	1099980	250	1099980	0.078	4				1099980	0.439	21	812194	0.685	39
NV1	4	2	6200	1100000	1100000	188	1260000	0.071	3	1260000	0.203	9	1260000	0.700	26	1200000	0.583	41
PA8	4	1	2183	1101500	1101500	170	1101500	0.112	5			1	1101500	0.631	23	1101500	0.577	45
MI11	4	1	1815	1112000	1112000	85	1112000	0.124	4	1112000	0.031	1	1112000	0.496	16	619319	0.305	29
VA5	4	1	1698	1116340	1116340	75	1116340	0.013	4				1116340	0.135	29	819241	0.414	42
OT2	4	2	2155	1143000	978000	120	1143000	0.065	3				770000	0.589	14	770000	0.490	
VA4	4	2	2400	1150000	500000	54	1150000	0.047	4	100000	0.080	3	1150000	0.215	13	1150000	0.201	45
IL2	4	1	2985	1170000	1170000	27	1170000	0.200	10	1170000	0.068	4	1170000	0.352	25	1170000	0.342	37
CT3	4	2	1000	1243000	1243000	110	1243000	0.145	8	1243000	0.240	10	1243000	1.073	48	413000	1.682	10
NY4	4	1	1900	1300000	1300000	100	1300000	0.146	7	1300000	0.120	1	1300000	0.380	24	1300000	0.370	44
OH3	4	1	2251	1351790	1351790	95												
PA3	4	1	3273	1550000	1550000	325	1550000	0.040	7				1550000	0.472	19	1550000	0.590	89
MA1	4	1	1991	1697310	1154170	450	1154170	0.192	10				1154170	1.135	28	1154170	0.638	57
MA12	4	1	1986	1700000	900000	100	1700000	0.140	7	1700000	0.020	2	1700000	0.970	54	821000	0.510	34
MA11	4	1	1562	2099700	2099700	102	2099700	0.090	7				2099700	0.301	20	980482	0.460	54
WI10	4	2	8297	2104550	1138360	334	2104550	0.037	2	2104550	0.026	2	2104550	0.297	24	1138360	0.724	50

TABLE 3B - 2 Unit Cost Summary Academic Program: FOUR YEAR

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	$	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
KS3	820509	0.266	18	820509	0.038	7	673438	0.523		80000								X	X	X	X			X	X
IL16	830496	0.076	11	830496	0.192	10	830496	0.986									X			X				X	
NH2	825765	0.091	3	825765	0.028	1	825765	0.806									X	X		X	X				
RI2											220000	60	10	10		20		X						X	X
OH5																									
MN1	947821	0.123	6	947821	0.146	5	947821	0.860		330000								X							X
PA19	980000	0.227	7	660713	0.103	2	660713	1.033		273000	3500000	15	25	40	20			X				X		X	X
WI7	980000	0.179	10	980000	0.134	7	980000	0.816		400000	250000	10	30	30	10	20	X	X						X	X
OH17	985198	0.203	9	985198	0.265	15	985198	1.315									X	X	X						
WI4	992038	0.132	6	981302	0.122	7	992038	0.668		350350	800000	30	40	10	10	10	X	X		X	X		X	X	
CA4	943132	0.348	22				934332	0.586		278000	308500		19	15		66	X								
MN3	1022580	0.123	5	1022580	0.163	4	1022580	0.625			492000	34	29	20	12	5	X	X		X	X			X	X
MA3	1070900	0.114	5	1070900	0.162	4	1070900	0.968		375930	1493000	12	34	5	38	11		X				X		X	X
MN4			4				1085000	0.268		73000	160000	90	5	5			X	X		X	X				X
MO4	1099980	0.129	10				1099980	0.570		33000	500000	20	40	30		10		X		X	X		X	X	X
NV1	1260000	0.476	29				1200000	1.437	15																
PA8	1101500	0.236	18	1101500	0.140	6	1101500	0.980			962250	8	15	14	6	57						X			
MI11	1112000	0.136	9	1112000	0.093	3	1112000	0.524		391094							X	X					X		X
VA5	1116340	0.588	13	1116340	0.187	6											X	X							
OT2	1143000	0.212	7	1143000	0.323	6	770000	0.978		120000	300000	30	55	5	10		X	X		X	X			X	X
VA4	1202240	0.063	7	998000	0.370		998000	0.770	10	10000	3000	90		10			X	X				X	X	X	X
IL2	1170000	0.085	5	1170000	0.181	9	1170000	0.979		500000	10000000	10	10	30	20	30	X	X		X	X	X		X	X
CT3	1243000	0.158	11	1243000	0.167	14	1243000	0.982			6[illegible]9000	25	15	40	15	5	X	X						X	X
NY4	1300000	0.130	13				1300000	0.900		600000	2[illegible]000000	25	10	25	25	15	X	X		X	X				
OH3											3382600	17	12	13	11	47	X							X	X	X
PA3	1550000	0.229	26	1550000	0.174	15	1550000	0.526		500000	1340700	3	13	7	5	72	X	X	X			X		X	X
MA1	1154170	0.246	15	958743	0.175	8	1154170	1.456		200000								X	X						X	X
MA12	1700000	0.100	13	1600000	[illegible]	5	1700000	0.660		300000	3000000							X	X		X	X		X	X	X
MA11	2099700	0.144	14	2099700	0.069	5	2099700	0.835		557031								X		X		X			X	X
WI10	2104550	0.090	7	2104550	0.082	7	2104550	0.720										X						X		X

TABLE 3A - 3 Unit Cost Summary Academic Program: FIVE YEAR

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
NJ2	S	1	438	180262	180262	23	180262	0.141	1				180262	0.211	3	180262	0.392	7
IN8	S	1	1200	223000	223000	70	223000	0.112	1				223000	0.240	4	223000	0.214	5
NM3	S	2	1036	250108	250108	110												
IN17	S	1	570	257904	257904	200												
IL10	S	1	950	300000	300000	35			3						5			9
VT4	S	2	1023	334986	334986	175												
VT2	S	2	739	380000	380000	60	380000	0.158	2				380000	0.324	4	380000	0.383	11
FL7	S	2	2911	434600	416040	101	434600	0.281	8	434600	0.130	4	434600	0.542	17	416040	0.713	32
PA9	S	1	1200	444845	444845	60	444845	0.074	2				444845	0.615	10	444845	0.592	22
IN7	S	2	2514	452816	452816	33	452816	0.205	4				452816	0.546	8	452816	0.670	24
IL18	S	1	1238	473192	473192	28	473192	0.199	4	473192	0.080	2	473192	0.173	4	473192	0.555	25
MT4	S	2	1313	538209	298468	55	538209	0.089	2				538209	0.338	6	489244	0.359	14
GA7	S	2	0	544000	544000	80	595000	0.172	5				595000	0.632	16	484000	0.535	28
SD1	S	2	2304	617115	401452	72	617115	0.112	4				401452	0.316	6	401452	0.391	12
CA21	S	2	5511	620000	700000	346	700000	0.145	4	700000	0.038	1	700000	0.777	19	700000	1.070	36
IN14	S	1	1109	646000	646000	119												
MD3	S	2	973	650655	618390	90												
IN15	S	1	1913	700000	700000	120												
MI2	S	2	2999	765374	765374	80	765374	0.108	2				765374	0.578	14	765374	0.597	26
PA16	S	2	1200	784915	784915	185												
IN6	S	1	3392	829582	829582	73	829582	0.02.	5	820249			820249	0.115	5	820249	0.601	44
MI14	S	2	4460	885000	883500	148	883500	0.186	6	883500	0.063	2	883500	0.284	11	883500	0.742	37
OK7	S	1	2768	895788	895788	130	895788	0.054	3				895788	0.345	13	895788	0.313	
MI10	S	2	4473	896090	484316	125	484316	0.167	3				484316	0.610	10	484316	0.619	11
AR1	S	2	2559	905986	905986	475	905986	0.104	5				905986	0.646	8	515508	0.395	21
NJ3	S	2	8045	947655	947655	182												
CA12	S	1	4562	948865	948865	55	948865	0.090	9	948865			948865	0.531	22	948865	0.515	45
GA6	S	1	1700	981840	981840	400	981840	0.070	1				941939	0.810	18	981840		30
OK6	S	2	3919	993425	647849	51	647849	0.348	18				647849	0.386	8	647849	0.402	12
WA5	S	1	2493	998100	931514	72	998100	0.123	8				916122	0.605	16	897415	0.623	41
IL7	S	2	6444	1012020	796826	55	796826	0.290	18	1012020	0.073	3	779683	0.531	6	779683	0.818	43
ME1	S	2	5384	1016000	706945	18	706945	0.283	9	1016000	0.036	2	1016000	0.197	11	706945	0.536	41
TX8	S	2	3345	1036610	760117	106	1036610	0.123	6	1036610			1036610	0.441	32	619304	0.576	29
TX16	S	2	7731	1056600	1056600	191	1056600	0.098	5	1056600	0.048	3	1056600	0.522	50	1056600	0.527	58
TX9	S	2	6895	1089280	878283	198	1089280	0.116	9	1089280	0.031	2	878283	0.479	19	878283	0.502	44
AL5	S	2	3525	1162630	1162630	430	1162630	0.032	4				1162630	0.520	21	1162630	0.482	54
CO1	S	1	1900	1166560	1166560	79	1166560	0.057	4	1166560	0.003		1166560	0.259	9	1166560	0.221	44
NY2	S	1	3830	1293000	1293000	147	1293000	0.094	10				1293000	0.577	21	1293000	0.701	36
VA13	S	2	4500	1295340	720431	200	1295340	0.141	11				1295340	0.546	39	1295340	0.336	70
PA12	S	2	6300	1312720	1312720	173												
NY11	S	2	12319	1350000	1350000	0												
KS2	S	2	4652	1402110	958428	142	974622	0.092	5				974622	0.771	35	950192	0.491	38
NY13	S	1	2312	1411540	1369290	500	1369290	0.138	9				1369290	0.346	17	1369290	0.735	66
PA5	S	2	5332	1440000	1440000	201												
MO1	S	2	5852	1460610	1460610	216	1460610	0.048	3				1460610	0.296	13	764314	0.444	29

TABLE 38 - 3 Unit Cost Summary Academic Program: FIVE YEAR

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	M	P	S	T	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	$	%	%	%	%	%	P	S	L	K	C	L	A
NJ2	180262	0.029	2	180262	0.033		180262	1.290		40000	823000	5		5	5	85				X	X		
IN8	223000	0.130	2				223000	0.493			25000	25	25	50			X	X		X	X	X	
NM3											58387	94				6	X						
IN17																	X						
IL10			1														X	X					
VT4											718000		6	27	47	20	X	X					
VT2	380000	0.101	2	380000	0.127	2	380000	1.509		150000	828000	30	20	20	10	20	X	X	X				
FL7	434600	0.438	15	434600	0.354	9	434600	1.145		20637	156925	10	9	8	17	46			X		X		
PA9	444845	0.176	5	444845	0.205												X	X	X		X		
IN7	452816		4				452816	1.197		157000							X	X				X	X
IL18			4	473192	0.095	2	473192	0.914		31000	950000	21	16	5	26	32	X			X		X	
MT4	538209	0.175	5				538209	0.295		172716							X	X		X	X		
GA7	544000	0.222	12				544000	0.694		500000	200000	5	25	3	62	5	X						
SD1	617115	0.150	5	401452	0.132	4	401452	0.357		160371							X	X		X	X	X	
CA21	700000	0.686	28	700000	0.536	11	700000	1.678		141306							X			X			
IN14																	X	X					
MD3											120000	20		35	45		X	X		X			
IN15																	X	X				X	
MT2	765374	0.127	5				765374	0.312										X					X
PA16											6000			55	30	15	X	X	X	X	X	X	
IN6	829582	0.074	5	820249	0.083	6	829582	0.710	7		250000												
MI14	883500	0.200	6	883500	0.150	5	883500	1.041									X		X	X	X		
OR7	895788	0.164	9	895788	0.463		895788	0.289		152104							X	X					
MI10	484316	0.249	5	484316	0.178	3	484316	1.017															
AR1	905986	0.087	6	905986	0.031	4	905986	0.841		23685	250000	30	20	50			X	X		X	X	X	
NJ3										252404							X	X		X	X		X
CA12	948865	0.299	16	948865	0.082		948865	0.116		225050	229400	9	8	7	15	61	X						
GA6	981840	0.288	5	981840	1.109	5	981840	1.204		441000	200000	15	5	40	20	20	X	X		X		X	
OR6	993425	0.141	6	993425	0.175	6	993425	0.591			1200000	30	20	20	20	10	X						
WA5	998100	0.157	8	748392	0.116	5	998100	0.572		111947							X						
IL7	779683	0.185	7	779683	0.664	17	987941	1.401		199980	175100		13	24	7	56	X	X		X	X		
ME1	752500	0.149	5	1016000	0.035		1016000	0.957			600000	30	40	15	5	10	X	X					
TX8	1036610	0.179	9	1036610	0.043	5	1036610	0.580		290000								X				X	
TX16	1056600	0.157	15	1056600	0.016		1056600	2.643	9									X			X		
TX9	1089280	0.281	25	1089280	0.070	5	1089280	1.774		158261	850000	70	30				X						
AL5	1162630	0.335	10				1162630	0.946				15	10	25	5	45	X	X	X				
CO1	1166560	0.203	10	1090500	0.122	10	1166560	0.581		20000	320000	55	3	12	2	28	X	X		X	X		
NY2	1293000	0.187	10	1293000	0.116	5	1293000	1.180		300000	200000	10	10	60		20	X	X	X	X	X	X	
VA13	1295340	0.149	18	1295340	0.122	12	1295340	0.258		300000	600000	60	20	20			X	X			X	X	
PA12										10599700	1483000	30	18	12	2	3	X	X			X	X	
NY11																	X						
KS2	974622	0.094	7	962253	0.139	8	962253	0.553		63000								X	X				
NY13	1369290	0.166	11	1066350	0.117	6					1000000						X	X	X	X	X	X	
PA5											2108270	25	10	14	18	33	X	X					
MO1	1460610	0.121	11	1460610	0.138	11	1460610	0.870		421000							X	X					

TABLE 3A - 3 Unit Cost Summary Academic Program: FIVE YEAR

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
SC3	S	2	2707	1475000	1475000	108	1475000	0.077	6	1475000	0.018	1	1475000	0.487	44	635000	0.656	
NE3	S	2	10807	1475780	1348920	74	1348920	0.102	5	1348920	0.067	4	1348920	0.312	9	1348920	0.763	92
CA11	S	2	13229	1479780	1479780	344	1476080	0.152	13	1476080	0.028	2	1476080	0.778	32	1331110	0.777	60
ID1	S	2	10198	1533260	1533260	110												
NC9	S	2	4725	1562930	1398930	37	1562930	0.148	3				1562930	0.274	12	1562930	0.657	110
KS7	S	2	5133	1565440	962250	225	1565440	0.076	6	1565440	0.024	1	1565440	0.413	39	1565440	0.365	58
CA13	S	2	17376	1729470	1382930	198	1382520	0.088	5	1382520	0.039	3	1382520	0.527	24	1382520	1.226	88
VA12	S	1	4200	1764030	1682370	350	1682370	0.095	7				1764030	0.504	36	1682370	0.328	87
MA10	S	1	4784	1800000	1800000	142	1800000	0.124	6	1800000	0.124	4	1800000	0.462	27	1800000	0.823	97
AL1	S	1	3500	1800000	1000000	236	1800000	0.557	8	1800000	0.377	3	1000000	0.760	50	1000000	0.547	57
TN3	S	2	5005	1811780	965752	250	1811780	0.057	6	1811780	0.014	1	1811780	0.181	24	965752	0.357	30
MO6	S	2	8037	1839950	1822330	380	1822330	0.071	7				1822330	0.419	48	1822330	0.496	84
NC5	S	2	5575	1881200	1048660	240	1881200	0.102	8	1881200	0.029	2	1881200	0.314	27	930100	0.650	51
WI9	S	2	7345	2012470	1254900	131	2012470	0.074	8				2012470	0.390	22	1015200	0.881	51
WI6	S	2	10067	2044230	1173500	57	2044230	0.078	6	2044230	0.013	1	2044230	0.483	24	1173500	0.864	57
PA17	S	2	8187	2062000	2062000	385	2062000	0.084	7	2062000	0.022	2	2062000	0.379	32	2062000	0.875	105
NY1	S	2	5960	2079770	2079770	187	2079770	0.080	8				2079770	0.110	24	2079770	0.530	114
NY7	S	2	5107	2081990	2081990	225	2081990	0.060	7	2081990	0.030	3	2081990	0.330	36	2078950	0.530	108
WV1	S	2	8434	2104960	2104960	47	2104960	0.094	11	2104960	0.006	1	2104960	0.271	41	2104960	0.446	104
CA17	S	2	12400	2113430	1668580	99	1668580	0.113	10	1668580	0.041	14	1669040	0.434	43	1349390	0.807	90
VA8	S	2	8537	2141920	2141920	240	2141920	0.063	7	2141920	0.015	2	2141920	0.233	48	2141920	0.187	106
WA7	S	2	7400	2146240	2082550	261	2146240	0.103	10	2146240	0.042	4	2082550	0.635	47	2027000	0.590	88
TX2	S	2	9341	2346310	2311500	213	2346310	0.048	6	2346310	0.027	3	2333900	0.474	53	2246330	0.432	89
WA1	S	2	10600	2457500	1484400	484	2457500	0.124	14	2457500	0.075	7	1484400	0.606	31	1406900	0.431	43
NC1	S	2	9083	2478160	2478160	175	2478160	0.077	8				2478160	0.322	33	1183210	0.518	64
NC6	S	2	10200	2500000	2500000	150	2500000	0.064	12	2500000	0.024	3	2500000	0.320	40	1500000	0.533	81
MI9	S	2	9237	2544750	1298780	318	2544750	0.081	6	2544750	0.012	1	2544750	0.374	34	1298780	0.818	55
KY2	S	2	5379	2560000	2560000	75	2560000	0.052	8				2560000	0.228	34	2560000	0.361	97
KY1	S	2	6358	2643120	2643120	276	2643120	0.052	10				2643120	0.192	46	2643120	0.185	81
NY12	S	1	9879	2652600	2652600	500	2652600	0.154	20	2652600	0.030	5	2652600	0.475	29	2652600	0.864	132
CA16	S	2	14900	2675920	2675920	201	2675920	0.102	11	2675920	0.009	1	2675920	0.644	51	2205670	0.607	87
WI1	S	2	8772	2688880	1436830	165	1436830	0.099	6	2688880	0.024	2	1436830	0.486	28	1430220	0.672	56
NH1	S	1	4127	2700000	1900000	173	3100000	0.084	12	3100000	0.028	4	3100000	0.698	118	2500000	0.876	107
CA15	S	2	18550	2833090	2250980	140	2250950	0.143	12	2250950	0.025	2	2250950	0.838	43	2250950	1.370	147
MA6	S	1	0	2858060	2658260	151	2658260	0.107	12	2658260	0.016	2	2658260	0.437	48	2658260	0.617	110
CA2	S	2	17800	2897980	1793920	111	2897980	0.062	7	2897980	0.061	7	2897980	0.448	35	1793920	1.010	106
NY3	S	1	6200	2931940	1925220	239	2931940	0.052	12	2931940	0.109	12	2931940	0.305	58	2931940		
KY5	S	2	10471	4000000	4000000	1000	4000000	0.099	20				4000000	1.420	246	4000000	0.301	153
IL14	S	2	13109	4398990	4398990	432	4398990	0.066	15	4398990	0.038	3	4398990	0.689	58	4398990	0.555	183

TABLE 3B - 3 Unit Cost Summary Academic Program: FIVE YEAR

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS								
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT															
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	TOTAL $	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	S A	P C	S C
SC3	1475000	0.016	19	1475000	0.065	6	1475000	0.762		284000	2300000	13	38	25	16	8	X	X					X	X	X
NE3	1348920	0.134	14	1348920	0.247	16	1348920	0.660		2593000	525000	16	29	37	3	15							X	X	X
CA11	1476080	0.449	38	1476080	0.849	11	1476080	0.734		250000	1000000	20	10	30	30	10									
ID1											500000	20	20	25	10	25	X				X			X	X
NC9	1562930	0.076	5	1562930	0.349	4	1562930	1.180									X	X	X	X	X	X		X	X
KS7	1565440	0.156	14	1565440	0.144	6	1565440	0.370		318750											X			X	X
CA13	1382520	0.453	27	1382520	0.319	13	1382520	0.984		50000	3000000	10	5	60	20	5	X							X	X
VA12	1682370	0.212	15	1764030	0.069	8	1764030	0.756		270000							X	X		X				X	X
MA10	1800000	0.379	27	1800000			1800000	1.270		550000														X	X
AL1	1800000	0.154	25	1800000	0.124	15	1800000	1.016			10000000	5	25	50	5	15	X	X		X	X			X	X
TN3	1811780	0.156	11	1811780	0.070	8	1811780	0.476		40000	330000	91	1	8			X	X		X	X		X	X	X
MO6	1822330	0.129		1822330	0.147	13	1822330	0.570		1383640							X	X		X				X	X
NC5	1881200	0.187	21	1827100	0.128	13	1789500	0.819									X	X				X		X	X
WI9	2012470	0.088	5	1985720	0.110	8	1626000	0.504	8	559360							X	X	X			X			
WI6	2044230	0.122	10	2044230	0.131	9	2044230	0.635		56000	1000000	70	10	20			X								
PA17	2062000	0.162	17	2062000	0.153	13	2062000	1.061		3947000	5729000	5	2	89	3	1	X	X	X	X		X	X	X	X
NY1	2079770	0.060	9	2079770	0.100	23	2079770	0.640		284350	205650	30	20	20	20	10	X		X						
NY7	2081990	0.329	9	1991290	0.100	13	2078950	1.020		513000	17500000	15	10	40	15	20	X	X					X	X	X
WV1	2104960	0.095	22				2104960	0.748									X						X	X	X
CA17	2113430	0.127	17	1668580	0.259	12	1668580	0.842		396000	430000	12	7	23	35	23	X		X						
VA8	2141920	0.140	20	2141920	0.061	9	2141920	1.126			1240200	10	5	20	25	40	X		X			X		X	X
WA7	2082550	0.181	20	2082190	0.164	11	1949970	0.364		794350							X	X	X	X	X	X		X	X
TX2	2321100	0.138	21	2321100	0.069	7	2321100	1.027																	
WA1	2457500	0.118	14	2382100	0.092	8	2454500	0.403		35000	150000	25	50			25									X
NC1	2478160	0.194	28	2100000	0.192	20	2100000	1.286		300000							X				X				
NC6	2500000	0.176	23	2500000	0.960	26	2500000	0.770																	
MI9	2544750	0.118	10	2544750	0.069	8	2544750	0.932		30000							X								
KY2	2410000	0.061	13	2171000	0.069	10	2560000	0.579		98000	200000	100					X							X	X
KY1	2643120	0.085	21	2643120	0.129	17											X	X							X
NY12	2652600	0.187	30	2652600	0.310	20	2652600	1.201	1	800000	5000000	10	60	10	10	10	X				X			X	X
CA16	2675920	0.164	23	1956920	0.159	9	2675920	0.779	2	243750	366105	10	15	35	35	5									
WI1	2688880	0.084	12	2688880	0.067	8	2688880	0.669		82200							X	X			X		X	X	X
NH1	2700000	0.173	13	2700000	0.381	14	2700000	0.833		125000									X	X	X			X	X
CA15	2250950	0.207	20	2250950	0.217	12	2250950	0.768	12	344115							X								
MA6	2658260	0.099	17	2658260	0.085	10	2658260	0.897		330000							X			X	X				X
CA2	1793920	0.159	17	2897980	0.084	10	2897980	0.785		191575	7000000	5	7	44	35	9	X				X			X	X
NY3	2931940	0.262	42	2931940	0.490	4	2931940	0.854		350000	1125000	4	12	16	50	18	X			X			X	X	X
KY5	4000000	0.089	22	4000000	0.679	34	4000000	0.607	31		1000000	40	20	15	20	5	X	X		X		X		X	X
IL14	4398990	0.104	17	4398990	0.050	10	4398990	0.822		866626	3406440	27	42	7	22	2		X						X	X

TABLE 3A - 4 Unit Cost Summary Academic Program: FIVE YEAR-UD

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
ID#	P	T	STD FTE	TOTAL GSF	MATND GSF	GRDS ACRE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE	BUILDING GSF	COST $/GSF	EMP FTE
TX12	U	2	1771	585785	520000	122	520000	0.231	9	520000			520000	0.512	10	520000	0.530	30
CA5	U	2	3431	630857	475277	164												
IL8	U	2	1951	651775	623109	229	651775	0.234	7	623109	0.038	1	623109	0.600	11	619812	0.774	38
VA11	U	2	7286	843519	638237	101	843519	0.240	6	843519	0.050	2	843519	0.980	22	843519	0.820	70
FL6	U	2	3171	890477	652337	1000	687180	0.196	7				687180	0.455	14	546155	0.111	46
TX17	U	2	4157	1061480	1061480	339	1061480	0.181	9	1061480	0.049	2	1036920	0.499	30	1036920	0.496	54
GA5	U	2	6703	1862960	1017020	340	1017020	0.174	11	1862960	0.026	2	1862960	0.354	38	1017020	0.580	72

TABLE 3B - 4 Unit Cost Summary Academic Program: FIVE YEAR-UD

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT													
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING $	TOTAL $	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	S A	P C	S C
TX12	520000	0.296	13				520000	1.240	3		100000	20	10	10	40	20	X			X				X
CA5											590000	69	3	2	7	19	X						X	X
IL8	623189	0.272	9	549593	0.217		560093	1.234			386300	10	29	25	14	22	X	X		X			X	X	X
VA11	843519	0.190	11	843519	0.590		843519	0.520	3	598725	57000	44		24		32	X								X
FL6	888237	0.279	18	888237	0.485	17	888237	0.982			249000	50			1	49	X		X			X			
TX17	1036923	0.426	18	1036920	0.180	7	1061480	2.401									X	X		X			X	X	X
GA5	1862960	0.124	32				1017020	0.684		401235	5000000	20	15	40	15	10	X	X						X	X

TABLE 3A - 5 Unit Cost Summary Academic Program: GRADUATE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
NY6	G	1	50	93200	93200	81												
AZ3	G	1	962	300000	300000	60	300000	0.350	6				300000	0.760	13	300000	0.590	14
NY20	G	1	1200	500000	419000	0												
MN5	G	1	2015	586830	586830	214	586830	0.059	2	586830	0.007	1	586830	0.264	8	293726	0.698	12
FL9	G	1	6000	600000	600000	200												
LA2	G	1	862	641100	641100	1	641100	0.127	5				641100	0.928	33	588820	0.929	55
FL10	G	1	5600	697799	697799	100	56400	0.080	3				289439	0.414	26	273993	0.392	26
CA8	G	1	3725	805113	805113	100	805113	0.168	4	805113	0.062	4	805113	0.394	14	805113	0.726	36
AL3	G	2	4872	888128	728383	332	728383	0.154	6				728383	0.402	19	728383	0.468	45
OH2	G	1	2314	1018600	1018600	45	1108470	0.026	2				1108470	0.115	12	1108470	0.433	45
MA4	G	1	2847	1024360	1024360	65	1009550	0.088	6	1009550	0.054	1	1009550	0.550	13	962378	0.500	34
VA6	G	2	8638	1050510	870866	95	1050510	0.140	4				1050510	0.337	27	870866	0.539	49
CA23	G	2	9309	1225000	1225000	360												
NJ5	G	1	2442	1253000	1253000	56	1253000	0.108	6	1253000	0.058	5	1253000	0.527	24	783791	0.549	33
MO5	G	2	7782	1273160	1273160	179	1273160	0.129	5	1273160	0.013	1	1273160	0.877	48	1241650	0.916	93
CA7	G	1	6495	1300000	1300000	53												
OH4	G	2	10239	1370910	1370910	300	1370910	0.064	4	1370910	0.144	8	1370910	0.894	50	1112000	1.038	104
LA1	G	2	11060	1380110	995448	280	1380110	0.128	10	1380110	0.041	3	1380110	0.465	28	1189990	0.706	86
KS1	G	2	16600	1497040	1497040	140	1497040	0.109	6	1497040	0.069	4	1497040	0.731	53	1497040	0.501	60
DC1	G	1	11500	1517300	1517300	41	1517300	0.113	4				1517300	0.338	18	1517300	1.299	111
MO9	G	2	6261	1536300	1214140	256	1536300	0.264	14				1214140	0.278	41	1081230	0.555	51
GA2	G	2	12951	1558270	1558270	56	1558270	0.261	45	1558270	0.100	4	1558270	1.431	73	1558270	0.862	140
IA6	G	1	5211	1652080	1546390	120	1652080	0.079	7	1652080	0.015	2	1652080	0.507	15	1546390	0.570	83
NV2	G	2	9000	1725320	1725320	550	1725320	0.037	2	1725320	0.105	7	1725320	0.505	33	1725320	0.567	68
MI2	G	2	8232	1733120	1122930	1000	1733120	0.090	6	1733120	0.038	2	1624250	0.395	22	913287	0.702	40
SD5	G	2	5679	1741910	1256160	216	1256160	0.107	6	1199210	0.023	1	1256160	0.186	15	1169620	0.423	46
BC1	G	2	8878	1848430	1848430	165	1848430	0.092		1848430	0.052		1848430	0.435		1848430	0.734	
TX15	G	1	3366	1927280	1927280	162	1927280	0.101	7				1927280	0.580	31	1218000	0.426	47
NZ1	G	2	7004	1948750	1764800	40												
CT4	G	1	2600	2000000	2000000	120												
MO8	G	2	8467	2022790	1823120	132	2022790	0.165	15				2022790	0.268	36	1611970	0.877	105
MA5	G	1	3499	2025000	2025000	250	2025000	0.120	11	2025000	0.060	4	1965000	0.230	29	1965000	0.900	72
CA20	G	2	19870	2061730	1622670	225	1622670	0.135	4	1622670	0.019	1	1622670	0.688	40	1622670	1.375	129
OT14	G	2	8081	2082150	2082150	75	2082150	0.175	17				2082150	0.477	36	2082150	1.054	110
SC2	G	2	2564	2102350	2102350	40	2093510	0.158	26	2093510	0.057	8	2093510	0.703	142	1507710	0.818	122
LA3	G	1	10040	2229050	1420580	105	1420580	0.157	10	1420580	0.081	5	1420580	0.634	70	1420580	0.533	88
MT3	G	2	7968	2245070	1452720	201	1452720	0.107	5	1452720	0.059	3	1452720	1.092	28	1452720	0.370	17
SD4	G	2	6659	2262570	1565610	193	1565610	0.079	5	1565610	0.018	1	1565610	0.455	29	1131640	0.552	52
TX13	G	2	13033	2276390	1816610	233	1816610	0.282	30	1816610	0.008	2	1816610	0.502	54	1816610	0.520	109
OH10	G	1	8528	2295630	2295630	91	2295630	0.036	5	2295630	0.005	1	2295630	0.340	34	1301790	0.500	55
IL20	G	2	7921	2307010	1564840	660	1564840	0.178	15	1564840	0.059	5	1564840	0.560	34	1564840	0.854	55
MI12	G	2	8265	2404420	1126210	202	1361210	0.090	3	2404420	0.033	3	1361210	0.478	21	1361210	0.316	28
OH1	G	2	12972	2429870	2429870	46	2429870	0.077	10	2429870	0.034	3	2429870	0.650	72	2429870	0.877	133
PA2	G	1	6325	2502060	1869500	750	2502060	0.105	14	2502060	0.089	10	1869500	1.151	27	2502060	0.499	102
CO2	G	2	10830	2559990	1387570	242	1387570	0.110	5	1387570	0.067	6	1387570	0.366	43	1387570	0.484	44

TABLE 3B - 5 Unit Cost Summary Academic Program: GRADUATE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT						M	H	M	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	TOTAL	RF	EW	ME	US	OR	P	S	L	X	C	L	A	C	C
NY6										95000	50000	20	5	70		5							X	X
AZ3	300000	0.230	5				300000	0.920		750000	315000	5	20	60	10	5	X	X		X	X		X	X	X
NY20																		X		X	X	X	X	X	X
MN5	586830	0.088	3				453850	0.535		95000	100000	35		20	5	40		X		X	X		X	X	X
FL9											700000	28	12	35	5	20	X	X	X	X	X		X	X	X
LA2				641100	0.591	15	641100	1.840		17000												X			
FL10	121320	0.173	10				751114	1.076									X								
CA8	805113	0.388	16	805113	0.051	2	805113	0.854		175000	525000	5	5	2.	20	50	X	X		X	X			X	X
AL3	728383	0.134	10				728383	0.999		15000							X	X		X	X		X	X	X
OH2	1108470	0.048	5	1009800	0.043	4	1108470	0.667		100000								X							X
MA4	1024360	0.243	9	1009550	0.040	5	962378	0.909		231660	300000	45	10	15	25	5	X	X	X			X	X	X	X
VA6	1050510	0.125	13	1050510	0.286	13	1050510	1.210	10		1057500	4	13		10	73	X								
CA23																	X	X					X	X	X
NJ5	1253000	0.250	9	1253000	0.406	11	1253000	0.910		614543	3099000	1	12	10	20	57	X			X			X	X	X
MO5	1273160	0.283	20	1273160	0.182	13	1273160	0.707		210000															
CA7										780000	1184160	29	5	5	17	44	X	X	X	X	X	X	X	X	X
OH4	1370910	0.284	11				1370910	1.076																	
LA1	1380110	0.162	16	1380110	0.327	20	1380110	1.239		366000	750000	20	5	20	50	5	X		X	X				X	
KS1	1497040	0.155	15	1497040	0.114	7	1497040	0.919		91000	1858800	1	17	17	20	45								X	
DC1	1530000	0.356	12	1517300	0.555	23	1517300	1.503	23	100000	806000	16	29	12	31	12	X	X	X	X	X	X		X	
MO9	1536300	0.092	6				1323910	1.352	24	731517							X					X	X		
GA2	1558270	0.129	16	1558270	0.117	10	1558270	1.067		44000	5080200	1	20	41		38	X						X	X	
IA6	1652080	0.141	11	1652080	0.253	22	1652080	0.769		726330	4216580	3	8	38	13	38		X		X	X		X	X	
NV2	1725320	0.235	25	1725320	0.336	22	1725320	1.772		40000	500000	60	5	25	9	1	X	X				X			X
MI2	1733120	0.160	12	1733120	0.124	6	1733120	0.852		343557										X	X	X	X	X	X
SD5	1169620	0.119	8	1169620	0.127	7	1169620	0.425	5	229680								X		X	X		X	X	X
AC1	1848430	0.180		1848430			1848430	0.450									X		X	X	X	X			
TX15	1927280	0.208	16	1927280	0.184	8	1927280	1.362		513579								X				X		X	X
NZ1																		X		X			X	X	X
CT4							2000000	1.320		376008	225000	7	1	26		66	X	X	X			X		X	
MO8	2003690	0.106	10	1787250	0.368	33	2021530	0.917		679811	6931720	24	8	20	13	35									
MA5	2025000	0.118	14	2025000	0.488	7	2025000	2.010		1500000	13600000	14	5	54	12	15	X								X
CA20	1622670	0.362	30	1622670	0.288	15	1622670	1.090		649090	1549830	51	1	10	10	29	X								
OT14	2082150	0.213	9	2082150	0.414	14	2082150	0.838		360000	7000000	25	5	45	20	5	X			X	X		X	X	X
SC2	2093510	0.060	12	1165510	0.073	6	2025920	1.456		200000	1500000	1	1	35	33	30		X					X	X	X
LA3	1420580	0.146	24	2229050	0.378	30	2229050	1.276		560000	17000000	5	7	1	65	22	X							X	X
MT3	1452720	0.153	8	1452720	0.651	7	1452720	0.142									X	X	X	X	X	X	X	X	X
SD4	1565610	0.105	12	1972770	0.155	14	1972770	0.565		431555	1350060	30	15	20	20	15		X	X	X	X		X	X	
TX13	1816610	0.139	26	1816610	0.043	6	2276390	1.562			950000	14	34	32		20		X							
OH10	2116320	0.115	12	2295630	0.101	7	2295630	0.662		100000	2047000	1		50		49		X				X			X
IL20	1564840	0.315	20	1564840	0.272	25	2307010	0.966		357950	920500	20	10	25	20	25		X							X
MI12	2404420	0.094	11	2248950	0.101	10	2404420	1.132		380000															X	X
OH1	2429870	0.078	8				2429870	0.880		221630								X	X						
PA2	2502060	0.147	10	1869500	0.097	6	1869500	0.942		150000	400000	30	10	10	20	30								X	X	X
CO2	2559990	0.174	20	2559990	0.061	6	2559990	0.706		1050300	15708900	8	8	41	7	36	X	X						X	X	X

TABLE 3A - 5 Unit Cost Summary Academic Program: GRADUATE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATHD	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
ND2	G	2	7849	2592770	2592770	264	2592770	0.264	19				2592770	0.319	26	2189390	0.653	98
OH7	G	2	14957	2593220	2593220	328	2593220	0.094	6				2593220	0.134	43	2593220	0.516	98
OT13	G	2	10385	2619200	2043000	130	2043000	0.310	22				2043000	0.689	39	2043000	0.610	19
MO3	G	1	9400	2636190	2636190	164	2636190	0.873	6	2636190	0.081	10	2636190	0.555	68	2553760	0.611	114
NY19	G	1	6402	2723050	2087660	159	2087660	0.107	7	2087660	0.011	1	2087660	0.883	53	2087660	0.427	60
MS1	G	2	9491	2795140	1643160	210	2795140	0.844	7	2795140	0.056	7	1643160	0.543	52	1643160	0.570	182
MF1	G	2	8573	2796430	1832940	300	2796430	0.211	23	1832940	0.020	2	2258000	0.670	47	1283920	1.213	84
OR1	G	2	10674	2806130	1517510	18	2806130	0.879	9	2806130	0.059	4	2556490	0.396	24	1517510	0.627	63
FL4	G	2	15041	2883600	1973900	900	1973900	0.098	10	2883600	0.073	9	1973900	0.335	3	1973900	0.655	126
WI2	G	1	10160	2901760	1779980	66	1779980	0.868	4	1779980	0.052	4	1779980	0.226	20	1779980	0.423	61
OT7	G	1	10097	2984860	2867190	296	2867190	0.132	15	2867190	0.121	11	2867190	0.461	60	2843430	0.837	153
TX10	G	1	7848	3000000	1850000	164	3000000	0.051	7	3000000	0.051	6	3000000	0.507	87	1850000	0.545	86
MT1	G	2	10600	3000000	1842000	220	1842000	0.108	6				3000000	0.536	45	1842000	0.499	56
IL24	G	2	18930	3129460	2759460	118	2759460	0.141	14				2759460	0.596	39	2759460	0.707	114
TN4	G	2	15220	3202420	3202420	344	3275710	0.124	27	3275710	0.027	6	3202420	0.334	74	3119080	0.646	213
NC7	G	1	9300	3299500	2231800	325	3299500	0.211	17	3299500	0.108	12	3299500	0.810	95	2231800	1.060	176
NY24	G	2	10480	3362190	3362190	275												
NY16	G	2	23138	3419220	3419220	176	3419220	0.860	9				3419220	0.230	58	3419220	0.630	199
IA5	G	2	10654	3469460	1968240	723	3469460	0.048	7	3469460	0.033	8	1968240	0.587	66	1968240	0.556	78
NM2	G	2	10608	3485060	2041640	521	2041640	0.063	8	3944480	0.065	14	2041640	0.309	52	1856030	0.460	86
CA3	G	2	15451	3542430	2487000	814	2487000	0.097	11	2487000	0.043	3	2487000	0.574	55	2238300	0.610	108
MS5	G	2	8944	3573980	3282530	430	3282530	0.047	6	3282530	0.030	4	1349730	0.681	71	1349730	0.595	98
NY15	G	2	23138	3764210	3764210	1040	3764210	0.070	13				3764210	0.170	36	3764210	0.520	191
RI1	G	1	6890	3765670	3402070	147	3402070	0.129	18	3765670	0.066	8	3402070	0.672	58	3402070	0.623	134
MI17	G	2	15806	3810170	3810170	465	3810170	0.060	8	3810170	0.029	5	3810170	0.497	61	2965940	0.731	123
WY1	G	2	9100	3820450	2784230	200	3820450	0.864	9	3820450	0.022	3	2784230	0.555	34	2411820	0.664	127
KY4	G	1	13604	3880000	3880000	625	3880000	0.161	34				3880000	0.489	99	3880000	0.426	160
ND1	G	2	10217	3905320	3905320	466	3905320	0.865	16	3905320	0.004	1	3905320	0.335	61	3905320	0.417	129
MD6	G	2	4300	3998590	3998590	11	3998590	0.845	6	3998590	0.022	21	3998590	0.921	184	3998590	0.395	138
NM1	G	2	16300	4063000	3505800	90	3505800	0.872	11	3505800	0.027	4	3505800	0.691	116	3167000	0.709	177
OT9	G	2	17910	4108120	4108120	304	4108120	0.306	49				3413080	0.515	86	2449430	0.948	154
MB1	G	2	15489	4133850	4133850	218	4133850	0.089	14	4133850	0.094	8	4133850	0.731	87	4133850	0.704	163
OR8	G	2	15281	4160770	2794770	285	2794770	0.211	22	2794770	0.066	6	2794770	0.311	90	2794770	0.478	80
UT4	G	2	9560	4161410	2572510	242	3818310	0.056	9	3818310	0.013	2	2628560	0.224	68	2572510	0.376	87
GA1	G	2	11261	4304660	4304660	230	4304660	0.175	40	4304660	0.031	6	4304660	0.655	124	4304660	0.412	168
OT12	G	2	19822	4310410	4310410	650	4310410	0.156	20	4310410	0.057	9	4310410	0.637	59	3868900	0.798	157
VA10	G	2	19817	4458130	4458130	152	4458130	0.158	28				4458130	2.226	267	3349950	0.689	247
AB2	G	2	13176	4492930	3732620	357	4421750	0.060	14				3732620	0.316	71	3732620	0.759	197
SC1	G	2	11291	4585620	4585620	900	4585620	0.038	12	4585620	0.033	8	4585620	0.445	124	2728180	0.489	111
WI3	G	2	18054	4591000	3446000	94	4591000	0.122	24	4591000	0.049	10	4591000	0.356	58	3446000	0.616	168
OT1	G	1	10205	4672000	4672000	268	4672000	0.119	24	4672000	0.101	18	4464000	0.657	119	4464000	0.761	188
OT3	G	1	18171	4772800	3418300	190	4772800	0.179		4772800	0.179		3418300	0.458	54	3418300	0.768	170
OH20	G	2	15697	4773420	2349530	500	2349530	0.055	9	4773420	0.061	9	2349530	0.630	86	2349530	0.725	71
DC2	G	1	9564	4878600	3597700	107	2778700	0.219	16	4438000	0.064	7	2447800	0.528	164	2339200	0.747	128
OH14	G	2	14700	4883390	2717890	700	2717890	0.170	20				4883390	0.530	98	2717890	0.618	129

TABLE 3B - 5 Unit Cost Summary Academic Program: GRADUATE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING						PHY PLT FUNCTIONS							
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT	TOTAL	RF	EW	ME	US	OR	M	H	H	P	S	T	S	P	S
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	$	%	%	%	%	%	P	S	L	K	C	L	A	C	C
MD2	2592770	0.129	9	2478510	0.129	12	2478510	0.695		1033590	2179640		3		16	81	X	X	X	X	X	X	X		X
OH7	2593220	0.013	20	2593220	0.072	6	2593220	1.046		45000	10000000		10	50	30	10	X			X					X
OT13	2043000	0.164	16	2043000	0.487	9	2043000	0.804		160000											X			X	X
MO3	2636190	0.169	19	2553760	0.103	12	2636190	0.964		4000000	4623530	10	34	16	22	18								X	X
WY19	2087660	0.342	12				2087660	1.889			565000	35	15	40	10									X	X
MS1	2795140	0.148	38	2795140	0.013	2	2795140	1.063		308373							X							X	X
NF1	2796430	0.238	8	2796430	0.379	33	2796430	1.097												X	X			X	X
OR1	2806130	0.059	5	2556490	0.047	6	2556490	0.498		150000							X						X	X	X
FL4	2883600	0.221	45	2883600	0.248	33	1973900	1.176			2410510	21	5		55	19			X			X		X	X
WI2	1779980	0.170	12	1779980	0.222	17	1779980	0.634	1	118000	1490000	14	38	16	27	5	X	X		X	X		X	X	X
OT7	2984860	0.123	17	4370490	0.157	18	4370490	0.828		484361							X							X	X
TX10	3000000	0.117	23	3000000	0.185	17	3000000	0.773		1000000												X		X	X
MT1	1842000	0.134	4	3000000	0.069	8	3000000	0.840	1		400000	45	5	27	6	17	X	X			X				X
IL24	2759460	0.161	13	2759460	0.464	41	2759460	2.099		378342	14000000	23	12	43	20	2	X		X		X	X		X	
TN4	3275710	0.169	47	3275710	0.212	36	3275710	0.825		100000	740145	3	19	21	15	42	X							X	X
NC7	3299500	0.270	57	7372620	0.190	22	7372620	1.010	1	2500000	9000000	30	10	50	5	5									
WY24																	X							X	X
NY16	3419220	0.080	15	3419220	0.080	17	3419220	1.000	2	90000	773400	4	32	19	19	26	X					X			
IA5	3469460	0.128	25	1968240	0.402	35	1968240	1.151									X	X		X	X		X	X	X
NM2	3485050	0.140	45	3485050	0.105	14	3485050	0.981		1333990							X							X	X
CA3	2487000	0.219	33	2487000	0.297	29	2487000	1.598		473000	6307000	5	6	15	28	46								X	X
MS5	1349730	0.255	35	3573980	0.139	19	3583980	0.802		65000	4000000	25	25	20	10	20	X	X		X	X			X	X
NY15	3764210	0.120	26	3764210	0.080	17	3764210	2.150	3	80702	1098000	41	32	10	10	7	X						X		
RI1	3765670	0.084	18	3061860	0.185	17	3765670	1.405		100188															
MI17	3810170	0.118	21	3810170	0.056	9	3810170	0.697		220000														X	X
WY1	2784230	0.197	18	3820450	0.109	12	3820450	0.558			8300000	5	10	40	35	10									
KY4	3888000	0.052	19				3888000	1.019	7	100000															
ND1	3905320	0.065	20	3905320	0.098	21	3905320	0.391		1141750	1141750	5	5	40	40	10			X					X	X
MD6	3998590	0.031	8	3998590	0.025	3	3998590	1.492		841300	1000000	15	5	65	10	5	X	X	X		X			X	X
NM1	3505800	0.231	57	4063000	0.253	27	4063000	1.532									X				X				
OT9	4108120	0.180	37	3383160	0.135	30	3383160	0.759	30	500000	3500000	5	85	5	5		X						X	X	X
MB1	4133850	0.188	37	4133850	0.119	16	4133850	1.321		1222540							X	X			X	X			X
OR8	2794770	0.113	25	2794770	0.549	22	2794770	0.292		233105	6850000	17	6	19	18	40			X				X	X	X
UT4	3818310	0.135	24	2773810	0.072	1	2773810	0.345			4300000	40	15	23	14	8		X							X
CA1	4304660	0.167	47	3185850	0.122	15	4307660	0.871									X				X				X
OT12	4310410	0.247	28	4310410	0.257	38	4310410	1.073		585000	2000000	40	15	20	5	20	X	X	X		X			X	X
VA10	4458130	0.081	20	4458130	0.554	22	4458130	0.968																	
AB2	4238960	0.103	36	3725720	0.131	23	4097960	0.670		325000							X	X		X	X	X		X	X
SC1	4585620	0.185	37	4585620	0.049	21	4585620	0.587									X								X
WI3	4591000	0.058	15	4591000	0.068	17	4591000	0.817		63000	1565000	27	35	6	15	17		X					X	X	X
OT1	4464000	0.213	36	4332000	0.129	15	4332000	0.925		984000							X	X			X		X	X	X
OT3	3418300	0.126	16	3418300	0.127	10	3418300	0.712		365000									X	X	X	X	X	X	X
OH20	4773420	0.155	34	4646610	0.132	18	4646610	0.769		23700	3200000	5		45	40	10		X						X	X
DC2	1589700	0.108	16	2999000	0.392	33	2999000	1.250		156222	4168600	15	23	15	5	42	X								
OH14	4883390	0.160	59	4883390	0.330	20	4883390	0.500		150000	12000000	10	5	60	20	5	X							X	X

TABLE 3A - 5 Unit Cost Summary Academic Program: GRADUATE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATND	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
AL2	G	2	17253	4926950	3048330	450	4926950	0.032	11	4926950	0.017	4	3048330	0.309	53	3048330	0.320	117
MS3	G	2	11409	4997830	2754600	1000	4997830	0.079	13	4997830	0.070	11	4997830	0.337	102	3488880	0.372	140
QB1	G	1	22723	5061600	5061600	162	5061600	0.246	49	5061600	0.046	10	4897170	0.652	88	3840070	0.919	106
IN10	G	2	16662	5072120	2415360	770	5072120	0.022	6	5072120	0.029	8	5072120	0.653	66	2415360	0.701	124
TX6	G	2	26420	5191970	3764720	453	3917960	0.120		3971960	0.013		3917960	0.540		3764720	0.490	
FL1	G	2	18545	5193380	3024240	411	5193380	0.052	16	5193380	0.071	18	3024240	0.484	120	3024240	0.747	196
AZ1	G	2	29963	5200000	3660000	687	5200000	0.036	9	5200000	0.081	21	5200000	0.757	150	3400000	0.637	174
IL21	G	2	20530	5253490	5253490	625	5295790	0.050	11	5295790	0.034	7	5295790	0.505	55	5295790	0.437	236
DE1	G	1	16809	5274220	2573750	365	5274220	0.115	18				5274220	0.475	87	2561000	0.517	133
OR10	G	2	16878	5306530	3591140	170	5306530	0.101	18	5306530	0.052	11	5306530	0.266	74	3591140	0.450	113
KS5	G	2	19900	5391080	3538520	340	5195840	0.071	44	5195840	0.021	14	3538520	0.492	157	3406970	0.441	117
IN11	G	1	7012	5462090	3689840	1000	3689840	0.018	2	3689840	0.029	5	3689840	0.168		3689840	0.570	225
OH12	G	2	14561	5532390	5532390	500	5532390	0.026	7	5532390	0.008	2	5532390	0.414	99	2784560	0.561	116
AL4	G	2	16919	5634870	5634870	900	5634870	0.028	15				5634780	0.592	130	5634870	0.311	197
AZ2	G	2	25959	5706730	4105670	321	4105670	0.121	27	4105670	0.036	19	3960700	0.659	142	3930010	0.665	211
NC2	G	2	17982	5720130	3409590	398	5720130	0.177	45	5720130	0.054	13	5720130	0.851	200	4566990	0.706	276
MI15	G	2	16296	5786400	3208750	350	5786400	0.095	12	5786400	0.025	5	5786400	0.432	90	2931790	0.761	138
UT1	G	2	18331	5876960	3778260	472	3778260	0.133	17				3778260	0.523	84	3355060	0.676	187
CT2	G	2	20000	5892000	3350000	450	5892000	0.066	18	5892000	0.005	8	5892000	0.482	130	3218000	0.541	150
HI1	G	2	16406	5905230	5905230	308	5905230	0.057	13	5905230	0.011	5	5905230	0.540	55	3476170	0.243	162
PA1	G	1	22047	5981520	5981520	130	5981520	0.098	24	5981520	0.051	11	5981520	0.592	108	5981520	0.784	251
KS4	G	2	22189	6150100	4352500	600	4800000	0.116	28	4800000	0.100	17	4800000	0.576	159	3824000	0.443	154
IL13	G	2	21027	6269480	3501380	895	6269480	0.032	7	6269480	0.046	9	6269480	0.282	85	3501380	0.586	124
UT2	G	1	26500	6550000	5360000	804	5360000	0.317	57	6550000	0.057	18	5000000	0.360	66	5000000	0.633	271
CO4	G	2	18176	6575920	4142740	2572	6575920	0.039	21	6575920	0.021	8	6249710	0.517	81	3810370	0.561	154
OK2	G	2	22490	6689220	3428980	684	3428980	0.120	25	3428980	0.014	4	3428980	0.272	105	2548590	0.469	134
OK3	G	2	17504	6697260	2971360	400	6697260	0.090	43				6697260	0.848	148	2666150	0.394	104
NY14	G	1	16522	6845130	6845130	631	6845130	0.125	53	6845130	0.036	15	6845130	0.327	147	3744000	0.325	120
CO5	G	2	20279	6992080	3681400	212	3681400	0.251	36	3681400	0.043	11	3681400	0.293	26	3681400	0.489	145
VA9	G	2	16201	7018620	5347400	870	7018620	0.053	20	7018620	0.043	16	5347400	0.594	275	3004260	0.657	202
MO7	G	2	21962	7461690	4359120	586	7092740	0.110	23	7092740	0.024	10	4359120	0.412	76	4029390	0.627	202
GA3	G	2	18344	7484580	4918510	605	7484580	0.029	13	7484580	0.048	23	4918510	0.310	83	4918510	0.551	294
CA22	G	1	22082	7486590	4415090	118	7486590	0.113	44				7486590	0.583	121	4348210	0.642	232
NC3	G	2	21465	7851760	5227850	596	5227850	0.569	113				5227850	0.460	153	5227850	0.713	269
ME1	G	2	21055	7905080	5088400	448	7905080	0.024	14	7905080	0.048	17	5337740	0.293	105	4530100	0.467	166
OH15	G	2	25848	8010800	4359600	170	4359600	0.178	32	4359600	0.017	4	4359600	0.675	112	4359600	0.699	219
MA8	G	1	8770	8247670	8247670	130	8247670	0.136	29	8247670	0.116	30	8247670	0.828	157	5173960	1.050	293
AB1	G	2	18228	8324660	7566060	393	7566060	0.085	31	7566060	0.047	23	8324660	0.342	62	7566060	0.735	316
KY3	G	2	23509	8632440	5362720	750	5362720	0.087	27	5362720	0.054	15	5362720	1.065	320	5329870	0.428	235
CA14	G	2	34026	8752690	7190500	322	8448480	0.192	81	8448480	0.374	53	8448480	0.396	84	7367170	0.809	298
WA6	G	2	17468	9068000	6288000	419	6288000	0.039	14	6288000	0.056	18	6288000	0.382	90	4579000	0.367	98
MA9	G	2	23111	9148200	8925770	450	8925770	0.098	51	8925770	0.067	27	8925770	0.721	271	4195840	0.499	184
IA1	G	2	25100	9755090	5258740	437	5258740	0.051	7	9338450		20	5258740	0.534	156	5258740	0.559	182
NY17	G	1	16000	10000000	7023050	500	7023050	0.170	29	7023050	0.140	17	7023050	0.650	163	6200000	0.560	247
TX20	G	2	35065	10444400	7150530	1224	10444400	0.184	63	10444400	0.030	17	10444400	0.855	319	6474560	0.492	344

TABLE 3B - 5 Unit Cost Summary Academic Program: GRADUATE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY PLT FUNCTIONS					
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT											
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	TOTAL	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	S A	P C	S C
AL2	4926950	0.132	74	4926950	0.341	55	4926950	0.928		874915	27530800	6	13	61	12	8			X	X		X			X
MS3	4997830	0.140	30	4997830	0.119	16	4997830	0.638		350000								X		X				X	X
QB1	4477290	0.162	22	4116760	0.382	53	4116760	0.691		64600	4000000	25	15	40	15	5		X	X		X	X			
IN10	5072120	0.102	32	5072120	0.332	18	5072120	0.679	1	838306	11906000			66		34	X	X		X				X	X
TX6	5191970	0.120					5191970	1.620		3043350															
FL1	5193380	0.184	87	3024240	0.236	23	3024240	1.210		405000	4000000	12	501	64	3	16						X		X	X
AZ1	5200000	0.219	70	5200000	0.102	16	5200000	1.116																	X
IL21	5295790	0.124	29	5295790	0.195	36	5295790	1.204									X	X							X
DE1	5274220	0.621	47	5274220	0.136	16	5274220	1.826	1	617615	486377	55	3	5	14	23	X								
OR10	5306530	0.081	15	5306530	0.063	14	5306530	0.604		264140	1504090	5	4	47	4	40			X		X			X	X
KS5	2933330	0.104	19	5289230	0.068	19	5289230	0.568	2	707100	12660000	5		24	27	44	X	X	X	X	X	X	X	X	
IN11	5462090	0.090	22	5462090	0.153	35	5462090	0.483		1200000														X	X
OH12	5532390	0.141	29	5527710	0.126	28	5527710	0.692		449651												X			
AL4	5634870	0.109	53	5634870	0.046	26	5634870	0.559		3000000	20011000	2	41	40	8	9									
AZ2	4105670	0.197	53	309710	0.075	14	5683560	1.384		285306	1132640	22	7	49	3	19	X		X			X	X	X	X
NC2	5720130	0.135	59	5720130	0.064	21	5720130	0.938		379000	1899520	12		51	17	20	X		X						
MI15	5786400	0.166	46	5786400	0.020		5786400	0.802		217373	16241000	4	9	20	22	45	X		X			X		X	X
UT1	4986300	0.269	54	4532890	0.225	42	5876960	0.947		104941	1178040	2		17	14	67	X								
CT2	5892000	0.065	30	5174220	0.029	48	5174220	0.932		250000	15000000	35	10	25	20	10							X	X	X
HI1	5781680	0.078	36				5905230	1.087		1561570	3115940	23	32	21		24		X				X			
PA1	5981520	0.080	27	5981520	0.047	5	5981520	1.106		3541430	7745000	10	30	18		42		X						X	X
KS4	4800000	0.132	41	4206300	0.075	15	4352500	1.047		126200							X		X		X				
IL13	6269480	0.123	54	6269480	0.098	20	6269480	0.859	1	39970	10625000	17	14	26	12	31								X	X
UT2	6550000	0.241	78	6550000	0.031	62	6550000	0.514		2185000							X	X					X	X	X
CO4	6249710	0.108	25	6249710	0.092	15	6575920	0.766		738298	25000000	10	15	35	20	20	X								
OK2	3400530	0.104	38	5503490	0.353	39	5503490	0.892											X	X		X			
OK3	6697260	0.131	44	5991080	0.129	25	6697260	1.185		652471	4315490														
NY14	6845130	0.169	42				3744000	1.087		1323520	9926000	11	4	43	7	35	X								
CO5	3681400	0.176	24	3731920	0.072	8	3731920	0.856		119588	12000000	23	10	20	25	22									X
VA9	7018620	0.079	50	7018620	0.304	31	7018620	0.790		400000	19000000	21	11	32	20	16								X	X
MO7	7019730	0.084	27	6796370	0.199	48	6796370	1.109		3612000														X	X
GA3	7484580	0.125	66	4918510	0.058	19	4918510	1.023		1146960							X								X
CA22	7486590	0.104	44	7486590	0.073	16	7486590	0.958		795700	14819600	13	27	35	15	10									X
NC3	5227850	0.146	51				5227850	1.175		135000	2400000	43	4	10		43			X						
NE1	7060180	0.094	43	7405990	0.114	41	7405990	0.631		705308	8500000	16	9	11	17	47								X	X
OH15	4359600	0.208	45	4359600	0.158	21	4359600	1.650		158493	1123000	5	40	11	5	39									
MA8	8247670	0.210	63	8247670	0.359	36	8247670	1.493		1461520										X		X		X	X
AR1	8324660	0.137	33	7566060	0.211	56	7566060	0.919		719000							X				X	X		X	X
KY3	5362720	0.147	69	5362720	0.183	50	5362720	1.093		24000	615000	25	15	50		10									
CA14	9618380	0.234	60	9573010	0.086	20	9573010	1.623		1592000	26224000	2	3	10	59	26								X	X
MA6	9068000	0.044	15	8090000	0.056	16	8090000	0.459	2	575000	5000000	20	10	25	40	5	X								X
MA9	8925770	0.157	84	8793940	0.085	32	8793940	1.007	10	880000	18000000	7	11	61	8	13	X								X
IA1	8883710	0.053	23	8883710	0.283	80	8883710	1.158		220221							X		X						X
NY17	7023050	0.110	27	8833000	0.410	49	8833000	0.930		250000	54000000	5	15	35	30	15	X							X	X
TX20	10444400	0.168	122	10444400	0.321	67	10444400	1.397		1159980	1200000	40	10	25	20	5	X	X				X			

TABLE 3A - 5 Unit Cost Summary Academic Program: GRADUATE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATNO	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
TN1	G	2	25537	10779600	4646890	983	10779600	0.052	36	10779600	0.012	6	10779600	0.186	231	5198220	0.414	197
IA2	G	2	23272	10818400	5677210	814	9577850	0.039	12	9345500	0.024	8	5677210	0.382	82	5677210	0.410	181
MI4	G	2	39834	11047900	7440150	1992	7440150	0.125	43	7440150	0.020	7	7440150	0.598	131	6343800	0.751	368
FL5	G	2	24640	11124200	4353630	1200	4353630	0.181	47	4353630	0.062	16	4353630	0.571	178	4353630	0.645	302
PA15	G	2	32459	11724000	7319090	400	11724000	0.079	47	11724000	0.[illegible]4	63	7319090	0.368	251	6645300	0.520	240
IN16	G	2	30800	11953200	6028670	816	11953200	0.037	23	11953200	0.057	27	6028670	0.438	324	6028670	0.522	277
WA8	G	2	36636	12394400	8558300	500	12934400	0.041	23	12934400	0.042	31	12127600	0.554	245	7625500	0.526	278
IN3	G	2	31877	12404600	6519090	2000	12404600	0.037	24	12404600	0.027	14	6519090	0.397	137	5932100	0.534	289
IL3	G	2	33242	13650500	8742770	752	8742770	0.051	31	8742770	0.017	21	8742770	0.651	170	8742770	0.555	367
WI5	G	2	37600	15700000	10500000	600	10500000	0.065	33				10500000	0.287	85	10500000	0.748	597
MN2	G	2	45765	16400900	11930800	233	16400900	0.097	51	16400900	0.040	16	16400900	0.684	383	16400900	0.778	511
OH16	G	2	49599	16579400	9604520	1323	16579400	0.053	37	16579400	0.037	21	9604520	0.613	269	8495070	0.585	319
MI4	G	2	41630	17326000	8830870	1139	8830870	0.030	6	8830870	0.020	5	8830870	0.427	115	8175080	0.445	215
MI7	G	2	35236	20857000	9252650	1600	9252650	0.083	34	9252650	0.032	11	9252650	0.665	297	9166570	0.621	349

TABLE 3B - 5 Unit Cost Summary Academic Program: GRADUATE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT OUTSTANDING					PHY		PLT		FUNCTIONS		
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT												
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	TOTAL	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	S A	P C	S C
TN1	10779600	0.066	54	4391160	0.152	49	4646890	0.873		2579070												X		
IA2	8440140	0.080	48	8417550	0.261	66	9314950	0.894	4	268400									X	X	X	X		X
NJ4	7440150	0.201	65	7440150	0.152	40	7440150	1.594		370828	10019000	30	35	20	10	5	X		X			X		X
FL5	11124200	0.163	128	11124200	0.206	100	11124200	0.965		901000	27000000	15	15	40	20	10						X		
PA15	11724000	0.074	44	11724000	0.233	30	11724000	0.576	10	900000	5369500	8	11	11	17	53	X	X					X	X
IN16	6028670	0.140	50	10246400	0.204	78	10246400	0.701		3867890	7104300	22	3	40		35		X		X	X		X	X
WA8	12127600	0.056	39	10255900	0.079	37	10255900	0.634		500000	25000000	4	6	60	2	28	X			X				
IN3	12404600	0.077	66	12404600	0.122	55	12404600	0.667		1800000	34500000	9	9	35	45	2								
IL3	8742770	0.157	42	8742770	0.741	76	8742770	0.588	4	1104320	5250000	10	3	67	15	7	X							
WI5	15700000	0.051	50	15700000	0.037	60	15700000	0.836		650000	6500000	8	2	8	80	2	X	X	X	X				
MN2	16400900	0.032	49	16400900	0.203	65	16400900	0.923														X		X
OH16	16468000	0.129	86	16490800	0.062	43	16490800	0.911		2079680													X	X
MI4	8830870	0.185	34	15126000	0.135	34	15126000	0.619	3	583000	5494000	4	6	50	35	5	X					X		X
MI7	9252650	0.140	64	15760300	0.337	58	15760300	1.138			7237580	14	7	45	34									

TABLE 3A - 6 Unit Cost Summary Academic Program: HEALTH SCIENCE

				BUILDING AREA			ADMINISTRATION			ENGINEERING			BUILDING MAINT			CUSTODIAL		
			STD	TOTAL	MATNO	GRDS	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP
ID#	P	T	FTE	GSF	GSF	ACRE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE
IL25	M	2	207	117000	117000	25	117000	0.386	2	117000	0.028		117000	0.735	2	117000	0.361	
IL23	M	2	172	151339	151339	19	151339	0.463	3				151339	1.103	7	151339	0.477	7
TX21	M	2	380	341000	341000	25	341000	0.304	5	300000	0.699	12	341000	0.513	10	341000	0.746	23
OH9	M	2	430	997143	997143	175												
AR2	M	2	1375	1217860	1217860	23	1217860	0.137	12	1217860	0.126	10	1217860	1.343	78			
LA4	M	2	447	1300490	1300490	98	1300490	0.368	25				1300490	1.099	69	1300490	1.150	150
MS2	M	2	1617	1337820	1177720	70	1337820	0.191	10				1337820	1.233	79			
CA18	M	1	393	1339440	1339440	75	1339440	0.493	13	1339440	0.370	16	1339440	2.035	65			
OK1	M	2	2542	1415740	1258750	92	1258750	0.163	6	3420110	0.011	1	1258750	0.886	35			
TX1	M	2	2212	1529260	1529260	100	1529260	0.218	24	1529260	0.084	8	1529260	0.563	68	1529260	0.892	153
TX19	M	2	2460	1692850	1538200	17	1692850	0.060	4	1692850	0.090	5	1538200	1.373	106	1458000	0.863	6
NE4	M	2	1615	1880200	1664580	48	1880200	0.125	12	1918370	0.102	8	1918370	0.782	48	1649010	1.173	177
OR9	M	2	2064	2122960	2122960	36	2122960	0.268	14	2122960	0.235	14	2122960	0.723	36	794273	1.030	42
TN2	M	1	2140	2419780	1989170	48	1989170	0.083	7				1943970	1.074	98	1136210	0.728	96
PA4	M	1	1800	3200000	3200000	2												

TABLE 3B - 6 Unit Cost Summary Academic Program: HEALTH SCIENCE

	LANDSCAPE & GRDS			UTILITIES - P&D			UTILITIES - F&PU			M REPAIRS	DEFERRED MAINT	OUTSTANDING				PHY PLT FUNCTIONS						
	BUILDING	COST	EMP	BUILDING	COST	EMP	BUILDING	COST	EMP	D MAINT												
ID#	GSF	$/GSF	FTE	GSF	$/GSF	FTE	GSF	$/GSF	FTE	FUNDING	TOTAL	RF %	EW %	ME %	US %	OR %	M P	H S	M L	P K	S C	T L	S A	P C	S C
IL25	117000	0.263		117000	0.099		117000	1.336		35000											X	X	X	X	X
IL23	151339	0.111	1	151339	0.246		151339	0.766			100000			10	10	80	X	X		X	X	X	X	X	X
TX21	300000	0.143	4				341000	1.510		10000	15500	80	10	10			X			X	X	X	X		
OH9										400000													X	X	X
AR2	1217860	0.095	10	1217860	0.213	10	1217860	1.497		905000	1000000	15	5	35	40	5	X								X
LA4	1300490	0.057	6	1300490	0.217	15	1300490	1.020																	X
MS2	1337820	0.136	11	1382240	0.355	14	1382240	2.188			2417350	10	11	24	30	25	X	X							X
CA18	1339440	0.123	5				1339440	2.798	1															X	X
OK1	1258750	0.261	21	3420110	0.780	18	1258750	1.831			518312	10		10		80		X				X			
TX1	1529260	0.102	14	1529560	0.308	18	1529260	1.904										X				X			
TX19	1538200	0.032	1				1538200	5.585									X	X							
NE4	1893290	0.082	8	2275420	0.486	13	2541100	0.788		409586	826940		87	13								X			
OR9	2122960	0.106	7	1704190	0.783	11	2140380	1.118									X								
TN2	1943270	0.052	11	1943970			1943970	1.235									X		X			X			X
PA4																		X			X	X	X		X

TABLES 4 - 6

Wage & Salary Summary

These tables list in various sequences and by several categories the data reported by responding institutions. Selected items appear in the same relative columnar location in tables that vary only by sequence as follows:

Table 4 - APPA Region (Total GSF Sequence)
Table 5 - Total GSF Sequence
Table 6 - Academic Program (Total GSF Sequence)

In all cases, data may be identified by reporting institution through the use of the institution identification code.

Individual data items within the tables for which a blank is shown may be of two types: 1) no data was reported for that item by the responding institution, or 2) an actual zero value was reported. A review of survey questionnaires shows that the first situation is most common.

SALARY CODES

Code	Annual Rate[1]
A	$7,000 & under
B	$7,001 to $8,000
C	$8,001 to $9,000
D	$9,001 to $10,000
E	$10,001 to $11,000
F	$11,001 to $12,000
G	$12,001 to $13,000
H	$13,001 to $14,000
I	$14,001 to $16,000
J	$16,001 to $18,000
K	$18,001 to $20,000
L	$20,001 to $24,000
M	$24,001 to $28,000
N	$28,001 to $32,000
O	$32,001 to $36,000
P	$36,001 to $40,000
Q	$40,001 to $44,000
R	$44,001 to $48,000
S	$48,001 to $52,000
T	$52,001 to $56,000
U	$56,001 to $60,000
V	Over $60,000

[1]Direct payroll cost - without retirement and similar fringe benefit costs in dollars of the country where the reporting institution is located.

Abbreviation	Definition
ID#	The state/province/country abbreviation and serial number
TOTAL GSF	Total building area
P	Level of academic program: 2 - under four years 4 - four year (bachelors granting) 5 - five years (masters granting) U - five year - upper division only (masters granting) G - graduate (includes PhD. or equivalent granting) M - health sciences only
CHIEF ADMIN	Chief Physical Plant Administrator
ASSOC ADMIN	Associate/Assistant Physical Plant Administrator
CHIEF ENG/ARC	Chief Engineer/Architect
HD/SUPT MAINT	Head/Superintendent of Maintenance
SUPV/FM SHOPS	Shop Supervisor/Foreman
ELECT	Electrician
P FIT PLUMB	Pipe Fitter/Plumber
CARPT	Carpenter
PAINT	Painter
GRNDS	Groundsman
LABOR	Laborer
CSTDN	Custodian
S	Salary code of highest paid employee in classification
FTE	Number of full-time equivalent employees in classification
U	Unionized

TABLE 4 - 1 Wage & Salary Summary APPA Region: Midwest

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P. FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
IN18	0	4	I	1		H	1																														
IL25	117000	M	O	1														K	2	U																	
IN4	126471	2	L	1		E	1											G	1		G	1		G	2		D	1		D	1				D	1	
OH11	138366	2										F	1																	D	1				D	1	
IL23	151339	M	O	1								K	1		I	1																			H	7	
MI19	166770	2	L	1																							G	2	U						F	5	U
MI5	189421	2										J	1		I	2														E	1		B	2	G	5	
IN12	221263	2	M	1								J	2		I	1														H	2				G	12	
IN8	223000	5	M	1								L	1					I	1					F	1					K	1		D	2	F	1	
IL5	236957	2	L	1														H	1	U	H	1	U	H	1	U	H	1	U	H	3	U			F	12	U
MI18	244594	2	M	1																													G	2	U	F	5	U
MI21	256000	2	L	1											J	1		J	2	U	I	5	U							H	2	U			H	7	U
IN17	257904	5										L	1		K	3											F	1		D	2		I	34	C	3	
OH18	274000	2	L	1								G	3	U																F	3	U			E	8	U
IL1	275219	2	N	1											J	1		I	1		I	1		I	1		I	1		I	1		E	1	F	17	
IL12	280737	4	J	1								I	1								G	1		H	1					E	1		F	1	D	10	
OH13	292694	4	J	1								H	2					E	1		D	1		D	1		D	0		D	1		D	1	B	15	
IL10	300000	5	N	1		K	1								J	1	U				J	1	U	G	2	U	E	1	U	E	1	U	E	2	U	F	9	U
MI3	308282	2	N	1								K	1					H	1	U	H	1	U	H	1	U				G	2	U			G	18	U
IL26	316000	2	M	1								K	1					H	1					J	1		H	1		H	1		F	2	G	1	
OH8	325209	4	L	1								J	1					J	2		I	3		J	2		D	1		D	1		D	1	D	18	
IN2	334320	4	H	1		K	1								M	2		I	1		F	3		G	3					E	2				D	13	
IL17	343138	2	N	1								M	1					K	2					K	2					J	4				J	14	
IL9	364000	2	M	1								K	1					J	1		I	1		I	1					J	1		J	1	H	14	
IA3	370252	4	K	1											F	1					D	3								A	2				A	14	
OH6	410000	4	L	1											I	3		I	1		I	1		I	2		E	1		C	4				C	25	
IA4	412000	2	O	1								L	1		K	2		J	2		J	2		H	1					E	1		C	2	C	12	
IN1	413258	4	M	1					K	1		I	1		H	1		F	2	U	E	2	U	E	2	U	G	1	U	D	3	U			C	21	U
IL15	421868	4	L	1		I	1								F	2		E	1		G	1		G	1								C	2	B	.7	
MI13	422721	4	L	1								I	2		I	1	U	I	1	U	G	1	U	G	1	U				G	1	U			E	13	U
IL11	435852	4	M	1											J	1		J	1		L	1		L	2		L	1		K	1				F	9	
IN9	436426	4																I	1		I	4		I	3					F	2				E	13	
IN7	452816	5	N	1								J	2					I	1		I	5		I	1					H	4		G	1	E	24	
IL18	473192	5	K	1		K	1		K	1		I	1					D	1		H	1		I	3		H	1		F	4				G	25	
IL6	487071	2	M	1		L	1					L	1	U	L	2	U	L	5	U	L	1	U	K	3	U	K	1	U	K	3	U			J	25	U
MI1	490786	2	Q	1											J	2		J	1		J	3								I	3				I	21	
OH19	529954	2	O	1								J	1					J	1		J	1		J	2		J	1					F	3	F	6	
IN5	536000	4																																			
MN6	568236	4	L	1					J	1		E	2		J	1					E	2	U	C	1	U	C	1	U	C	1	U	C	2	U	D	20	U
MN5	586830	G	L	1					A	1					J	1		I	1		I	1		G	1		F	1		I	1		E	1	H	12	
MI20	627510	4	M	1					M	1														M	1		I	1		G	2		K	3	H	2	
IN14	646000	5	L	1		J	1		I	1		I	1		H	3		J	1		H	2		G	2					G	1		F	2	F	7	
IL8	651775	U	O	1					L	1		L	4		H	3		M	2	U				M	2	U	L	1	U	F	5	U			F	33	
IL19	652085	2	O	1					M	1		M	1		M	1		M	2	U	M	1	U	M	1	U	M	1	U	I	9	U	I	2	U	I	31	U
IL22	658225	4	N	1		K	1					J	0		K	1		I	1		F	1		I	1		I	1		G	3		H	1	F	32	

TABLE 4 - 1 Wage & Salary Summary APPA Region: Midwest

ID#	TOTAL GSF	P	CHIEF ADMIN			ASSOC ADMIN			CHIEF ENG/ARC			HD/SUPT MAINT			SUPV/FM SHOPS			ELECT			P FIT PLUMB			CARPT			PAINT			GRNDS			LABOR			CSTDN		
			S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U
IN15	700000	5	L	1		K	2								I	4		G	3		H	1		F	2		E	2		F	2		E	6		E	17	
MI8	717000	2	P	1		L	1					M	1		M	1		J	1	U	J	4	U	J	2	U	J	1	U	I	3	U	I	2	U	I	30	U
WI8	720500	4	N	1								K	2		G	2								J	1		I	1		D	3				C	13	
IN13	724612	4	M	1		K	1					J	1					I	1		H	2		G	3		F	1		H	1		D	3		C	28	
IL4	734160	4	N	1					L	1		L	1		I	2		J	2		H	1		G	2		I	3		D	5		C	1		F	34	
IN6	829582	5	M	1		J	1											H	1		G	1		G	1		G	1		G	5		F	2		G	44	
IL16	830496	4	N	1					K	1					K	1		K	1		I	5		K	2		I	1		I	1		G	6		D	31	
MI14	885000	5	O	1		N	1		L	1		M	2		J	1		I	1	U	I	1	U	I	1	U	I	1	U	H	5	U				H	36	U
MI10	896090	5	O	1								M	1		L	1		L	2	U	L	1	U							I	4	U	J	2	U	G	10	U
OH5	920115	4	N	1								L	2		J	6		H	2		H	4		H	3		G	3		F	2		E	3		C	19	
MN1	947821	4	L	1		K	1					K	5					L	3		K	4		K	4		F	1		I	1		F	5		E	39	
WI7	980000	4	O	1					L	1		L	1		K	4		L	1	U	I	4	U	I	7	U				K	1		I	6	U	I	30	U
OH17	985000	4	M	1		L	1					K	1		I	3		H	3	U	H	3	U	H	1	U	G	1	U	F	7	U				D	39	U
WI4	992038	4	N	1														M	1	U	L	1	U	L	1	U	L	1	U	I	1		G	8	U	G	27	U
OH9	997143	M	P	1		N	1					N	2		K	6		I	9		H	6		H	3		H	3		G	6		F	11		F	91	
IL7	1012020	5	P	1		N	5		M	1		M	1		I	3		N	2	U				N	3	U							I	5		G	42	U
OH2	1018600	G	L	1								H	1					F	1		F	2		G	2		C	2		C	3		A	2		A	43	
MN3	1022580	4	L	1		J	1					L	5		H	4					J	3	U	H	2		J	2		H	4					F	23	
MN4	1085060	4	N	1	U	M	1	U				K	1	U	I	1	U	J	3	U	I	9	U	J	1	U	J	1	U	H	4	U				H	18	U
MI11	1112000	4	P	1		J	1		M	1		L	4					J	1	U	J	2	U	J	3	U	I	2	U	H	8	U				G	28	U
MI6	1131070	2	N	1		L	1					M	1		I	1	U	L	1	U	I	2	U	I	1	U	I	1	U							H	5	U
IL2	1170000	4	M	1		L	1		L	1		L	3		K	9		K	4		J	3		K	5		K	3		J	3		A	10		E	37	
MI16	1235670	2	Q	1		O	1					M	8	U				L	3	U	L	1	U	L	2	U	L	2	U	I	12	U				I	46	U
OH3	1351790	4	M	1		L	1								J	9		I	5		I	5		I	3		I	4		F	6					D	62	
OH4	1370910	G	M	1		K	5		N	1		L	1		J	4		I	5		I	2		H	3		G	5		F	11					E	104	
IA6	1652080	G	O	1		M	1		I	1		L	4		K	4		I	1	U	H	1	U	H	5	U	G	1	U	H	8	U	E	4	U	E	55	U
MI2	1733120	G	P	1					O	1		N	1		L	2		J	2	U	J	9	U	J	5	U	J	3	U	I	12	U				G	36	U
WI9	2012470	5	O	1								N	5		L	4		N	2	U	M	2	U	L	2	U	L	2	U	I	1	U	G	4	U	H	47	U
WI6	2044230	5	N	1		O	1		N	1		M	5		K	4		M	2	U	N	1	U	M	2	U	L	3	U	I	1	U	H	7	U	I	52	U
WI10	2104550	4	L	1					O	1		M	1		L	2		L	1	U	M	1	U	L	2	U	K	2	U	I	2	U	H	5	U	H	45	U
OH10	2295630	G	M	1		L	1					L	1		K	6		J	5	U	J	3	U	J	4	U	J	3	U	G	4	U	E	4	U	A	52	U
IL20	2307010	G	P	1		N	3		M	1		M	5		M	6		O	9	U	O	5	U	N	10	U	N	6	U	K	17	U	N	4	U	I	51	
MI12	2404420	G	S	1		N	3		O	1		N	1		M	1		I	3	U	I	3	U	I	3	U	I	1	U	G	8	U				G	27	U
OH1	2429870	G	P	1		N	4		N	1		M	1		J	6		J	5		J	5	U	J	8		I	9		E	6	U				E	122	U
MI9	2544750	5	N	1		M	1		L	1		M	4		L	6		L	3	U	I	8	U	I	8	U	I	4	U	I	9	U	H	1	U	G	50	U
OH7	2593220	G	P	1		N	3		M	1		O	1		K	23	U	I	2	U	I	2	U	G	2	U	H	2	U	I	17	U				E	98	
WI1	2688880	5	P	1		N	1		N	1		N	1		M	2		M	3	U	M	2	U	L	3	U	L	3	U	I	2	U	H	9	U	H	51	U
WI2	2901760	G	O	1		J	1		N	1		M	1		J	9		J	4					J	10		I	8		F	7		H	5		I	61	U
IL24	3129460	G	T	1		Q	4		P	1		O	3		O	26	U	N	17	U	N	16	U	N	14	U	M	7	U	K	10	U	K	8	U	G	96	U
IA5	3469460	G	P	1					O	1		M	1		L	10		K	9	U	K	22	U	K	12	U	I	9	U	J	18	U	E	5	U	I	77	U
MI17	3810170	G	P	1		O	2		N	1		M	3		K	9		I	7	U	I	20	U	I	14	U	I	5	U	G	17	U	A	20		F	69	U
IL14	4398990	5	O	1		N	1		M	1		N	6		K	20		O	8	U	O	7	U	N	11	U	M	6	U	I	14					H	167	U
WI3	4591000	G	Q	1					N	1		N	2		N	19		O	7	U	N	12	U	M	5	U	M	5	U	L	7	U	L	5	U	L	152	U
OH20	4773420	G	P	1		L	1		P	0		L	3		J	11		I	5	U	I	6	U	I	3	U	H	9	U	H	29	U	F	2	U	G	71	U
OH14	4883390	G													J	8		I	10		I	14		I	18		G	16		F	45		D	6		D	125	

TABLE 4 - 1 Wage & Salary Summary APPA Region: Midwest

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
IN10	5072120	G	O	1		N	1		M	1		M	3		J	16		I	9	U	I	7	U	I	16	U	I	6	U	E	29	U	E	4	U	E	118	U
IL21	5253490	G	P	1					O	1		M	1		N	5	U	M	12	U	N	8	U	M	11	U	L	9	U	H	29					G	236	U
IN11	5462090	G	Q	1		M	1					M	3		J	7														F	21		C	5		D	203	
OH12	5532390	G	O	1		L	1					N	4		L	22		I	8	U	J	14	U	J	9	U	I	7	U	G	24	U				E	107	U
MI15	5786400	G	S	1		M	2		L	1		L	3		L	7		J	13	U	J	12	U	J	13	U	J	18	U	G	15	U	F	19	U	F	127	U
IL13	6269480	G	Q	1					N	1		O	2					N	19	U	O	23	U	M	19	U	L	5	U	I	20	U	I	19	U	I	124	U
OH15	8010800	G	R	1		P	4		M	1		N	14		L	24		J	17	U	J	4	U	I	6	U	J	8	U	G	23	U	E	15	U	E	181	U
IA1	9755090	G	R	1		P	3		O	1		M	2		L	19		J	23	U	J	24	U	J	13	U	I	12	U	I	16	U	E	10	U	F	185	U
IA2	10818480	G	Q	1		P	3		O	1		N	2		L	7		J	24	U	J	15	U	I	8	U	I	6	U	H	22	U	[illegible]	3	U	F	167	U
IN16	11953200	G	S	1		R	3		Q	2		O	1		N	18		L	67		L	21		L	47		L	15		K	39		K	16		F	202	
IN3	12404600	G	P	1		N	3		M	1		M	4		L	32		J	35	U	J	75	U	I	38	U	I	14	U	G	58	U	F	13	U	G	279	U
IL3	13650500	G	R	1		Q	1					P	1		O	19	U	O	58	U	O	81	U	N	48	U	N	35	U	J	47	U	M	23	U	J	366	U
WI5	15700000	G	S	1		Q	1					O	1		N	7		N	41	U	N	62	U	M	37	U	L	32	U	I	14	U	H	8	U	H	467	U
MN2	16400900	G	S	1		Q	1		Q	1		P	4		O	18	U	N	59	U	N	26	U	M	29	U	M	27	U	I	21	U	M	14	U	I	473	U
OH16	16579400	G	R	1		P	7		N	3		N	3		M	28		I	38	U	I	31	U	I	19	U	I	15	U	I	32	U	D	9	U	D	266	U
MI4	17326000	G	T	1		Q	1		Q	1		O	1		M	4		K	21	U	K	17	U	K	16	U	K	13	U	H	28	U	G	6	U	G	157	U
MI7	20857000	G	S	1		Q	1		P	0		P	4		O	77		L	40	U	L	39	U	L	20	U	L	19	U	H	40	U	K	12	U	G	311	U

TABLE 4 - 2 Wage & Salary Summary APPA Region: Eastern

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
CT1	48000	2										H	1	U																				F	2	U
NY10	69060	4	J	1		H	1																										E	1			
NY6	93200	G										M	1		J	1					I	1		H	1				H	1		G	1		H	3	
NJ7	154590	2	M	1											J	4		E	2		D	2		D	2				F	3					B	18	
NJ2	180262	S	K	1											H	1					F	2							G	1		C	1		C	7	
NJ8	222385	2	O	1		L	1	U										H	2	U				H	1	U	H	1	U	E	1	U				E	16	U
RI3	263732	4	K	1											E	1		D	1					E	1				E	1		D	2		B	4	
NY5	278177	2	M	1		M	1					J	1		G	2		J	2	U	J	2	U	J	1	U	J	1	U	C	2	U	C	2	U	I	15	U
NJ6	320576	2	L	1								K	1	U				I	2	U	I	1		I	2	U				J	3	U				H	15	U
NY23	325000	4	M	1		J	1					J	1								G	1					G	1				D	2				
VT1	326600	2	L	1		I	1					I	1					G	1	U	G	1	U	G	1	U	G	1	U	H	2	U	E	1	U	D	9	U
VT4	334986	5	L	1					I	1		J	1		G	1		H	1	U	G	1	U	H	1	U							G	4	U	E	12	U
OT10	345000	2																																				
NY21	350000	2										L	1	U	K	1	U	I	1	U	I	2	U							H	1	U	F	4	U	F	2	U
VT2	380000	S	L	1		E	1	U				J	1		I	1		F	1	U	H	1	U	G	1	U				D	2	U	F	1		E	11	U
MA2	400000	2	M	1					K	1		I	1	U				H	1	U	H	1	U	G	1	U	G	1	U	C	1	U	C	2	U	D	12	U
MA7	403081	4	O	1		M	1	U	I	1		I	1					G	1	U	G	1	U	F	2	U	F	1	U	E	3	U				E	9	U
PA9	444845	S	J	1											G	2		F	2		F	2		F	4					C	2		A	3		E	22	
MD5	488662	2	R	1		L	1					K	1											I	10	U	I	2	U	G	7	U				F	36	U
MD1	500000	4	L	1					J	1		H	2					G	1		G	1		G	1		D	3		D	5		C	7		C	16	
NY20	500000	G	M	1		J	1											J	1	U	H	1	U	J	1	U	I	1	U							F	16	U
MD2	501099	2	P	1		K	1					L	2		M	6		I	2		M	1		I	3					G	2		F	3		J	39	
NY8	521747	2	L	1	U	J	2	U	J	1	U							L	1	U	J	1	U	K	1	U				I	3	U	J	3	U	F	27	U
PA10	550000	2	M	1		M	1					J	1					H	2	U	E	1	U	E	2	U	E	1	U	F	2	U	D	0	U	E	32	U
PA7	570566	4	M	1								J	1		J	1		J	1					J	2		J	2		I	10					G	36	
OT6	581169	2	Q	1								M	1		L	3		K	3	U	K	3	U	K	2	U				I	3	U				I	37	U
NY9	590523	2	M	1	U	K	1					K	1		I	1	U	J	1	U	J	1	U	J	1	U	J	1	U	G	1	U	B	6	U	C	19	U
NY22	602951	4	K	1								J	1	U	G	1	U																E	4	U	D	1	U
OT5	633271	2	R	1														L	2	U	I	2	U													H	20	U
PA13	648823	4	K	1								K	1		C	1		I	1		I	1		I	4		F	2		C	1		G	5		D	20	
MD3	650655	5	M	1		K	1	U	L	2					K	4	U	J	1	U	J	3	U	I	2	U	I	1	U	F	3	U				E	24	U
NJ1	668348	4	N	1		L	1					M	1	U	K	6	U	I	2	U	G	1	U	I	1	U	I	1	U	D	12	U	H	7	U	C	38	U
PA6	719777	2	P	1								L	1					I	2		I	2		I	3		E	2		D	1		F	2		G	27	
OT8	729129	4	Q	1					0	1		N	2		M	1								M	2	U				I	8	U				I	23	U
NY18	738689	2	M	1		M	1	U							K	5	U	J	2	U	J	2	U	J	3	U	I	1	U	G	6	U	G	1	U	G	31	U
VT3	749324	4	M	1											K	4		I	2		K	1		K	6	U	I	2		E	7		D	2		E	38	
PA14	750000	4	L	1											K	8		J	0		I	0		I	0		H	0		G	0		G	0		F	0	
QB2	775290	2	S	1								M	1		M	1		L	2	U	L	4	U	L	2	U	L	2	U	I	2	U	I	1	U	H	30	U
PA16	784915	5	P	1		M	1					K	1					I	1		I	2		I	4		H	3		E	6		E	2		E	36	
OT4	787600	4	Q	1											M	3		K	2	U	K	1	U	K	2	U	J	1	U	I	2	U	I	3	U	I	32	U
NH2	834870	4	M	1		L	1								G	1		I	2		J	3		I	5		E	2		F	2		G	3		D	30	
RI2	910000	4	M	1					L	1		M	1					I	4	U	I	1	U	I	6	U	G	1	U	F	7	U				F	40	U
PA18	912099	2	R	1					0	1		M	4		J	2		H	3	U	J	5	U	J	2	U	H	1	U	J	3	U	H	7	U	D	47	U
NJ3	947655	5	Q	1	U	K	1	U	M	1	U	J	1	U	K	8	U	I	3	U	I	4	U	I	3	U	I	2	U	I	6	U	C	4	U	B	81	U
PA19	980000	4	P	1								M	1		H	1		G	2		G	2		G	4		G	3								E	21	

TABLE 4 - 2 Wage & Salary Summary APPA Region: Eastern

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
NH3	1001790	2	O	1		K	2					I	2					E	2	U	J	4	U	H	4	U	G	3	U	E	10	U	A	15		E	37	U
ME1	1016000	5	N	1					M	1	U	L	2		I	7		G	1	U				F	2	U	F	1	U	E	4	U				C	55	U
OT11	1017000	2	R	1		O	1		O	1		N	1		M	3	U	L	2	U	L	2	U	L	8	U				J	4	U	I	4	U	I	71	U
MA4	1024360	G	O	1		L	1		M	1		L	1		L	1		L	2	U	J	2	U	J	2	U	I	1	U	I	8	U				H	28	U
MA3	1070990	4	N	1		M	2		M	1		L	2		J	1		J	4		K	2		K	4		J	2		G	5					E	29	
PA8	1101500	4	N	1		M	1					L	2		J	2		J	2		J	6		J	7		J	2		H	16					G	45	
OT2	1143000	4	P	1					L	1					M	6		L	2	U	K	1	U	K	4	U				J	6	U	J	6	U	J	2	U
CT3	1243000	4	P	1		O	1		O	1		M	2		K	10		J	11		J	12		J	10		J	6	U	J	10	U	E	6		I	9	U
NJ5	1253000	G	N	1		L	1		M	2		L	4		K	3		H	3	U	H	3	U	H	3	U	G	3	U	E	2	U	D	7	U	E	33	U
MD4	1265840	2	P	1		Q	3		O	1		L	1		L	12		L	4		L	1		L	4		J	4		I	12		H	15		I	59	
NY2	1293000	5	O	1		L	1					L	2		K	6		J	4								H	1		H	10					H	38	
NY4	1300000	4	N	1		L	2		I	1		I	3		H	3	U	G	6	U	G	5	U	G	7	U	F	4	U	F	5	U	F	8	U	E	46	U
PA12	1312720	5	M	1		L	2								L	8		J	8		J	9		J	8		J	4		H	8		G	2		I	66	
NY11	1350000	5	Q	1					O	1		O	2	U	M	4	U	M	6	U	M	2	U	M	1	U	L	2	U				K	9	U	E	64	U
NY13	1411540	5	O	1		M	1					I	4		I	4		H	2	U	H	3	U	H	5	U	H	5	U	F	10	U				E	66	U
PA5	1440000	5																																				
PA3	1550000	4	P	1		M	2								J	5		H	4		H	2		H	6		F	3		E	5		E	6		D	83	
MA1	1697310	4	R	1		O	4					L	1		L	11		J	6		J	6		I	7		I	5		H	11		G	1		G	57	
MA12	1700000	4	P	1		L	2		M	1					L	13		I	4	U	J	4	U	I	6	U	I	8	U	H	4	U	G	32	U	D	31	U
MA10	1800000	5	Q	1		P	1		O	1		N	3		M	10		K	5	U	K	10	U	K	6	U	K	1	U	I	14	U	I	11	U	H	91	U
CT4	2000000	G	O	1		L	3		L	1		K	3		H	16	U	F	5	U	F	10	U	F	6	U	F	5	U	F	10	U				E	54	U
MA5	2025000	G	R	1		P	4								L	6		K	6	U	K	4	U	J	5	U	J	1	U	I	6	U	I	6	U	H	67	U
PA17	2062000	5	L	1		K	3					K	1		K	14	U	J	4	U	J	4	U	J	6	U	J	3	U	I	5	U	G	10	U	I	98	U
NY1	2079770	5	M	1					O	1		L	1	U	K	14	U	H	4	U	H	2	U	H	9	U	H	2	U	E	8	U	E	5	U	E	108	U
NY7	2081990	5	N	1		L	1	U	L	1	U	K	2	U	J	12	U	I	3	U	I	5	U	I	4	U	H	2	U	E	7	U	F	14	U	E	99	U
OT14	2082150	G	S	1								N	1		M	4		L	7	U	L	3	U	L	6	U	L	2	U	K	9	U	K	4	U	J	101	U
MA11	2099700	4	N	1		M	1								L	7		J	3		K	2		J	4		J	4		H	8		F	4		G	45	
PA2	2502060	G	P	2		M	8		M	3		L	3		J	7		I	5	U	G	7	U	H	8	U	F	1		E	10		G	2	U	E	101	U
OT13	2619200	G	R	1					M	1		P	1		O	6		L	8	U	L	6	U	K	6	U	K	6	U	I	12	U	I	20	U	I	15	U
NY12	2652600	5	O	1		M	5		L	1		L	7		L	8		I	5		I	2		I	3		I	3		H	16					G	132	
NH1	2700030	5	P	1		N	2		M	2		L	2		J	15		I	12	U	I	10	U	I	18	U	H	20	U	F	12	U	F	10	U	F	107	U
NY19	2723050	G										O	1		L	14		J	13	U	J	14	U	J	17	U	I	2	U	I	12	U				E	60	U
NF1	2796430	G	R	2		P	2					O	4		K	13	U	J	6	U	J	2	U	J	8	U	I	5	U	G	8	U	G	17	U	G	84	U
MA6	2850060	5	O	1		M	1		M	1					L	9		K	0	U	I	2	U	K	9	U	J	13	U	G	16	U				G	48	U
NY3	2931940	5	R	1		O	5		L	9		O	2		L	8		I	11		I	16		I	10		G	12		F	7		F	34				
OT7	2984860	G	R	1		Q	1		P	1		O	4		M	20		K	9	U	K	15	U	K	13	U	K	8	U	I	9	U	I	7	U	I	143	U
PA4	3200000	M							S	1		Q	1		L	18		K	11	U	K	16	U	K	10	U	J	15	U	H	2	U	H	10	U	H	108	U
NY24	3362190	G																																				
NY16	3419220	G	N	1		L	1	U	M	1	U	L	3	U	J	10	U	I	12	U	I	12	U	I	10	U	I	10	U	G	15	U	E	18	U	D	199	U
NY15	3764210	G	P	1		K	1	U	M	1	U	L	4	U	J	13	U	I	21	U	I	12	U	I	12	U	I	10	U	G	25	U	E	12	U	D	189	U
RI1	3765670	G	O	1		N	2					L	4		M	15		J	14	U	G	9	J	H	10	U	H	17	U	H	20	U	F	21	U	F	154	U
MD6	3998590	G	R	1		P	2					M	2		K	10		J	11		J	11		J	6		J	14		F	5		F	21		F	138	
OT9	4108120	G													L	13		L	12	U	L	13	U	L	14	U	L	12	U	J	34	U	I	6	U	I	154	U
OT12	4310410	G	T	1		S	2		P	3		P	1		O	3		M	8	U	M	7	U	L	7	U	L	4	U	J	11	U				J	160	U
OT1	4672000	G	U	1		S	2		P	1		Q	1		M	8		K	12	U	K	10	U	K	17	U	J	11	U	I	31	U				I	180	U

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TABLE 4 - 2 Wage & Salary Summary APPA Region: Eastern

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
OT3	4772800	G	V	1		S	1		P	1		O	1		N	7		M	14	U	M	14	U	L	19	U	L	12	U	J	20	U	J	6	U	J	172	U
QB1	5061600	G	U	1		R	3		R	4		Q	5		O	34		L	13	U	L	11	U	K	11	U	J	9	U	K	20	U	J	15	U	I	83	U
DE1	5274220	G	O	1								M	6		L	16		J	11	U	J	44	U	J	9	U	H	6	U	G	30	U	H	33	U	D	125	U
CT2	5892000	G	P	1		O	3		O	1		L	5	U	J	14	U	I	16	U	I	15	U	I	9	U	I	17	U	G	30	U	G	10	U	G	150	U
PA1	5981520	G	R	1		Q	1		Q	1		O	1		O	5	U	M	14	U	M	14	U	M	14	U	M	9	U	J	27	U	L	13	U	I	251	U
NY14	6845130	G	T	1		O	1		N	1					L	25		J	16	U	J	21	U	J	22	U	I	13	U	I	42	U	G	14	U	D	111	U
MA8	8247670	G	S	1		Q	5		Q	2		N	8		M	46		K	27	U	K	17	U	K	13	U	K	10	U	H	55	U				G	270	U
MA9	9148200	G	P	1		O	5					M	2		J	36		I	27	U	I	21	U	I	36	U	I	33	U	G	14	U	F	46	U	H	173	U
NY17	10000000	G	P	1		L	1		M	10		M	1		M	8		L	15	U	L	22	U	L	18	U	L	14	U	I	27	U	G	16	U	H	147	U
NJ4	11047900	G	Q	1		O	6		N	1		M	6		L	14		J	13	U	J	15	U	J	27	U	J	19	U	I	78	U				H	368	U
PA15	11724000	G	R	1		Q	3		O	2		O	1		K	31		I	28	U	I	14	U	I	18	U	H	23	U	H	40	U	E	27	U	E	240	U

TABLE 4 - 3 Wage & Salary Summary APPA Region: Southeastern

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
VA3	96498	2	L	1																									E	2				G	5	
VA2	123783	2	L	1		K	1																	I	1				F	1		E	1	E	8	
NC8	160000	2										G	1		E	1													E	3		A	1	G	10	
NC4	237315	2	L	1								I	1					F	1							F	1		E	1		D	1	D	12	
TN5	238858	2	K	1		G	1					I	1					F	1					F	2				D	1		E	1	D	10	
VA7	253500	4	K	1								J	1		G	4		H	1					H	1				B	2				B	16	
FL3	258874	2	L	1					M	1		I	1		E	2		H	1		F	1		H	1		C	1	C	3		C	2	C	11	
FL8	288352	2	N	1		L	1								I	3		G	1		E	1		E	1		E	1	E	8				D	25	
FL7	434600	5	M	1		L	1					K	1		H	2		I	1	U	I	1	U	F	1	U	G	2	U	K	7	U	C	8	U	I	32	U
MS4	465000	4	L	1								L	1					I	2		I	1		I	1				C	7				C	13	
FL11	486989	4	L	1											I	4		E	3		E	3		D	3		D	1	B	6				C	23	
VA1	529553	4	J	1								I	1		H	5					D	3					D	2	D	5		B	2	B	24	
GA7	544000	5	M	1								L	1					K	2		F	1		J	5		E	2	C	3		B	7	B	26	
FL9	600000	G	M	1		K	1					J	1					I	1		I	1		I	1		C	1	C	7		B	4	C	15	
FL2	624754	2	P	1		N	1					L	1		J	9								I	5		I	1	F	15				F	36	
GA4	624925	4	M	1											J	19		F	1					E	2				C	15				C	35	
LA2	641100	G	M	1		M	1					L	1		J	8		H	3		I	2		I	3		I	3				C	5	C	52	
FL10	697799	G	M	1								L	1		J	8		J	8		I	2		F	4		E	4	E	8				B	26	
VA11	843519	U	N	1	U	M	1	U	M	1	U	L	2	U	H	6	U	I	1	U	I	5	U	I	3	U	I	2	U	E	7	U	D	2	U	D	65	U
AL3	888128	G	N	1		L	1					J	1		I	1		F	4		G	1		D	2		G	2	C	6		C	6	C	44	
FL6	890477	U	M	1		L	1					L	4		K	7		K	3	U	K	2	U	J	2	U	I	2	U	F	13	U	C	2	U	E	39	U
GA6	981840	5													J	1		I	4		H	3		H	4		G	2	G	5				C	30	
VA6	1050510	5	N	1		M	2					L	5		K	10		J	2					J	5		J	3	F	8				G	45	
VA5	1116340	4	N	1		K	1								I	8		H	5		H	4		G	5		E	6	F	13		C	8	C	42	
VA4	1150000	4	L	1								H	2		G	1		G	1		F	2		F	2		F	6	D	7				B	45	
AL5	1162630	5	M	1		K	1					J	5		I	1		I	5		H	3		G	4		F	4	F	5		D	26	D	50	
VA13	1295340	5	M	1		L	1					K	3		J	5		I	4		I	8		I	5		I	5	E	18				C	70	
LA4	1300490	M	P	1		O	1		N	1		M	5		M	8	U	L	8	U	L	29	U	J	5	U	K	6	U	E	5	U	I	15	U	H	150	U
MS2	1337820	M	P	1		N	1		L	2		L	3		K	10		J	9		J	6		I	7		H	7	E	8		D	7				
LA1	1380110	G	P	1		M	1		M	1		M	1		L	1		K	2	U	K	2	U	J	4	U	J	2	U	D	3	U	B	12	U	B	68	U
SC3	1475000	5	M	1		L	1		L	1		K	1		J	6		I	2		I	4		H	4		H	1	G	8		C	6				
DC1	1517300	G	Q	1		O	1					M	11								K	19		J	8		I	3	H	11		H	5	G	111	
GA2	1558270	G	P	1		M	1		M	1		M	1		L	3		J	5		I	2		J	2		I	5	D	10		I	16	H	134	
NC9	1562930	5	O	1		L	1		M	1		L	1					I	3		I	3		I	4		I	5	G	2		D	3	F	110	
VA12	1764030	5	N	1		L	1					M	2		J	5		I	2		J	4		I	3		G	3	E	14				C	81	
AL1	1800000	5	M	1		L	1		L	2		K	7		H	15		E	7	U	D	5	U	D	6	U	C	6	U	C	10	U	B	7	U	D	26	
TN3	1811780	5	N	1								M	3		I	8		F	3		F	7		F	5		E	4	E	11				B	26	
GA5	1862960	U	N	1		L	2		L	2		J	3		H	23		E	13		E	2		F	4		E	4	B	18		B	10	C	63	
NC5	1881250	5	O	1		L	1		L	1		L	1		K	5		J	3		J	9		I	8		I	4	G	5		E	13	D	44	
SC2	2102350	G	Q	1		M	1		M	1		L	1		K	12		J	14		J	9		J	11		J	3	E	8		E	4	E	48	
WV1	2104960	5	N	1		V	1		K	1		H	1		H	4		G	11		F	4		F	7		E	4	E	21		E	4	H	104	
VA8	2141920	5	M	1					L	1		L	1		J	3		I	4		I	4		I	5		I	4	F	20				E	106	
LA3	2229050	G	Q	1		O	3		N	4		L	3		L	6		J	8		J	8		K	11		I	8	G	8		F	16	E	84	
TN2	2419780	M	O	1		M	1					L	1		J	9		I	4		I	3		I	5		I	7	B	6		B	2	E	74	
NC1	2478160	5	N	1		L	1					N	3		K	10		I	6		I	26		I	10		I	3	G	23				H	66	

TABLE 4 - 3 Wage & Salary Summary APPA Region: Southeastern

ID#	TOTAL GSF	P	CHIEF ADMIN			ASSOC ADMIN			CHIEF ENG/ARC			HD/SUPT MAINT			SUPV/FM SHOPS			ELECT			P FIT PLUMB			CARPT			PAINT			GRNDS			LABOR			CSTDN		
			S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U
NC6	2500000	S	P	1		L	1					L	4		L	6		J	3		J	5		I	5		J	5		I	12		D	8		D	80	
KY2	2560000	S	O	1		L	3								J	13		E	3		F	4		F	7		E	4		D	10		D	10		C	80	
KY1	2643120	S	N	1		L	4								I	7		I	6		I	7		H	7		F	7		H	12		B	2		C	81	
MS1	2795140	G	P	1					M	1		N	5		L	26		G	4		G	9		H	6		G	7		D	15		D	11		A	93	
FL4	2883600	G	P	1		M	1		N	1		L	1		K	13		J	6	U	J	6	U	J	4	U	J	2	U	D	29	U	A	0		C	115	U
TN4	3202420	G	O	1		L	4		L	1					K	7		I	9		G	4		I	3		E	8		C	45		C	1		C	220	U
NC7	3299500	G	Q	1					M	2		M	1		K	34		G	7	U	H	12	U	G	10	U	G	9	U	C	27	U	B	19	U	C	167	U
MS5	3573980	G	S	1					O	1		N	1		L	19		J	7		I	9		I	8		I	8		D	20		D	9		D	87	
KY4	3880000	G	O	1		M	0					L	6		K	11		J	9		J	11		I	11		H	11		F	19		E	9		F	160	
KY5	4000000	S	P	1		M	1					M	1		H	24		E	16		F	7		F	12		F	6		C	28		B	4		C	153	
GA1	4304660	G	P	1					O	1		O	3		L	7		K	9		K	10		J	20		J	13		F	47		F	65		D	167	
VA10	4458130	G	O	1								L	6		L	30		I	28		I	36		I	24		I	21		E	16		D	20		D	246	
SC1	4585620	G	P	1					P	1		P	3		K	14		I	6		F	5		H	11		F	12		E	25		B	9		C	110	
DC2	4878600	G	P	1		M	4		O	1		N	2		K	12		I	6	U	I	8	U	I	7	U	I	5	U	I	6	U	E	8	U	F	128	U
AL2	4926950	G	P	1		M	1		N	1					K	10		I	6		I	7		I	10		I	12		D	8		D	24		C	89	
MS3	4997830	G	P	1		M	1		M	2		M	3		J	5		J	8		H	10		I	16		G	11		B	25		B	18		B	120	
FL1	5193380	G	O	1		M	1		M	1		M	1		I	11		I	8	U	I	11	U	H	8	U	G	14	U	C	51	U	B	33	U	B	159	U
AL4	5634870	G	O	1		M	1					M	10		L	20		J	15		J	13		J	21		J	24		E	40		C	37		B	179	
NC2	5720130	G	Q	1		O	5					L	1		K	35		J	20		J	13		I	19		I	19		G	24		D	35		F	260	
VA9	7018620	G	P	1		N	1		O	2		N	1		K	43		I	34		I	17		I	39		I	32		F	26		D	0		D	185	
GA3	7484580	G	S	1		P	2		O	1		M	1		K	36		J	11		J	7		I	22		I	20		G	44		D	23		D	257	
NC3	7851760	G	P	1					N	1		N	1		L	40		I	25		I	17		I	21		I	19		G	16		D	40		D	269	
KY3	8632440	G	Q	1		N	2					N	1		J	35		J	38		J	27		I	20		H	37		F	50					I	230	
TN1	10779600	G	P	1		M	6					K	10		J	6		E	14		G	20		G	23		F	20		C	9		A	18		E	157	
FL5	11124200	G	P	1		N	5		M	1		M	3		K	91		J	27	U	J	24	U	I	11	U	I	13	U	F	55	U	D	13	U	D	226	U

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TABLE 4 - 4 Wage & Salary Summary APPA Region: Central States

ID#	TOTAL GSF	P	CHIEF ADMIN			ASSOC ADMIN			CHIEF ENG/ARC			HD/SUPT MAINT			SUPV/FM SHOPS			ELECT			P FIT PLUMB			CARPT			PAINT			GRNDS			LABOR			CSTDN		
			S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U
NE7	77562	2	J	1														F	1										A	1					B	4	
NE6	173091	2													J	1		F	1		F	1					F	1				I	1		C	6	
TX21	341000	M	O	1		M	1					J	1					I	2		H	1		I	1		F	1		G	4		D	4		F	21	
TX4	373192	2	L	1		F	1					F	1		E	1		E	1		C	2		I	1		H	1		E	1		C	4		C	15	
TX11	374128	2																																				
TX18	423314	2	M	1		J	2		K	1					I	5		M	1		E	1		F	2		D	1		B	7					C	21	
KS6	446273	2	N	1								M	1		L	2		M	1					M	2		L	1		G	1					E	20	
NE5	467237	2	N	1								J	1		I	1		J	2		I	2		H	3		H	1		F	7		C	4		B	16	
SD3	477082	4	L	1											H	3		F	1		F	1		E	1		D	1		C	2					E	17	
TX5	486758	4	N	1											K	1		I	1		H	2		H	1		H	1		B	9		B	4		C	25	
NE2	585324	2	N	1								L	1		L	4		M	1		M	1		J	3		J	1		H	1		G	3		I	19	
TX12	585785	U	M	1		J	1					K	1		J	7		J	1		J	1		G	2		G	2		E	12					C	28	
MO2	591684	4	L	1		I	1								I	6		H	4					G	1		G	1		D	6					D	23	
SD2	613000	4	L	1											L	3		I	1		I	1		H	2		G	1		D	3					E	13	
SD1	617115	5	M	1		K	1								I	5		F	1		E	1		G	2		E	1		D	4		A	2		D	12	
TX14	637460	4	M	1											H	4		F	1		E	1		F	4		E	1		E	5					E	28	
AR3	670461	4	N	1		L	1											I	2		I	1		I	2		F	2		F	3		B	2		C	18	
KS3	820509	4	P	1		L	2		M	1		H	1								H	4		I	2		F	2					G	12		G	32	
AR1	905986	5	M	1		L	1					I	1		G	1		J	4		I	4		I	4		H	2		E	3		B	2		C	19	
TX8	1036610	5	M	1		L	1					L	0		J	3		G	1		G	1		G	6		H	7		E	3		C	10		C	29	
TX16	1056600	5	O	1		N	1		M	1		L	3		K	17		I	10		I	9		I	7		I	5		F	8		C	13		E	54	
TX17	1061480	U	O	1					M	1		L	1		J	14		I	0		I	27		I	0		I	0		H	17					H	62	
TX9	1089280	5	N	1					J	1		K	2		I	6		F	10		F	4		E	4		D	4		D	15		D	13		E	42	
MO4	1099980	4	N	1		J	1								I	4		G	2		G	4		G	3		G	3		D	7		D	2		D	30	
TX7	1106010	2	M	1					K	1		K	1		J	1		J	3		I	6		G	7		H	14		B	9		A	6		C	44	
AR2	1217860	M	L	1		I	1					K	1		J	7		I	7		I	7		I	10		F	7		C	7		A	7				
MO5	1273160	G	N	1		L	1					L	3		K	10		J	10	U	J	8	U	I	6	U	I	5	U	F	17	U	F	3	U	E	87	U
KS2	1402110	5				K	1		K	1					J	7		I	5		I	7		I	7		I	5		F	6					D	38	
OK1	1415740	M	O	1		N	1		O	1		M	4		L	8		K	7		L	6		K	9		K	9		I	20							
MO1	1460610	5	M	1		I	1								H	3		G	3	U	G	4	U	H	5	U	F	3	U	E	10	U				E	27	U
NE3	1475780	5	O	1		L	1		M	4		L	5		G	7		J	3		G	1		J	3		J	2		F	12					E	83	
KS1	1497040	G	O	1		M	3		M	2		M	2		J	9		I	8	U	I	7	U	I	7	U	I	6	U	F	4	U	F	10	U	I	57	U
TX1	1529260	M	S	1		Q	3		N	2		L	1		L	1		J	7		I	9		I	8		J	5		D	5		B	5		D	117	
MO9	1536300	G	O	1		L	1					M	1		J	13		I	6	U	I	5	U	H	6	U	H	4	U	E	5	U	F	4	U	D	48	U
KS7	1565440	5	L	1		L	1		K	2		L	1		K	8		I	5	U	H	1	U	H	6	U	H	5	U	I	5	U	H	8	U			
TX19	1692850	M	P	1		O	1		M	1		N	1		M	4		J	4		J	3		J	4		J	11		C	1		C	9		D	5	
SD5	1741910	G	O	1		L	1		M	1					K	3		G	3		I	2		H	5		G	2		E	7		F	2		E	42	
MO6	1839950	5	M	1		J	2					L	4		J	2		I	2	U	I	3	U	I	3	U	I	2	U				G	10	U	F	61	U
NE4	1880200	M	O	1		K	1		N	1		M	1		L	9		L	6		K	3		J	8		J	3		H	5		F	2		E	153	
TX15	1927280	G	Q	1					N	1		N	1		L	8		L	7		L	6		K	4		K	3		F	16		E	0		D	47	
MO8	2022790	G	N	1		M	1								J	10		I	28		I	19		I	4		I	4		D	9		E	7		D	75	
SD4	2262570	G	N	1		M	3		J	1		K	1		J	9		H	4		H	5		H	7		H	6		H	9		G	4		G	52	
TX13	2276390	G	N	1		M	1					L	1		K	8		J	5		I	4		F	6		E	11		D	24		E	9		D	107	
TX2	2346310	5	N	2		L	2		L	1		K	5		I	15		I	5		I	4		I	11		H	4		E	19		D	4		C	83	
TX3	2584130	2	N	7		L	4		P	3		K	2		J	16		I	37		I	2		K	6		J	5		G	27		G	10		F	73	

TABLE 4 - 4 Wage & Salary Summary APPA Region: Central States

ID#	TOTAL GSF	P	CHIEF ADMIN			ASSOC ADMIN			CHIEF ENG/ARC			HD/SUPT MAINT			SUPV/FM SHOPS			ELECT			P FIT PLUMB			CARPT			PAINT			GRNDS			LABOR			CSTDN		
			S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U
ND2	2592770	G	O	1		M	1		H	1								L	3	U	L	8	U	K	7	U	K	5	U	K	6	U				F	92	U
MO3	2636190	G	Q	1		Q	1		N	1		M	1		L	16		J	11	U	J	10	U	J	13	U	J	8	U	H	18	U	F	6	U	F	105	U
TX10	3008000	G	P	1		O	3					N	9		L	9		K	7		K	14		J	7		I	5		G	23		G	26		G	86	
ND1	3905320	G	O	1		L	5					J	1		L	17		K	9		K	5		I	9		I	9		I	16					H	129	
MB1	4133850	G	T	1					S	1		R	1		O	2		N	8	U	N	10	U	N	7	U	M	9	U	L	36	U				I	163	U
TX6	5191970	G	R	1					N	1		N	1		L	7		K	17		K	8		J	19		D	14					D	20		D	170	
KS5	5391080	G	S	1		N	2		Q	14		M	5		J	9		G	12	U	G	9	U	G	16	U	G	9	U	E	19	U	D	14	U	C	117	U
KS4	6150100	G	O	1		N	4		Q	4		L	5		L	18		J	19	U	J	16	U	I	12	U	J	17	U	I	8	U	E	72	U	D	114	U
OK2	6689220	G	Q	1		O	1								J	8		I	9		H	5		J	17		I	8		G	14		D	61		E	135	
OK1	6697260	G	Q	1		O	1					M	2		L	6		K	21		K	41		J	45		J	17		H	44		G	23		F	104	
NJ7	7461690	G	O	1		N	2		M	1		M	4		K	13		I	12	U	I	7	U	I	13	U	I	11	U	D	11	U	E	7	U	D	182	U
NE1	7905080	G	Q	1		M	1		N	5		M	1		M	7		L	17		L	15		J	23		J	9		I	43					H	155	
TX20	10444400	G	R	1		P	4		O	1		N	4		M	40		L	29		L	26		K	30		K	21					C	11		F	344	

TABLE 4 - 5 Wage & Salary Summary APPA Region: Rocky Mountain

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
CO3	244632	2	M	1											I	1		K	1		J	1		K	1		O	0		H	1		O	0		C	7	
NM3	250108	5	L	1		K	1														I	1		H	1		G	1		E	4		D	3		D	17	
AZ3	300000	G	N	1											J	1		J	1		G	1		J	2		J	2		G	5		F	7		D	13	
WY2	524554	2	O	1		M	1					J	1		J	2		L	2		L	2		L	3		I	1		J	1		J	9		J	32	
MT4	538209	5	M	1											J	2	U	K	1	U	J	2	U	K	2	U	I	1	U	H	4	U				G	11	U
UT3	679260	2	O	1					L	1	U	L	1	U	K	2	U				K	6	U	K	1	U	I	1	U	E	2	U				H	28	U
MT2	765374	5	M	1											L	1		J	2	U	K	3	U	I	4	U	I	2	U	G	2	U	G	3	U	E	26	U
CO1	1166560	5	M	1		K	1								F	2		G	1		G	1		F	1		E	1		D	7		C	2		B	44	
MT3	2245070	G	O	1					L	1		M	1		L	1	U	K	4	U	K	8	U	K	4	U	J	3	U	H	2	U	I	4	U	G	0	U
CO2	2559990	G	Q	1		O	2		O	1		N	2		N	6		M	4		M	3		L	5		L	7		K	3		J	14		I	27	
MT1	3000000	G	O	1		M	1		K	1		M	1		L	1		M	5	U	M	8	U	L	11	U	K	6	U	I	4	U	G	2	U	L	56	U
NM2	3485060	G	P	1		N	1		O	1		L	1		L	10		K	8		I	11		K	5		H	9		F	45		C	11		E	86	
WY1	3820450	G	O	1		N	2		M	1					M	9		L	9		L	6		K	6		K	6		J	3		I	4		I	127	
NM1	4063000	G	O	1		M	4		L	3		L	8		K	25		I	10	U	I	11	U	I	19	U	H	13	U	F	42	U				E	166	U
UT4	4161410	G	P	1		N	3		M	1					L	14		L	11		L	21		K	13		K	7		J	24					I	87	
AB2	4492930	G	S	1		Q	3		O	3		O	4		N	22		M	9	U	M	5	U	M	6	U				I	13	U	I	30	U	I	180	U
AZ1	5200000	G	Q	1		M	2		N	1					N	11		M	28		M	18		L	19		L	19		L	61		J	6		H	173	
AZ2	5706730	G	S	1		O	4		O	2		Q	1		M	8		M	13		M	15		M	9		L	10		F	50		G	23		E	205	
UT1	5876960	G	O	1								N	5		M	16		L	15		K	10		K	12		K	14		J	31		C	20		I	86	
UT2	6550000	G	P	1		Q	3		N	2		N	2		M	15		K	17		K	12		K	14		J	25		J	78		C	300		J	271	
CO4	6575920	G	P	1		N	1		N	1		N	4		M	18		L	10		L	14		K	9		K	8		K	16		J	5		F	141	
CO5	6992080	G	P	1		L	1		O	1		O	1		M	16		L	7		L	10		K	7		K	4		K	24		D	8		F	181	
AB1	8324660	G	S	1		Q	3		Q	1		O	4		O	28	U	N	17	U	N	16	U	M	13	U	M	1	U	L	33	U	K	8	U	J	316	U

TABLE 4 - 6 Wage & Salary Summary APPA Region: Pacific Coast

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
HI2	171413	2	O	1								L	1	U				H	1	U	H	1	U	H	1	U	H	1	U	F	7	U				F	7	U
OR2	182489	4	L	1											G	1					F	1		F	1		E	1		D	1		C	1		F	1	
WA2	261211	2	N	1								M	1					L	1	U	L	1	U	L	1	U				H	3	U	B	1	U	G	9	U
WA3	276000	2										M	1		L	1		L	1		J	1								G	2		J	1		J	12	
CA1	368136	2	O	1											K	4		I	1	U	I	1	U	I	1	U	I	1	U	G	3	U	H	0	U	F	16	U
WA4	402800	2	O	1	M	1	U								K	1	U	L	2	U	L	2		J	4		K	1		I	1	U	I	2	U	H	14	U
CA9	425000	2	P	1								O	1		M	1		L	2	U				L	3	U	L	1	U	J	13	U				J	26	U
OR4	505832	4	M	1								L	1		J	2		K	1	U	K	1	U	K	2	U	K	2	U	I	2	U	G	4	U	F	11	U
OR3	553116	2	N	1								L	1		I	1	U	H	1	U	H	1	U	G	2	U	G	1	U	G	3	U				D	21	U
CA21	620000	5	N	1	M	1												L	3		L	2		L	2		L	3		I	12		I	3		H	33	
CA5	630857	U	Q	1	N	1									M	1		M	2		L	1		L	2		L	2		I	18		I	1		I	29	
CA10	803805	2	Q	1	M	1									O	8		M	1	U	N	2	U	M	3	U	L	3	U	I	4	U	J	5	U	H	64	U
CA8	805113	G	O	1	L	3						K	3		J	8		F	2		F	2		I	3		F	2		D	8		C	4		C	28	
OR5	830000	2	N	1	L	1		K	1			K	1		K	4	U	L	3	U	L	1	U	L	2	U	L	2	U	E	3	U	C	3	U	E	36	U
OR7	895788	5	M	0	L	0												J	0					I	0		I	0		E	0		G	0				
CA12	948865	5	P	1								N	1		M	3		L	2		L	3		L	6		L	4		I	9					I	43	
OR6	993425	5	N	1								M	1		K	4		L	1	U				K	1	U				I	4	U	I	4	U	G	12	U
CA4	997532	4	M	1	K	1						L	1		K	1		J	3	U	J	2	U	I	4	U	I	3	U	G	19	U				E	20	U
WA5	998100	5	O	1	I	1						J	1		L	6		K	2		J	6		J	2		J	3		G	10					F	46	
NV1	1100000	4	P	1	O	1						N	1		M	4		L	5		L	4		L	4		L	4		I	28		J	15		I	41	
CA23	1225000	G	P	1	N	3		M	1			M	3		M	7		M	3		M	2		L	8		L	2		L	27		K	4		I	70	
CA19	1228240	2	T	1								P	1					M	4	U	M	10	U	L	2	U	L	3	U	K	13	U				I	47	U
CA7	1300000	G	Q	1	L	1		P	1	U		P	1	U				N	2	U	N	20	U	N	2	U	N	2	U	K	12	U	K	2	U	K	59	U
CA18	1339440	M	U	1	Q	4		N	1			N	2		N	5		M	5		M	3		M	9		M	3		J	5		I	5				
CA6	1381550	2	Q	1				M	2	U								L	12	U				L	1	U				J	11	U				I	40	
CA11	1479780	5	Q	1	O	0						M	1		M	1		L	6		L	5		L	3		L	5		J	36		J	0		I	55	
ID1	1533260	5	N	1				N	1						K	1		K	2		J	1		J	2		J	4		F	4		I	2		F	40	
NV2	1725320	G	Q	1				P	1			N	1		L	10		L	5		L	4		L	6		L	5		I	13		I	8		I	64	
CA13	1729470	5	O	1	N	1		M	1			M	1		L	4		K	5		K	3		K	3		K	4		H	14		H	3		G	80	
BC1	1848430	G	R	2	P	1						P	1		M	12	U	L	6	U	L	3	U	L	6	U	L	4	U	K	13	U	J	4	U	I	74	U
NZ1	1948750	G																																				
CA20	2061730	G	P	1	O	1						M	1		M	8		L	4		L	3		K	4		K	7		J	30		J	2		G	129	
CA17	2113430	5	Q	1	M	1		N	1			M	1		M	17		M	5		L	4		L	5		L	5		I	9		J	4		I	85	
OR9	2122960	M	N	1	M	0		M	2			M	1		L	1		L	3	U				K	7	U	K	10	U	J	7	U	E	4		F	42	U
WA7	2146240	5	R	1	O	1		M	1	U		P	1	U	M	8	U	L	7	U	L	9	U	L	11	U	L	6	U	I	10	U				I	65	U
WA1	2457500	5	N	1				N	1			N	2	U	L	4	U	K	1	U	K	4	U	J	2	U	K	1	U	H	14	U				G	43	U
CA16	2675920	5	P	1	O	1		M	3			M	1		M	5		L	5		L	5		L	12		L	9		J	24					H	92	
OR1	2806130	G	P	1	M	3		N	2	U					L	4		K	4	U	K	2	U	J	5	U	J	4	U	E	4	U	E	3	U	E	61	U
CA15	2833090	5	P	1	O	1		M	1			M	1		L	24		L	5		L	4		L	6		L	9		K	17		I	4		H	131	
CA2	2897980	5	Q	1	O	3						M	1		M	7		L	4		L	2		L	3		L	4		J	9		J	1		I	101	
CA3	3542430	G	Q	1	P	2		P	3			N	5		M	8		L	6		L	5		L	5		L	5		I	32		G	8		H	99	
OR8	4160770	G	P	1	N	1		N	1						L	8		K	12	U	K	9	U	J	15	U	J	7	U	H	15	U	G	25	U	E	80	U
OR10	5306530	G	O	1	M	2		O	1						L	24	U	L	6	U	L	5	U	K	8	U	K	5	U	I	11	U	I	10	U	G	112	U
HI1	5905230	G	Q	1	N	1	U	M	1	U		N	1	U	L	1	U	J	9	U	I	8	U	J	12	U	J	6	U	H	31	U	G	4	U	H	140	U
CA22	7486590	G	R	1	P	6						P	1		O	10		M	19		L	15		M	30		L	21		I	44		J	32		J	173	

TABLE 4 - 6 Wage & Salary Summary APPA Region: Pacific Coast

ID#	TOTAL GSF	P	CHIEF ADMIN S	CHIEF ADMIN FTE	CHIEF ADMIN U	ASSOC ADMIN S	ASSOC ADMIN FTE	ASSOC ADMIN U	CHIEF ENG/ARC S	CHIEF ENG/ARC FTE	CHIEF ENG/ARC U	HD/SUPT MAINT S	HD/SUPT MAINT FTE	HD/SUPT MAINT U	SUPV/FM SHOPS S	SUPV/FM SHOPS FTE	SUPV/FM SHOPS U	ELECT S	ELECT FTE	ELECT U	P FIT PLUMB S	P FIT PLUMB FTE	P FIT PLUMB U	CARPT S	CARPT FTE	CARPT U	PAINT S	PAINT FTE	PAINT U	GRNDS S	GRNDS FTE	GRNDS U	LABOR S	LABOR FTE	LABOR U	CSTDN S	CSTDN FTE	CSTDN U
CA14	8752690	G	S	1		P	2		Q	1		Q	2		N	14		M	42		M	35		L	21		L	21		J	49		J	20		I	239	
WA6	9068000	G	Q	1		P	1		P	1		O	1		M	8		L	18	U	L	16	U	L	12	U	L	8	U	I	15	U	J	5	U	H	98	U
WA8	12394400	G	Q	1		N	4		O	1		P	4		N	17		M	28	U	M	21	U	L	22	U	L	18	U	I	16	U	J	8	U	G	225	U

TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
IN18	0	4	I	1		H	1																														
CT1	48000	2										H	1	U																					F	2	U
NY10	69060	4	J	1		H	1																									E	1			
NE7	77562	2	J	1														F	1										A	1				B	4	
NY6	93200	G										N	1		J	1					I	1		H	1				H	1		G	1	H	3	
VA3	96498	2	L	1																									E	2				G	5	
IL25	117000	M	O	1														K	2	U																
VA2	123783	2	L	1		K	1																	I	1				F	1		E	1	E	8	
IN4	126471	2	L	1		E	1											G	1		G	1		G	2		D	1		D	1			D	1	
OH11	138366	2										F	1																	D	1			D	1	
IL23	151339	M	O	1								K	1		I	1																		H	7	
NJ7	154598	2	M	1											J	4		E	2		D	2		D	2				F	3				B	18	
NC8	160000	2										G	1		E	1													E	3		A	1	G	10	
MI19	166770	2	L	1																							G	2	U						F	5	U
H12	171413	2	O	1								L	1	U				H	1	U	H	1	U	H	1	U	H	1	U	F	7	U			F	7	U
NE6	173091	2													J	1		F	1		F	1					F	1				I	1	C	6	
NJ2	180262	5	K	1											H	1					F	2							G	1		C	1	C	7	
OR2	182489	4	L	1											G	1					F	1		F	1		E	1		D	1		C	1	F	1	
MI5	189421	2										J	1		I	2													E	1		B	2	G	5	
IN12	221263	2	M	1								J	2		I	1													H	2				G	12	
NJ8	222385	2	O	1		L	1	U										H	2	U				H	1	U	H	1	U	E	1	U			E	16	U
IN8	223000	5	M	1								L	1					I	1					F	1					K	1		D	2	F	1	
IL5	236957	2	L	1														H	1	U	H	1	U	H	1	U	H	1	U	H	3	U			F	12	U
NC4	237315	2	L	1								I	1					F	1								F	1		E	1		D	1	D	12	
TN5	238858	2	K	1		G	1					I	1					F	1					F	2					D	1		E	1	D	10	
MI18	244594	2	M	1																												G	2	U	F	5	U
CO3	244632	2	M	1											I	1		K	1		J	1		K	1		O	0		H	1		D	0	C	7	
NM3	250108	5	L	1		K	1														I	1		H	1		G	1		E	4		D	3	D	17	
VA7	253500	4	K	1								J	1		G	4		H	1					H	1					B	2				B	16	
MI21	256000	2	L	1											J	1		J	2	U	I	5	U							H	2	U			H	7	U
IN17	257904	5										L	1		K	3											F	1		D	2		I	34	C	3	
FL3	258874	2	L	1					M	1		I	1		E	2		H	1		F	1		H	1		C	1		C	3		C	2	C	11	
WA2	261211	2	N	1								M	1					L	1	U	L	1	U	L	1	U				H	3	U	B	1	U	G	9	U
RI3	263732	4	K	1											E	1		D	1					E	1					E	1		D	2	B	4	
OH18	274000	2	L	1								G	3	U																F	3	U			E	8	U
IL1	275219	2	N	1											J	1		I	1		I	1		I	1		I	1		I	1		E	1	F	17	
WA3	276000	2										M	1		L	1		L	1		J	1								G	2		J	1	J	12	
NY5	278177	2	N	1		M	1					J	1		G	2		J	2	U	J	2	U	J	1	U	J	1	U	C	2	U	C	2	U	I	15	U
IL12	280737	4	J	1								I	1								G	1		H	1					E	1		F	1	D	10	
FL8	288352	2	N	1		L	1								I	3		G	1		E	1		E	1		E	1		E	8			D	25	
OH13	292694	4	J	1								H	2					E	1		D	1		D	1		D	0		D	1		D	1	B	15	
IL10	300000	5	N	1		K	1								J	1	U				J	1	U	G	2	U	E	1	U	E	1	U	E	2	U	F	9	U
AZ3	300000	G	N	1											J	1		J	1		G	1		J	2		J	2		G	5		F	7	D	13	
MI3	308282	2	N	1								K	1					H	1	U	H	1	U	H	1	U				G	2	U			G	18	U
IL26	316000	2	M	1								K	1					H	1					J	1		H	1		H	1		F	2	G	1	

TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
NJ6	320576	2	L	1								K	1	U				I	2	U	I	1		I	2	U				J	3	U				H	15	U
WY23	325000	4	N	1		J	1					J	1								G	1					G	1				D	2				
OH8	325209	4	L	1								J	1					J	2		I	3		J	2		D	1		D	1		D	1		D	18	
VT1	326600	2	L	1		I	1					I	1					G	1	U	G	1	U	G	1	U	G	1	U	H	2	U	E	1	U	D	9	U
IN2	334320	4	H	1		K	1								M	2		I	1		F	3		G	3					E	2					D	13	
VT4	334986	5	L	1					I	1		J	1		G	1		H	1	U	G	1	U	H	1	U							G	4	U	E	12	U
TX21	341000	M	O	1		M	1					J	1					I	2		H	1		I	1		F	1		G	4		D	4		F	21	
IL17	343138	2	N	1								M	1					K	2					K	2					J	4					J	14	
OT10	345000	2																																				
MY21	350000	2										L	1	U	K	1	U	I	1	U	I	2	U							H	1	U	F	4	U	F	2	U
IL9	364000	2	M	1								K	1					J	1		I	1		I	1					J	1		J	1		H	14	
CA1	368136	2	O	1											K	4		I	1	U	I	1	U	I	1	U	I	1	U	G	3	U	H	0	U	F	16	U
IA3	370252	2	K	1											F	1					D	3								A	2					A	14	
TX4	373192	2	L	1		F	1					F	1		E	1		E	1		C	2		I	1		H	1		E	1		C	4		C	15	
TX11	374128	2																																				
VT2	380000	5	L	1		E	1	U				J	1		I	1		F	1	U	H	1	U	G	1	U				D	2	U	F	1		E	11	U
MA2	400000	2	M	1					K	1		I	1	U				H	1	U	H	1	U	G	1	U	G	1	U	C	1	U	C	2	U	D	12	U
WA4	402000	2	O	1		M	1	U							K	1	U	L	2	U	L	2		J	4		K	1		I	1	U	I	2	U	H	14	U
MA7	403081	4	O	1		M	1	U	I	1		I	1					G	1	U	G	1	U	F	2	U	F	1	U	E	3	U				E	9	U
OH6	410000	4	L	1											I	3		I	1		I	1		I	2		E	1		C	4					C	25	
IA4	412000	2	O	1								L	1		K	2		J	2		J	2		H	1					E	1		C	2		C	12	
IN1	413258	4	M	1					K	1		I	1		H	1		F	2	U	E	2	U	E	2	U	G	1	U	D	3	U				C	21	U
IL15	421868	4	L	1		I	1								F	2		E	1		G	1		G	1								C	2		B	7	
MI13	422721	4	L	1								I	2		I	1	U	I	1	U	G	1	U	G	1	U				G	1	U				E	13	U
TX18	423314	2	M	1		J	2		K	1					I	5		H	1		E	1		F	2		D	1		B	7					C	21	
CA9	425000	2	P	1								O	1		M	1		L	2	U				L	3	U	L	1	U	J	13	U				J	26	U
FL7	434600	5	M	1		L	1					K	1		H	2		I	1	U	I	1	U	F	1	U	G	2	U	K	7	U	C	8	U	I	32	U
IL11	435852	4	M	1											J	1		J	1		L	1		L	2		L	1		K	1					F	9	
IN9	436426	4																I	1		J	4		I	3					F	2					E	13	
PA9	444845	5	J	1											G	2		F	2		F	2		F	4					C	2		A	3		E	22	
KS6	446273	2	N	1								M	1		L	2		M	1					M	2		L	1		G	1					E	20	
IN7	452816	5	N	1								J	2					I	1		I	5		I	1					H	4		G	1		E	24	
MS4	465000	4	L	1								L	1					I	2		I	1		I	1					C	7					C	13	
NE5	467237	2	N	1								J	1		I	1		J	2		I	2		H	3		H	1		F	7		C	4		B	16	
IL18	473192	5	K	1		K	1		K	1		I	1					D	1		H	1		I	3		H	1		F	4					G	25	
SD3	477082	4	L	1											H	3		F	1		F	1		E	1		D	1		C	2					E	17	
TX5	486758	4	N	1											K	1		I	1		H	2		H	1		H	1		B	9		B	4		C	25	
FL11	486989	4	L	1											I	4		E	3		E	3		D	3		D	1		B	6					C	23	
IL6	487071	2	M	1		L	1					L	1	U	L	2	U	L	5	U	L	1	U	K	3	U	K	1	U	K	3	U				J	25	U
MD5	488662	2	R	1		L	1					K	1											I	10	U	I	2	U	G	7	U				F	36	U
MI1	490786	2	Q	1											J	2		J	1		J	3								I	3					I	21	
MD1	500000	4	L	1					J	1		H	2					G	1		G	1		G	1		D	3		D	5		C	7		C	16	
MY20	500000	G	N	1		J	1											J	1	U	H	1	U	J	1	U	I	1	U							F	16	U
MD2	501099	2	P	1		K	1					L	2		M	6		I	2		M	1		I	3					G	2		F	3		J	39	
OR4	505832	4	M	1								L	1		J	2		K	1	U	K	1	U	K	2	U	K	2	U	I	2	U	G	4	U	F	11	U

TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
NY8	521747	2	L	1	U	J	2	U	J	1	U							L	1	U	J	1	U	K	1	U				I	3	U	J	3	U	F	27	U
WY2	524554	2	O	1		M	1					J	1		J	2		L	2		L	2		L	3		I	1		J	1		J	9		J	32	
VA1	529553	4	J	1								I	1		H	5					D	3				D	2		D	5		B	2		B	24	
OH19	529954	2	O	1								J	1					J	1		J	1		J	2		J	1					F	3		F	6	
IN5	536000	4																																				
MT4	538209	5	M	1											J	2	U	K	1	U	J	2	U	K	2	U	I	1	U	H	4	U				G	11	U
GA7	544000	5	M	1								L	1					K	2		F	1		J	5		E	2		C	3		B	7		B	26	
PA10	550000	2	N	1		M	1					J	1					H	2	U	E	1	U	E	2	U	E	1	U	F	2	U	D	8	U	E	32	U
OR3	553116	2	N	1								L	1		I	1	U	H	1	U	H	1	U	G	2	U	G	1	U	G	3	U				D	21	U
MN6	568236	4	L	1					J	1		E	2		J	1					E	2	U	C	1	U	C	1	U	C	1	U	C	2	U	D	20	U
PA7	570566	4	N	1								J	1		J	1		J	1					J	2		J	2		I	10					G	36	
OT6	581169	2	Q	1								N	1		L	3		K	3	U	K	3	U	K	2	U				I	3	U				I	37	U
NE2	585324	2	N	1								L	1		L	4		M	1		M	1		J	3		J	1		H	1		G	3		I	19	
TX12	585785	U	M	1		J	1					K	1		J	7		J	1		J	1		G	2		G	2		E	12					C	28	
MN5	586830	G	L	1					A	1					J	1		I	1		I	1		G	1		F	1		I	1		E	1		H	12	
NY9	590523	2	M	1	U	K	1					K	1		I	1	U	J	1	U	J	1	U	J	1	U	J	1	U	G	1	U	B	6	U	C	19	U
MO2	591684	4	L	1		I	1								I	6		H	4					G	1		G	1		D	6					D	23	
FL9	600000	G	M	1		K	1					J	1					I	1		I	1		I	1		C	1		C	7		B	4		C	15	
NY22	602951	4	K	1								J	1	U	G	1	U																E	4	U	D	1	U
SD2	613000	4	L	1											L	3		I	1		I	1		H	2		G	1		D	3					E	13	
SD1	617115	5	M	1		K	1								I	5		F	1		E	1		G	2		E	1		D	4		A	2		D	12	
CA21	620000	5	N	1		M	1											L	3		L	2		L	2		L	3		I	12		I	3		H	33	
FL2	624754	2	P	1		N	1					L	1		J	9								I	5		I	1		F	15					F	36	
GA4	624925	4	M	1											J	19		F	1					E	2					C	15					C	35	
M120	627510	4	M	1					M	1														M	1		I	1		G	2		K	3		H	2	
CA5	630857	U	Q	1		N	1								M	1		M	2		L	1		L	2		L	2		I	18		I	1		I	29	
OT5	633271	2	R	1														L	2	U	I	2	U													H	20	U
TX14	637460	4	M	1											H	4		F	1		E	1		F	4		E	1		E	5					E	28	
LA2	641100	G	M	1		M	1					L	1		J	8		H	3		I	2		I	3		I	3					C	5		C	52	
IN14	646000	S	L	1		J	1		I	1		I	1		H	3		J	1		H	2		G	2					G	1		F	2		F	7	
PA13	648823	4	K	1								K	1		C	1		I	1		I	1		J	4		F	2		C	1		G	5		D	20	
MD3	650655	5	M	1		K	1	U	L	2					K	4	U	J	1	U	J	3	U	I	2	U	I	1	U	F	3	U				E	24	U
IL8	651775	U	O	1					L	1		L	4		H	3		M	2	U				M	2	U	L	1	U	F	5	U				F	33	
IL19	652085	2	O	1					K	1		M	1		M	1		M	2	U	M	1	U	M	1	U	M	1	U	I	9	U	I	2	U	I	31	U
IL22	658225	4	N	1		K	1					J	8		K	1		I	1		F	1		I	1		I	1		G	3		H	1		F	32	
NJ1	668348	4	N	1		L	1					M	1	U	K	6	U	I	2	U	G	1	U	I	1	U	I	1	U	D	12	U	H	7	U	C	38	U
AR3	670461	4	N	1		L	1											I	2		I	1		I	2		F	2		F	3		B	2		C	18	
UT3	679260	2	O	1					L	1	U	L	1	U	K	2	U				K	6	U	K	1	U	I	1	U	E	2	U				H	28	U
FL10	697799	G	M	1								L	1		J	8		J	8		I	2		F	4		E	4		E	8					B	26	
IN15	700000	S	L	1		K	2								I	4		G	3		H	1		F	2		E	2		F	2		E	6		E	17	
MI8	717000	2	P	1		L	1					M	1		M	1		J	1	U	J	4	U	J	2	U	J	1	U	I	3	U	I	2	U	I	30	U
PA6	719777	2	P	1								L	1					I	2		I	2		I	3		E	2		D	1		F	2		G	27	
WI8	720500	4	N	1								K	2		G	2								J	1		I	1		D	3					C	13	
IN13	724612	4	M	1		K	1					J	1					I	1		H	2		G	3		F	1		H	1		D	3		C	28	
OT8	729129	4	Q	1					O	1		N	2		M	1								M	2	U				I	8	U				I	23	U

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TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
MY18	730689	2	M	1		M	1	U							K	5	U	J	2	U	J	2	U	J	3	U	I	1	U	G	6	U	G	1	U	G	31	U
IL4	734160	4	M	1					L	1		L	1		I	2		J	2		H	1		G	2		I	3		D	5		C	1		F	34	
VT3	749324	4	M	1											K	4		I	2		K	1		K	6	U	I	2		E	7		D	2		E	38	
PA14	750000	4	L	1											K	8		J	0		I	0		I	0		H	0		G	0		G	0		F	0	
MT2	765374	5	M	1											L	1		J	2	U	K	3	U	I	4	U	I	2	U	G	2	U	G	3	U	E	26	U
QB2	775290	2	S	1								N	1		M	1		L	2	U	L	4	U	L	2	U	L	2	U	I	2	U	I	1	U	H	30	U
PA16	784915	5	P	1		M	1					K	1					I	1		I	2		I	4		H	3		E	6		E	2		E	36	
OT4	787600	4	Q	1											N	3		K	2	U	K	1	U	K	2	U	J	1	U	I	2	U	I	3	U	I	32	U
CA10	803805	2	Q	1		M	1								O	8		M	1	U	N	2	U	M	3	U	L	3	U	I	4	U	J	5	U	H	64	U
CA8	805113	G	O	1		L	3					K	3		J	8		F	2		F	2		I	3		F	2		D	8		C	4		C	28	
KS3	820589	4	P	1		L	2		M	1		H	1								H	4		I	2		F	2				G	12		G	32	
IN6	829582	5	M	1		J	1											H	1		G	1		G	1		G	1		G	5		F	2		G	44	
OR5	830000	2	M	1		L	1		K	1		K	1		K	4	U	L	3	U	L	1	U	L	2	U	L	2	U	E	3	U	E	3	U	E	36	U
IL16	830496	4	M	1					K	1					K	1		K	1		I	5		K	2		I	1		I	1		G	6		D	31	
NH2	834870	4	M	1		L	1								G	1		I	2		J	3		I	5		E	2		F	2		G	3		D	30	
VA11	843519	U	M	1	U	M	1	U	M	1	U	L	2	U	M	6	U	I	1	U	I	5	U	I	3	U	I	2	U	E	7	U	D	2	U	D	65	U
MI14	885000	5	O	1		M	1		L	1		M	2		J	1		I	1	U	I	1	U	I	1	U	I	1	U	H	5	U				H	36	U
AL2	888128	G	M	1		L	1					J	1		I	1		F	4		G	1		D	2		G	2		C	6		C	6		C	44	
FL6	890477	U	M	1		L	1					L	4		K	7		K	3	U	K	2	U	J	2	U	I	2	U	F	13	U	C	2	U	E	39	U
OR7	895788	5	M	0		L	0											J	0					I	0		I	0		E	0		G	0				
MI10	896090	5	O	1								M	1		L	1		L	2	U	L	1	U							I	4	U	J	2	U	G	10	U
AR1	905986	5	M	1		L	1					I	1		G	1		J	4		I	4		I	4		H	2		E	3		B	2		C	19	
RI2	910000	4	M	1					L	1		M	1					I	4	U	I	1	U	I	6	U	G	1	U	F	7	U				F	40	U
PA18	912099	2	R	1					O	1		M	4		J	2		H	3	U	J	5	U	J	2	U	H	1	U	J	3	U	H	7	U	D	47	U
OH5	920115	4	M	1								L	2		J	6		H	2		H	4		H	3		G	3		F	2		E	3		C	19	
MJ3	947655	5	Q	1	U	K	1	U	M	1	U	J	1	U	K	8	U	I	3	U	I	4	U	I	3	U	I	2	U	I	6	U	C	4	U	B	81	U
MN1	947821	4	L	1		K	1					K	5					L	3		K	4		K	4		F	1		I	1		F	5		E	39	
CA12	948865	5	P	1								M	1		M	3		L	2		L	3		L	6		L	4		I	9					I	43	
WI7	980000	4	O	1					L	1		L	1		K	4		L	1	U	I	4	U	I	7	U				K	1		I	6	U	I	30	U
PA19	980000	4	P	1								M	1		H	1		G	2		G	2		G	4		G	3								E	21	
GA6	981840	5													J	1		I	4		H	3		H	4		G	2		G	5					C	30	
OH17	985000	4	M	1		L	1					K	1		I	3		H	3	U	H	3	U	H	1	U	G	1	U	F	7	U				D	39	U
WI4	992038	4	M	1														M	1	U	L	1	U	L	1	U	L	1	U	I	1		G	8	U	G	27	U
OR6	993425	5	M	1								M	1		K	4		L	1	U				K	1	U				I	4	U	I	4	U	G	12	U
OH9	997143	M	P	1		M	1					M	2		K	6		I	9		H	6		H	3		H	3		G	6		F	11		F	91	
CA4	997532	4	M	1		K	1					L	1		K	1		J	3	U	J	2	U	I	4	U	I	3	U	G	19	U				E	20	U
WA5	998100	5	O	1		I	1					J	1		L	6		K	2		J	6		J	2		J	3		G	10					F	46	
NH3	1001790	2	O	1		K	2					I	2					E	2	U	J	4	U	H	4	U	G	3	U	E	10	U	A	15		E	37	U
IL7	1012020	5	P	1		M	5		M	1		M	1		I	3		M	2	U				M	3	U							I	5		G	42	U
ME1	1016000	5	M	1					M	1	U	L	2		I	7		G	1	U				F	2	U	F	1	U	E	4	U				C	55	U
OT11	1017000	2	R	1		O	1		O	1		M	1		M	3	U	L	2	U	L	2	U	L	8	U				J	4	U	I	4	U	I	71	U
OH2	1018600	G	L	1								H	1					F	1		F	2		G	2		C	2		C	3		A	2		A	43	
MN3	1022580	4	L	1		J	1					L	5		H	4					J	3	U	H	2		J	2		H	4					F	23	
MA4	1024360	G	O	1		L	1		M	1		L	1		L	1		L	2	U	J	2	U	J	2	U	I	1	U	I	8	U				H	28	U
TX8	1036610	5	M	1		L	1					L	0		J	3		G	1		G	1		G	6		H	3		E	3		C	10		C	29	

TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
VA6	1050510	G	N	1		M	2					L	5		K	10		J	2					J	5		J	3		F	8				G	45	
TX16	1056600	S	O	1		N	1		M	1		L	3		K	17		I	10		I	9		I	7		I	5		F	8		C	13	E	54	
TX17	1061400	U	O	1					M	1		L	1		J	14		I	0		I	27		I	0		I	0		H	17				H	62	
MA3	1070900	4	N	1		M	2		M	1		L	2		J	1		J	4		K	2		K	4		J	2		G	5				E	29	
MN4	1085000	4	N	1	U	M	1	U				K	1	U	I	1	U	J	3	U	I	9	U	J	1	U	J	1	U	H	4	U			H	18	U
TX9	1089280	S	N	1					J	1		K	2		I	6		F	10		F	4		E	4		D	4		D	15		D	13	E	42	
MO4	1099980	4	N	1		J	1								I	4		G	2		G	4		G	3		G	3		D	7		D	2	D	30	
NV1	1100000	4	P	1		O	1					N	1		M	4		L	5		L	4		L	4		L	4		I	28		J	15	I	41	
PA8	1101500	4	N	1		M	1					L	2		J	2		J	2		J	6		J	7		J	2		H	16				G	45	
TX7	1106010	2	M	1					K	1		K	1		J	1		J	3		I	6		G	7		H	14		B	9		A	6	C	44	
MI11	1112000	4	P	1		J	1		M	1		L	4					J	1	U	J	2	U	J	3	U	I	2	U	H	8	U			G	28	U
VA5	1116340	4	N	1		K	1								I	8		H	5		H	4		G	5		E	6		F	13		C	8	C	42	
MI6	1131070	2	N	1		L	1					N	1		I	1	U	L	1	U	I	2	U	I	1	U	I	1	U						H	5	U
OT2	1143000	4	P	1					L	1					M	6		L	2	U	K	1	U	K	4	U				J	6	U	J	6	U	J	2	U
VA4	1150000	4	L	1								H	2		G	1		G	1		F	2		F	2		F	6		D	7				B	45	
AL5	1162630	S	M	1		K	1					J	5		I	1		I	5		H	3		G	4		F	4		F	5		D	26	D	50	
CO1	1166560	S	M	1		K	1								F	2		G	1		G	1		F	1		E	1		D	7		C	2	B	44	
IL2	1170000	4	M	1		L	1		L	1		L	3		K	9		K	4		J	3		K	5		K	3		J	3		A	10	E	37	
AR2	1217860	M	L	1		I	1					K	1		J	7		I	7		I	7		I	10		F	7		C	7		A	7			
CA23	1225000	G	P	1		M	3		M	1		M	3		M	7		M	3		M	2		L	8		L	2		L	27		K	4	I	70	
CA19	1228240	2	T	1								P	1					M	4	U	M	10	U	L	2	U	L	3	U	K	13	U			I	47	U
MI16	1235670	2	Q	1		O	1					M	8	U				L	3	U	L	1	U	L	2	U	L	2	U	I	12	U			I	46	U
CT3	1243000	4	P	1		O	1		O	1		M	2		K	10		J	11		J	12		J	10		J	6	U	J	10	U	E	6	I	9	U
MJ5	1253000	G	M	1		L	1		M	2		L	4		K	3		H	3	U	H	3	U	H	3	U	G	3	U	E	2	U	D	7	U	E	33	U
MO4	1265840	2	P	1		Q	3		O	1		L	1		L	12		L	4		L	1		L	4		J	4		I	12		H	15	I	59	
MO5	1273160	G	M	1		L	1					L	3		K	10		J	10	U	J	8	U	I	6	U	I	5	U	F	17	U	F	3	U	E	87	U
NY2	1293000	S	O	1		L	1					L	2		K	6		J	4								H	1		H	10				H	38	
VA13	1295340	S	M	1		L	1					K	3		J	5		I	4		I	8		I	5		I	5		E	18				C	70	
NY4	1300000	4	N	1		L	2		I	1		I	3		H	3	U	G	6	U	G	5	U	G	7	U	F	4	U	F	5	U	E	8	U	E	46	U
CA7	1300300	G	Q	1		L	1		P	1	U	P	1	U				N	2	U	M	20	U	N	2	U	N	2	U	K	12	U	K	2	U	K	59	U
LA4	1300490	M	P	1		O	1		N	1		M	5		M	8	U	L	8	U	L	29	U	J	5	U	K	6	U	E	5	U	I	15	U	H	150	U
PA12	1312720	S	M	1		L	2								L	8		J	8		J	9		J	8		J	4		H	8		G	2	I	66	
MS2	1337820	M	P	1		N	1		L	2		L	3		K	10		J	9		J	6		I	7		H	7		E	8		D	7			
CA18	1339440	M	U	1		Q	4		N	1		N	2		M	5		M	5		M	3		M	9		M	3		J	5		I	5			
NY11	1350000	S	Q	1					O	1		O	2	U	M	4	U	M	6	U	M	2	U	M	1	U	L	2	U				K	9	U	E	64	U
OH3	1351790	4	M	1		L	1								J	9		I	5		I	5		I	3		I	4		F	6				D	62	
OH4	1370910	G	M	1		K	5		N	1		L	1		J	4		I	5		I	2		H	3		G	5		F	11				E	104	
LA1	1380110	G	P	1		M	1		M	1		M	1		L	1		K	2	U	K	2	U	J	4	U	J	2	U	D	3	U	B	12	U	B	68	U
CA6	1381550	2	Q	1					M	2	U							L	12	U				L	1	U				J	11	U			I	40	
KS2	1402110	S				K	1		K	1					J	7		I	5		I	7		I	7		I	5		F	6				D	38	
NY13	1411540	S	O	1		M	1					I	4		I	4		H	2	U	H	3	U	H	5	U	H	5	U	F	10	U			E	66	U
OK1	1415740	M	O	1		N	1		O	1		M	4		L	8		K	7		L	6		K	9		K	9		I	20						
PA5	1440000	S																																			
MO1	1460610	S	M	1		I	1								H	3		G	3	U	G	4	U	H	5	U	F	3	U	E	10	U			E	27	U
SC3	1475000	S	M	1		L	1		L	1		K	1		J	6		I	2		I	4		H	4		H	1		G	8		C	6			

TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
NE3	1475780	S	O	1		L	1		M	4		L	5		G	7		J	3		G	1		J	3		J	2		F	12					E	83	
CA11	1479780	S	Q	1		O	0					M	1		M	1		L	6		L	5		L	3		L	5		J	36		J	0		I	55	
KS1	1497040	G	O	1		M	3		M	2		M	2		J	9		I	8	U	I	7	U	I	7	U	I	6	U	F	4	U	F	10	U	I	57	U
DC1	1517300	G	Q	1		O	1					M	11								K	19		J	8		I	3		H	11		H	5		G	111	
TX1	1529260	M	S	1		Q	3		N	2		L	1		L	1		J	7		I	9		I	8		J	5		D	5		B	5		D	117	
ID1	1533260	S	N	1					N	1					K	1		K	2		J	1		J	2		J	4		F	4		I	2		F	40	
MO9	1536300	G	O	1		L	1					M	1		J	13		I	6	U	I	5	U	H	6	U	H	4	U	E	5	U	F	4	U	D	48	U
PA3	1550000	4	P	1		M	2								J	5		H	4		H	2		H	6		F	3		E	5		E	6		D	83	
GA2	1558270	G	P	1		M	1		M	1		M	1		L	3		J	5		I	2		J	2		I	5		D	10		I	16		H	134	
NC9	1562930	S	O	1		L	1		N	1		L	1					I	3		I	3		I	4		I	5		G	2		D	3		F	110	
KS7	1565440	S	L	1		L	1		K	2		L	1		K	8		I	5	U	H	1	U	H	6	U	H	5	U	I	5	U	H	8	U			
IA6	1652050	G	O	1		M	1		I	1		L	4		K	4		I	1	U	H	1	U	H	5	U	G	1	U	H	8	U	E	4	U	E	55	U
TX19	1692850	M	P	1		O	1		M	1		N	1		M	4		J	4		J	3		J	4		J	11		C	1		C	9		D	5	
MA1	1697310	4	R	1		O	4					L	1		L	11		J	6		J	6		I	7		I	5		H	11		G	1		G	57	
MA12	1700000	4	P	1		L	2		M	1					L	13		I	4	U	J	4	U	I	6	U	I	8	U	H	4	U	G	32	U	D	31	U
NV2	1725320	G	Q	1					P	1		N	1		L	10		L	5		L	4		L	6		L	5		I	13		I	8		I	64	
CA13	1729470	S	O	1		N	1		M	1		M	1		L	4		K	5		K	3		K	3		K	4		H	14		H	3		G	80	
MI2	1733120	G	P	1					O	1		N	1		L	2		J	2	U	J	9	U	J	5	U	J	3	U	I	12	U				G	36	U
SD5	1741910	G	O	1		L	1		M	1					K	3		G	3		I	2		H	5		G	2		E	7		F	2		E	42	
VA12	1764030	S	N	1		L	1					M	2		J	5		I	2		J	4		I	3		G	3		E	14					C	81	
MA10	1800000	S	Q	1		P	1		O	1		N	3		M	10		K	5	U	K	10	U	K	6	U	K	1	U	I	14	U	I	11	U	H	91	U
AL1	1800000	S	N	1		L	1		I	2		K	7		H	15		E	7	U	D	5	U	D	6	U	C	6	U	C	10	U	B	7	U	D	26	
TN3	1811780	S	N	1								M	3		I	8		F	3		F	7		F	5		E	4		E	11					B	26	
MO6	1839950	S	M	1		J	2					L	4		J	2		I	2	U	I	3	U	I	3	U	I	2	U				G	10	U	F	61	U
BC1	1848430	G	R	2		P	1					P	1		M	12	U	L	6	U	L	3	U	L	6	U	L	4	U	K	13	U	J	4	U	I	74	U
GA5	1862960	U	N	1		L	2		L	2		J	3		H	23		E	13		E	2		F	4		E	4		B	18		B	10		C	63	
NE4	1880200	M	O	1		K	1		N	1		M	1		L	9		L	6		K	3		J	8		J	3		H	5		F	2		E	153	
NC5	1881200	S	O	1		L	1		L	1		L	1		K	5		J	3		J	9		I	8		I	4		G	5		E	13		D	44	
TX15	1927280	G	Q	1					N	1		N	1		L	8		L	7		L	6		K	4		K	3		F	16		E	0		D	47	
NZ1	1943750	G																																				
CT4	2000000	G	O	1		L	3		L	1		K	3		H	16	U	F	5	U	F	10	U	F	6	U	F	5	U	F	10	U				E	54	U
WI9	2012470	S	O	1								N	5		L	4		N	2	U	M	2	U	L	2	U	L	2	U	I	1	U	G	4	U	H	47	U
MO8	2022790	G	N	1		M	1								J	10		I	28		I	19		I	4		I	4		D	9		E	7		D	75	
MA5	2025000	G	R	1		P	4								L	6		K	6	U	K	4	U	J	5	U	J	1	U	I	6	U	I	6	U	H	67	U
WI6	2044230	S	N	1		O	1		N	1		M	5		K	4		M	2	U	M	1	U	M	2	U	L	3	U	I	1	U	H	7	U	I	52	U
CA20	2061730	G	P	1		O	1					M	1		M	8		L	4		L	3		K	4		K	7		J	30		J	2		G	129	
PA17	2062000	S	L	1		K	3					K	1		K	14	U	J	4	U	J	4	U	J	6	U	J	3	U	I	5	U	G	10	U	I	98	U
NY1	2079770	S	M	1					O	1		L	1	U	K	14	U	H	4	U	H	2	U	H	9	U	H	2	U	E	8	U	E	5	U	E	108	U
NY7	2081990	S	N	1		L	1	U	L	1	U	K	2	U	J	12	U	I	3	U	I	5	U	I	4	U	H	2	U	E	7	U	F	14	U	E	99	U
OT14	2082150	G	S	1								N	1		M	4		L	7	U	L	3	U	L	6	U	L	2	U	K	9	U	K	4	U	J	101	U
MA11	2099700	4	N	1		M	1								L	7		J	3		K	2		J	4		J	4		H	8		F	4		G	45	
SC2	2102350	G	Q	1		M	1		M	1		L	1		K	12		J	14		J	9		J	11		J	3		E	8		E	4		E	48	
WI10	2104550	4	L	1					O	1		M	1		L	2		L	1	U	M	1	U	L	2	U	K	2	U	I	2	U	H	5	U	H	45	U
WV1	2104960	S	N	1		K	1		K	1		H	1		H	4		G	11		F	4		F	7		E	4		E	21		E	4		H	104	
CA17	2113430	S	Q	1		M	1		N	1		M	1		M	17		M	5		L	4		L	5		L	5		I	9		J	4		I	85	

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TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S FTE U	ASSOC ADMIN S FTE U	CHIEF ENG/ARC S FTE U	HD/SUPT MAINT S FTE U	SUPV/FM SHOPS S FTE U	ELECT S FTE U	P FIT PLUMB S FTE U	CARPT S FTE U	PAINT S FTE U	GRNDS S FTE U	LABOR S FTE U	CSTDN S FTE U
OR9	2122960	M	N 1	M 0	M 2	M 1	L 1	L 3 U		K 7 U	K 10 U	J 7 U	E 4	F 42 U
VA8	2141920	S	M 1		L 1	L 1	J 3	I 4	I 4	I 5	I 4	F 20		E 106
WA7	2146240	S	R 1	O 1	M 1 U	P 1 U	M 8 U	L 7 U	L 9 U	L 11 U	L 6 U	I 10 U		I 65 U
LA3	2229050	G	Q 1	O 3	N 4	L 3	L 6	J 8	J 8	K 11	I 8	G 8	F 16	E 84
MT3	2245070	G	O 1		L 1	M 1	L 1 U	K 4 U	K 8 U	K 4 U	J 3 U	H 2 U	I 4 U	G 0 U
SD4	2262570	G	N 1	M 3	J 1	K 1	J 9	H 4	H 5	H 7	H 6	H 9	G 4	G 52
TX13	2276390	G	N 1	M 1		L 1	K 8	J 5	I 4	F 6	E 11	D 24	E 9	D 107
OH10	2295630	G	M 1	L 1		L 1	K 6	J 5 U	J 3 U	J 4 U	J 3 U	G 4 U	E 4 U	A 52 U
IL20	2307010	G	P 1	N 3	M 1	M 5	M 6	O 9 U	D 5 U	N 10 U	N 6 U	K 17 U	N 4 U	I 51
TX2	2346310	S	N 2	L 2	L 1	K 5	I 15	I 5	I 4	I 11	H 4	E 19	D 4	C 83
MI12	2404420	G	S 1	N 3	O 1	N 1	M 1	I 3 U	I 3 U	I 3 U	I 1 U	G 8 U		G 27 U
TN2	2419780	M	O 1	M 1		L 1	J 9	I 4	I 3	I 5	I 7	B 6	B 2	E 74
OH1	2429870	G	P 1	N 4	N 1	M 1	J 6	J 5	J 5 U	J 8	I 9	E 6 U		E 122 U
WA1	2457580	S	N 1		N 1	N 2 U	L 4 U	K 1 U	K 4 U	J 2 U	K 1 U	H 14 U		G 43 U
NC1	2478160	S	N 1	L 1		N 3	K 10	I 6	I 26	I 10	I 3	G 23		H 66
NC6	2500000	S	P 1	L 1		L 4	L 6	J 3	J 5	I 5	J 5	I 12	D 8	D 80
PA2	2502060	G	P 2	M 8	M 3	L 3	J 7	I 5 U	G 7 U	H 8 U	F 1	E 18	G 2 U	E 101 U
TX3	2504130	2	N 7	L 4	P 3	K 2	J 16	I 37	I 2	K 6	J 5	G 27	G 18	F 73
MI9	2544750	S	N 1	M 1	L 1	M 4	L 6	L 3 U	I 8 U	I 8 U	I 4 U	I 9 U	H 1 U	G 50 U
CO2	2559990	G	Q 1	O 2	O 1	N 2	N 6	M 4	M 3	L 5	L 7	K 3	J 14	I 27
KY2	2560000	S	U 1	L 3			J 13	E 3	F 4	F 7	E 4	D 10	D 10	C 80
ND2	2592770	G	O 1	M 1	H 1			L 3 U	L 8 U	K 7 U	K 5 U	K 6 U		F 92 U
OH7	2593220	G	P 1	N 3	M 1	O 1	K 23 U	I 2 U	I 2 U	G 2 U	H 2 U	I 17 U		E 98
OT13	2619200	G	R 1		N 1	P 1	O 6	L 8 U	L 8 U	K 6 U	K 6 U	I 12 U	I 20 U	I 15 U
MO3	2636190	G	Q 1	Q 1	N 1	M 1	L 16	J 11 U	J 10 U	J 13 U	J 8 U	H 18 U	F 6 U	F 105 U
KY1	2643120	S	N 1	L 4			I 7	I 6	I 7	H 7	F 7	H 12	B 2	C 81
NY12	2652660	S	O 1	M 5	L 1	L 7	L 8	I 5	I 2	I 3	I 3	H 16		G 132
CA16	2675920	S	P 1	O 1	M 3	M 1	M 5	L 5	L 5	L 12	L 9	J 24		H 92
WI1	2688880	S	P 1	N 1	N 1	N 1	M 2	M 3 U	M 2 U	L 3 U	L 3 U	I 2 U	H 9 U	H 51 U
NH1	2700000	S	P 1	N 2	M 2	L 2	J 15	I 12 U	I 10 U	I 18 U	H 20 U	F 12 U	F 18 U	F 107 U
NY19	2723050	G				O 1	L 14	J 13 U	J 14 U	J 17 U	J 2 U	I 12 U		E 68 U
MS1	2795140	G	P 1		M 1	N 5	L 26	G 4	G 9	H 6	G 7	D 15	D 11	A 93
NF1	2796430	G	R 2	P 2		O 4	K 13 U	J 6 U	J 2 U	J 8 U	I 5 U	G 8 U	G 17 U	G 84 U
OR1	2806130	G	P 1	M 3	N 2 U		L 4	K 4 U	K 2 U	J 5 U	J 4 U	E 4 U	E 3 U	E 61 U
CA15	2833090	S	P 1	O 1	M 1	M 1	L 24	L 5	L 4	L 6	L 9	K 17	I 4	H 131
MA6	2850060	S	O 1	M 1	M 1		L 9	K 0 U	I 2 U	K 9 U	J 13 U	G 16 U		G 48 U
FL4	2883600	G	P 1	M 1	N 1	L 1	K 13	J 6 U	J 6 U	J 4 U	J 2 U	D 29 U	A 8	C 115 U
CA2	2897980	S	Q 1	O 3		M 1	M 7	L 4	L 2	L 3	L 4	J 9	J 1	I 101
WI2	2901760	G	O 1	J 1	N 1	M 1	J 9	J 4		J 10	I 8	F 7	H 5	I 61 U
NY3	2931940	S	R 1	O 5	L 9	O 2	L 8	I 11	I 16	I 10	G 12	F 7	F 34	
OT7	2984860	G	R 1	Q 1	P 1	O 4	M 20	K 9 U	K 15 U	K 13 U	K 8 U	I 9 U	I 7 U	I 147 U
TX10	3000000	G	P 1	O 3		N 9	L 9	K 7	K 14	J 7	I 5	G 23	G 26	G 86
MT1	3000000	G	O 1	M 1	K 1	M 1	L 1	M 5 U	M 8 U	L 11 U	K 6 U	I 4 U	G 2 U	L 56 U
IL24	3129460	G	T 1	Q 4	P 1	O 3	O 26 U	N 17 U	N 16 U	N 14 U	M 7 U	K 10 U	K 8 U	G 96 U
PA4	3200000	M			S 1	Q 1	L 18	K 11 U	K 16 U	K 10 U	J 15 U	H 2 U	H 10 U	H 108 U

TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
TA4	3202420	G	O	1		L	4		L	1					K	7		I	9		G	4		I	3		E	8		C	45		C	1		C	220	U
NC7	3299500	G	Q	1					M	2		M	1		K	34		G	7	U	H	12	U	G	10	U	G	9	U	C	27	U	B	19	U	C	167	U
NY24	3362190	G																																			
NY16	3419220	G	N	1		L	1	U	M	1	U	L	3	U	J	18	U	I	12	U	I	12	U	I	10	U	I	10	U	G	15	U	E	18	U	D	199	U
IA5	3469460	G	P	1					O	1		M	1		L	10		K	9	U	K	22	U	K	12	U	I	9	U	J	18	U	E	5	U	I	77	U
NM2	3485060	G	P	1		N	1		O	1		L	1		L	10		K	8		I	11		K	5		H	9		F	45		C	11		E	86	
CA3	3542430	G	Q	1		P	2		P	3		N	5		M	8		L	6		L	5		L	5		L	5		I	32		G	8		H	99	
MS5	3573980	G	S	1					O	1		N	1		L	19		J	7		I	9		I	8		I	8		D	20		D	9		D	87	
NY15	3764210	G	P	1		K	1	U	M	1	U	L	4	U	J	13	U	I	21	U	I	12	U	I	12	U	I	10	U	G	25	U	E	12	U	D	189	U
RI1	3765670	G	O	1		N	2					L	4		M	15		J	14	U	G	9	U	H	10	U	H	17	U	H	20	U	F	21	U	F	154	U
MI17	3810170	G	P	1		O	2		N	1		M	3		K	9		I	7	U	I	20	U	I	14	U	I	5	U	G	17	U	A	20		F	69	U
WY1	3820450	G	O	1		M	2		M	1					M	9		L	9		L	6		K	6		K	6		J	3		I	4		I	127	
KY4	3880000	G	O	1		M	0					L	6		K	11		J	9		J	11		I	11		H	11		F	19		E	9		F	160	
ND1	3905320	G	O	1		L	5					J	1		L	17		K	9		K	5		I	9		I	9		I	16					H	129	
MD6	3998590	G	R	1		P	2					N	2		K	10		J	11		J	11		J	6		J	14		F	5		F	21		F	138	
KY5	4000000	S	P	1		M	1					M	1		H	24		E	16		F	7		F	12		F	6		C	28		B	4		C	153	
NM1	4063000	G	O	1		M	4		L	3		L	8		K	25		I	10	U	I	11	U	I	19	U	H	13	U	F	42	U				E	166	U
OT9	4108120	G													L	13		L	12	U	L	13	U	L	14	U	L	12	U	J	34	U	I	6	U	I	154	U
MB1	4133850	G	T	1					S	1		R	1		O	2		N	8	U	N	10	U	N	7	U	M	9	U	L	36	U				I	163	U
OR8	4160770	G	P	1		N	1		N	1					L	8		K	12	U	K	9	U	J	15	U	J	7	U	H	15	U	G	25	U	E	80	U
UT4	4161410	G	P	1		N	3		M	1					L	14		L	11		L	21		K	13		K	7		J	24					I	87	
GA1	4304660	G	P	1					O	1		O	3		L	7		K	9		K	10		J	20		I	13		F	47		F	65		D	167	
OT12	4310410	G	T	1		S	2		P	3		P	1		O	3		M	8	U	M	7	U	L	7	U	L	4	U	J	11	U				J	160	U
IL14	4398990	S	O	1		N	1		M	1		N	6		K	20		O	8	U	O	7	U	N	11	U	M	6	U	I	14					H	167	U
VA10	4458130	G	O	1								L	6		L	30		I	28		I	36		I	24		I	21		E	16		D	20		D	246	
AB2	4492930	G	S	1		Q	3		O	3		O	4		N	22		M	9	U	M	5	U	M	6	U				I	13	U	I	30	U	I	180	U
SC1	4585620	G	P	1					P	1		P	3		K	14		I	6		F	5		H	11		F	12		E	25		B	9		C	110	
WI3	4591000	G	Q	1					N	1		N	2		N	19		O	7	U	N	12	U	M	5	U	M	5	U	L	7	U	L	5	U	L	152	U
OT1	4672000	G	U	1		S	2		P	1		Q	1		M	8		K	12	U	K	10	U	K	17	U	J	11	U	I	31	U				I	180	U
OT3	4772800	G	V	1		S	1		P	1		O	1		N	7		M	14	U	M	14	U	L	19	U	L	12	U	J	20	U	J	6	U	J	172	U
OH20	4773420	G	P	1		L	1		P	0		L	3		J	11		I	5	U	I	6	U	I	3	U	H	9	U	H	29	U	F	2	U	G	71	U
DC2	4879600	G	P	1		M	4		O	1		N	2		K	12		I	6	U	I	8	U	I	7	U	I	5	U	I	6	U	E	8	U	F	128	U
OH14	4883390	G													J	8		I	10		I	14		I	18		G	16		F	45		D	6		D	125	
AL2	4926950	G	P	1		M	1		N	1					K	10		I	6		I	7		I	10		I	12		D	8		D	24		C	89	
MS3	4997830	G	P	1		M	1		M	2		M	3		J	5		J	8		H	10		I	16		G	11		B	25		B	18		B	120	
QB1	5061680	G	U	1		R	3		R	4		Q	5		O	34		L	13	U	L	11	U	K	11	U	J	9	U	K	20	U	J	15	U	I	83	U
IN10	5072120	G	O	1		N	1		M	1		M	3		J	16		I	9	U	I	7	U	I	16	U	I	6	U	E	29	U	E	4	U	E	118	U
TX6	5191970	G	R	1					N	1		N	1		L	7		K	17		K	8		J	19		D	14					D	20		D	170	
FL1	5193380	G	O	1		M	1		M	1		M	1		I	11		I	8	U	I	11	U	H	8	U	G	14	U	C	51	U	B	33	U	B	159	U
AZ1	5200000	G	Q	1		M	2		N	1					N	11		M	28		M	18		L	19		L	19		L	61		J	6		H	173	
IL21	5253490	G	P	1					O	1		M	1		N	5	U	M	12	U	N	8	U	N	11	U	L	9	U	H	29					G	236	U
DE1	5274220	G	O	1								M	6		L	16		J	11	U	J	44	U	J	9	U	H	6	U	G	30	U	H	33	U	D	125	U
OR10	5306530	G	O	1		M	2		O	1					L	24	U	L	6	U	L	5	U	K	8	U	K	5	U	I	11	U	I	10	U	G	112	U
KS5	5391080	G	S	1		N	2		Q	14		M	5		J	9		G	12	U	G	9	U	G	16	U	G	9	U	E	19	U	D	14	U	C	117	U
IN11	5462890	G	Q	1		M	1					M	3		J	7													F	21		C	5		D	203	

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TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
OH12	5532390	G	O	1		L	1					N	4		L	22		I	8	U	J	14	U	J	9	U	I	7	U	G	24	U				E	107	U
AL4	5634870	G	O	1		M	1					M	10		L	20		J	15		J	13		J	21		J	24		E	40		C	37		B	179	
AZ2	5706730	G	S	1		O	4		O	2		Q	1		M	8		M	13		M	15		M	9		L	10		F	50		G	23		E	205	
NC2	5720130	G	Q	1		O	5					L	1		K	35		J	20		J	13		I	19		I	19		G	24		D	35		F	260	
MI15	5786400	G	S	1		M	2		L	1		L	3		L	7		J	13	U	J	12	U	J	13	U	J	18	U	G	15	U	F	19	U	F	127	U
UT1	5876960	G	O	1								N	5		M	16		L	15		K	10		K	12		K	14		J	31		C	20		I	86	
CT2	5892000	G	P	1		O	3		O	1		L	5	U	J	14	U	I	16	U	I	15	U	I	9	U	I	17	U	G	30	U	G	10	U	G	150	U
HI1	5905230	G	Q	1		N	1	U	M	1	U	N	1	U	L	1	U	J	9	U	I	8	U	J	12	U	J	6	U	H	31	U	G	4	U	H	140	U
PA1	5981520	G	R	1		Q	1		Q	1		O	1		O	5	U	M	14	U	M	14	U	M	14	U	M	9	U	J	27	U	L	13	U	I	251	U
KS4	6150100	G	O	1		N	4		Q	4		L	5		L	18		J	19	U	J	16	U	I	12	U	J	17	U	I	8	U	E	72	U	D	114	U
IL13	6269480	G	Q	1					N	1		O	2					N	19	U	O	23	U	M	19	U	L	5	U	I	20	U	I	19	U	I	124	U
UT2	6550000	G	P	1		Q	3		N	2		N	2		M	15		K	17		K	12		K	14		J	25		J	78		C	300		J	271	
CO4	6575920	G	P	1		N	1		N	1		N	4		M	18		L	10		L	14		K	9		K	8		K	16		J	5		F	141	
OK2	6689220	G	Q	1		O	1								J	8		I	9		H	5		J	17		I	8		G	14		D	61		E	135	
OK3	6697260	G	Q	1		O	1					M	2		L	6		K	21		K	41		J	45		J	17		H	44		G	23		F	104	
NY14	6845130	G	T	1		O	1		N	1					L	25		J	16	U	J	21	U	J	22	U	I	13	U	I	42	U	G	14	U	D	111	U
CO5	6992080	G	P	1		L	1		O	1		O	1		M	16		L	7		L	10		K	7		K	4		K	24		D	8		F	181	
VA9	7018620	G	P	1		N	1		O	2		N	1		K	43		I	34		I	17		I	39		I	32		F	26		D	0		D	185	
MO7	7461690	G	O	1		N	2		M	1		M	4		K	13		I	12	U	I	7	U	I	13	U	I	11	U	D	11	U	E	7	U	D	182	U
GA3	7484580	G	S	1		P	2		O	1		M	1		K	36		J	11		J	7		I	22		I	20		G	44		D	23		D	257	
CA22	7486590	G	R	1		P	6					P	1		O	10		M	19		L	15		M	30		L	21		I	44		J	32		J	173	
NC3	7851760	G	P	1					N	1		N	1		L	40		I	25		I	17		I	21		I	19		G	16		D	40		D	269	
NJ1	7905080	G	Q	1		M	1		N	5		M	1		M	7		L	17		L	15		J	23		J	9		I	43					H	155	
OH15	8010800	G	R	1		P	4		M	1		N	14		L	24		J	17	U	J	4	U	I	6	U	J	8	U	G	23	U	E	15	U	E	181	U
MA8	8247670	G	S	1		Q	5		Q	2		N	8		M	46		K	27	U	K	17	U	K	13	U	K	10	U	H	55	U				G	270	U
AB1	8324660	G	S	1		Q	3		Q	1		O	4		O	28	U	N	17	U	N	16	U	M	13	U	M	9	U	L	33	U	K	8	U	J	316	U
KY3	8632440	G	Q	1		N	2					N	1		J	35		J	38		J	27		I	20		H	37		F	50					I	230	
CA14	8752690	G	S	1		P	2		Q	1		Q	2		N	14		M	42		M	35		L	21		L	21		J	49		J	20		I	239	
WA6	9068000	G	Q	1		P	1		P	1		O	1		M	8		L	18	U	L	16	U	L	12	U	L	8	U	I	15	U	J	5	U	H	98	U
MA9	9148200	G	P	1		O	5					M	2		J	36		I	27	U	I	21	U	I	36	U	I	33	U	G	14	U	F	46	U	H	173	U
IA1	9755090	G	R	1		P	3		O	1		M	2		L	19		J	23	U	J	24	U	J	13	U	I	12	U	I	16	U	E	10	U	F	185	U
NY17	10000000	G	P	1		L	1		M	10		M	1		M	8		L	15	U	L	22	U	L	18	U	L	14	U	I	27	U	G	16	U	H	147	U
TX20	10444400	G	R	1		P	4		O	1		N	4		M	40		L	29		L	26		K	30		K	21					C	11		F	344	
TN1	10779600	G	P	1		M	6					K	10		J	6		E	14		G	20		G	23		F	20		C	9		A	18		E	157	
IA2	10818400	G	Q	1		P	3		O	1		N	2		L	7		J	24	U	J	15	U	I	8	U	I	6	U	H	22	U	F	3	U	F	167	U
NJ4	11047900	G	Q	1		O	6		N	1		M	6		L	14		J	13	U	J	15	U	J	27	U	J	19	U	I	78	U				H	368	U
FL5	11124200	G	P	1		N	5		M	1		M	3		K	91		J	27	U	J	24	U	I	11	U	I	13	U	F	55	U	D	13	U	D	226	U
PA15	11724000	G	R	1		Q	3		O	2		O	1		K	31		I	28	U	I	14	U	I	18	U	H	23	U	H	10	U	E	27	U	E	240	U
IN16	11953200	G	S	1		R	3		Q	2		O	1		N	18		L	67		L	21		L	47		L	15		K	39		K	16		F	202	
WA8	12394400	G	Q	1		N	4		O	1		P	4		N	17		M	28	U	M	21	U	L	22	U	L	18	U	I	16	U	J	8	U	G	225	U
IN3	12404600	G	P	1		N	3		M	1		M	4		L	32		J	35	U	J	75	U	I	38	U	I	14	U	G	58	U	F	13	U	G	279	U
IL3	13650500	G	R	1		Q	1					P	1		O	19	U	O	58	U	O	81	U	N	48	U	N	35	U	J	47	U	M	23	U	J	366	U
WI5	15700800	G	S	1		Q	1					O	1		N	7		N	41	U	N	62	U	M	37	U	L	32	U	I	14	U	H	8	U	H	467	U
MN2	16400900	G	S	1		Q	1		Q	1		P	4		O	18	U	N	59	U	N	26	U	M	29	U	M	27	U	I	21	U	M	14	U	I	473	U
OH16	16579400	G	R	1		P	7		N	3		N	3		M	28		I	38	U	I	31	U	I	19	U	I	15	U	I	32	U	D	9	U	D	266	U

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TABLE 5 Wage & Salary Summary GSF SEQUENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
MI4	17326000	G	T	1		Q	1		Q	1		O	1		M	4		K	21	U	K	17	U	K	16	U	K	13	U	H	28	U	G	6	U	G	157	U
MI7	20857000	G	S	1		Q	1		P	0		P	4		O	77		L	40	U	L	39	U	L	20	U	L	19	U	H	40	U	K	12	U	G	311	U

TABLE 6 - 1 Wage & Salary Summary Academic Program: TWO YEAR

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
CT1	48000	2										H	1	U																				F	2	U
NE7	77562	2	J	1														F	1										A	1				B	4	
VA3	96498	2	L	1																									E	2				G	5	
VA2	123783	2	L	1		K	1																	I	1				F	1	E	1		E	8	
IN4	126471	2	L	1		E	1											G	1		G	1		G	2	D	1		D	1				D	1	
OH11	138366	2										F	1																D	1				D	1	
NJ7	154590	2	M	1											J	4		E	2		D	2		D	2				F	3				B	18	
NC8	160000	2										G	1		E	1													E	3	A	1		G	10	
MI19	166770	2	L	1																						G	2	U						F	5	U
HI2	171413	2	O	1								L	1	U				H	1	U	H	1	U	H	1	U	H	1	U	F	7	U			F	7	U
NE6	173091	2													J	1		F	1		F	1					F	1				I	1	C	6	
MI5	189421	2										J	1		I	2													E	1	B	2		G	9	
IN12	221263	2	M	1								J	2		I	1													H	2				G	12	
NJ8	222385	2	O	1		L	1	U										H	2	U				H	1	U	H	1	U	E	1	U			E	16	U
IL5	236957	2	L	1														H	1	U	H	1	U	H	1	U	H	1	U	H	3	U			F	12	U
NC4	237315	2	L	1								I	1					F	1								F	1	E	1		D	1	D	12	
TN5	238858	2	K	1		G	1					I	1					F	1					F	2				D	1		E	1	D	10	
MI18	244594	2	M	1																												G	2	U	F	5	U
CO3	244632	2	M	1											I	1		K	1		J	1		K	1	O	0		H	1		O	0	C	7	
MI21	256000	2	L	1											J	1		J	2	U	I	5	U						H	2	U			H	7	U
FL3	258874	2	L	1					M	1		I	1		E	2		H	1		F	1		H	1	C	1		C	3	C	2		C	11	
WA2	261211	2	M	1								M	1					L	1	U	L	1	U	L	1	U			H	3	U	B	1	U	G	9	U
OH18	274000	2	L	1								G	3	U															F	3	U			E	8	U
IL1	275219	2	M	1											J	1		I	1		I	1		I	1	I	1		I	1	E	1		F	17	
WA3	276000	2										M	1		L	1		L	1		J	1							G	2	J	1		J	12	
NY5	278177	2	M	1		M	1					J	1		G	2		J	2	U	J	2	U	J	1	U	J	1	U	C	2	U	C	2	J	I	15	U
FL8	288352	2	M	1		L	1								I	3		G	1		E	1		E	1	E	1		E	8				D	25	
MI3	308282	2	M	1								K	1					H	1	U	H	1	U	H	1	U			G	2	U			G	18	U
IL26	316000	2	M	1								K	1					H	1					J	1	H	1		H	1	F	2		G	1	
NJ6	320576	2	L	1								K	1	U				I	2	U	I	1		I	2	U			J	3	U			H	15	U
VT1	326600	2	L	1		I	1					I	1					G	1	U	G	1	U	G	1	U	G	1	U	H	2	U	E	1	U	D	9	U
IL17	343138	2	M	1								M	1					K	2					K	2				J	4				J	14	
OT10	345000	2																																			
NY21	350000	2										L	1	U	[illegible]		U	I	1	U	I	2	U						H	1	U	F	4	U	F	2	U
IL9	364000	2	M	1								K	1					J	1		I	1		I	1				J	1		J	1	H	14	
CA1	368136	2	O	1											[illegible]	4		I	1	U	I	1	U	I	1	U	I	1	U	G	3	U	H	0	U	F	16	U
TX4	373192	2	L	1		F	1					[illegible]			[illegible]	1		E	1		C	2		I	1	H	1		E	1		C	4		C	15	
TX11	374128	2																																			
MA2	400000	2	M	1					K	1		I	1	U				H	1	U	H	1	U	G	1	U	G	1	U	C	1	U	C	2	U	D	12	U
WA4	402000	2	O	1		M	1	U							K	1	U	L	2	U	L	2		J	4		K	1		I	1	U	I	2	U	H	14	U
IA4	412000	2	O	1								L	1		K	2		J	2		J	2		H	1				E	1		C	2		C	12	
TX18	423314	2	M	1		J	2		K	1					I	5		H	1		E	1		F	2	D	1		B	7					C	21	
CA9	425000	2	P	1								O	1		M	1		L	2	U				L	3	U	L	1	U	J	13	U				J	26	U
KS6	446273	2	M	1								M	1		L	2		M	1					M	2	L	1		G	1					E	20	
NE5	467237	2	M	1								J	1		I	1		J	2		I	2		H	3	H	1		F	7		C	4		B	16	

TABLE 6 - 1 Wage & Salary Summary Academic Program: TWO YEAR

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
IL6	487071	2	M	1		L	1					L	1	U	L	2	U	L	5	U	L	1	U	K	3	U	K	1	U	K	3	U				J	25	U
MD5	488662	2	R	1		L	1					K	1											I	10	U	I	2	U	G	7	U				F	36	U
MI1	490786	2	Q	1											J	2		J	1		J	3								I	3				I	21	
MD2	501099	2	P	1		K	1					L	2		M	6		I	2		M	1		I	3					G	2	F	3		J	39	
NY8	521747	2	L	1	U	J	2	U	J	1	U							L	1	U	J	1	U	K	1	U				I	3	U	J	3	U	F	27	U
WY2	524554	2	O	1		M	1					J	1		J	2		L	2		L	2		L	3		I	1		J	1		J	9		J	32	
OH19	529954	2	O	1								J	1					J	1		J	1		J	2		J	1					F	3		F	6	
PA10	558000	2	N	1		M	1					J	1					H	2	U	E	1	U	E	2	U	E	1	U	F	2	U	D	0	U	E	32	U
OR3	553116	2	N	1								L	1		I	1	U	H	1	U	H	1	U	G	2	U	G	1	U	G	3	U				D	21	U
OT6	581169	2	Q	1								M	1		L	3		K	3	U	K	3	U	K	2	U				I	3	U				I	37	U
NE2	585324	2	N	1								L	1		L	4		M	1		M	1		J	3		J	1		H	1		G	3		I	19	
NY9	590523	2	M	1	U	K	1					K	1		I	1	U	J	1	U	J	1	U	J	1	U	J	1	U	G	1	U	B	6	U	C	19	U
FL2	624754	2	P	1		N	1					L	1		J	9								I	5		I	1		F	15					F	36	
OT5	633271	2	R	1														L	2	U	I	2	U													H	20	U
IL19	652085	2	O	1					M	1		M	1		M	1		M	2	U	M	1	U	M	1	U	M	1	U	I	9	U	I	2	U	I	31	U
UT3	679260	2	O	1					L	1	U	L	1	U	K	2	U				K	6	U	K	1	U	I	1	U	E	2	U				H	28	U
MI8	717000	2	P	1		L	1					M	1		M	1		J	1	U	J	4	U	J	2	U	J	1	U	I	3	U	I	2	U	I	30	U
PA6	719777	2	P	1								L	1					I	2		I	2		I	3		E	2		D	1		F	2		G	27	
NY18	730689	2	M	1		M	1	U							K	5	U	J	2	U	J	2	U	J	3	U	I	1	U	G	6	U	G	1	U	G	31	U
QB2	775290	2	S	1								M	1		M	1		L	2	U	L	4	U	L	2	U	L	2	U	I	2	U	I	1	U	H	30	U
CA10	803805	2	Q	1		M	1								O	8		M	1	U	M	2	U	M	3	U	L	3	U	I	4	U	J	5	U	H	64	U
OR5	830000	2	N	1		L	1		K	1		K	1		K	4	U	L	3	U	L	1	U	L	2	U	L	2	U	E	3	U	C	3	U	E	36	U
PA18	912099	2	R	1					O	1		M	4		J	2		H	3	U	J	5	U	J	2	U	H	1	U	J	3	U	H	7	U	D	47	U
NH3	1001790	2	O	1		K	2					I	2					E	2	U	J	4	U	H	4	U	G	3	U	E	10	U	A	15		E	37	U
OT11	1017000	2	R	1		O	1		O	1		M	1		M	3	U	L	2	U	L	2	U	L	8	U				J	4	U	I	4	U	I	71	U
TX7	1106010	2	M	1					K	1		K	1		J	1		J	3		I	6		G	7		H	14		B	9		A	6		C	44	
MI6	1131070	2	N	1		L	1					M	1		I	1	U	L	1	U	I	2	U	I	1	U	I	1	U							H	5	U
CA19	1228240	2	T	1								P	1					M	4	U	M	10	U	L	2	U	L	3	U	K	13	U				I	47	U
MI16	1235670	2	Q	1		O	1					M	8	U				L	3	U	L	1	U	L	2	U	L	2	U	I	12	U				I	46	U
MD4	1265840	2	P	1		Q	3		O	1		L	1		L	12		L	4		L	1		L	4		J	4		I	12		H	15		I	59	
CA6	1381550	2	Q	1					M	2	U							L	12	U				L	1	U				J	11	U				I	40	
TX3	2504130	2	N	7		L	4		P	3		K	2		J	16		I	37		I	2		K	6		J	5		G	27		G	10		F	73	

TABLE 6 - 2 Wage & Salary Summary Academic Program: FOUR YEAR

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
IN18	0	4	I	1		H	1																													
NY10	69060	4	J	1		H	1																									E	1			
OR2	182489	4	L	1											G	1					F	1		F	1		E	1		D	1		C	1		F	1
VA7	253500	4	K	1								J	1		G	4		H	1					H	1					B	2					B	16
RI3	263732	4	K	1											E	1		D	1					E	1					E	1		D	2		B	4
IL12	280737	4	J	1								I	1								G	1		H	1					E	1		F	1		D	10
OH13	292694	4	J	1								H	2					E	1		D	1		D	1		D	0		D	1		D	1		B	15
NY23	325000	4	N	1		J	1					J	1								G	1					G	1					D	2			
OH8	325209	4	L	1								J	1					J	2		I	3		J	2		D	1		D	1		D	1		D	18
IN2	334320	4	H	1		K	1								M	2		I	1		F	3		S	3					E	2					D	13
IA3	370252	4	K	1											F	1					D	3								A	2					A	14
MA7	403081	4	O	1		M	1	U	I	1		I	1					G	1	U	G	1	U	F	2	U	F	1	U	E	3	U				E	9	U
OH6	410030	4	L	1											I	3		I	1		I	1		I	2		E	1		C	4					C	25
IN1	413258	4	M	1					K	1		I	1		H	1		F	2	U	E	2	U	E	2	U	G	1	U	D	3	U				C	21	U
IL15	421868	4	L	1		I	1								F	2		E	1		G	1		G	1								C	2		B	7
MI13	422721	4	L	1								I	2		I	1	U	I	1	U	G	1	U	G	1	U				G	1	U				E	13	U
IL11	435852	4	M	1											J	1		J	1		L	1		L	2		L	1		K	1					F	9	
IN9	436426	4																I	1		J	4		I	3					F	2					E	13	
MS4	465000	4	L	1								L	1					I	2		I	1		I	1					C	7					C	13	
SD3	477082	4	L	1											H	3		F	1		F	1		E	1		D	1		C	2					E	17	
TX5	486758	4	N	1											K	1		I	1		H	2		H	1		H	1		B	9		B	4		C	25	
FL11	486989	4	L	1											I	4		E	3		E	3		D	3		D	1		B	6					C	23	
MD1	500000	4	L	1					J	1		H	2					G	1		G	1		G	1		D	3		D	5		C	7		C	16	
OR4	505832	4	M	1								L	1		J	2		K	1	U	K	1	U	K	2	U	K	2	U	I	2	U	G	4	U	F	11	U
VA1	529553	4	J	1								I	1		H	5					D	3					D	2		D	5		B	2		B	24	
IN5	536000	4																																				
MN6	568236	4	L	1					J	1		E	2		J	1					E	2	U	C	1	U	C	1	U	C	1	U	C	2	U	D	20	U
PA7	570566	4	N	1								J	1		J	1		J	1					J	2		J	2		I	10					G	36	
MO2	591684	4	L	1		I	1								I	6		H	4					G	1		G	1		D	6					D	23	
NY22	602951	4	K	1								J	1	U	G	1	U															E	4	U	D	1	U
SD2	613000	4	L	1											L	3		I	1		I	1		H	2		G	1		D	3					E	13	
GA4	624925	4	M	1											J	19		F	1					E	2					C	15					C	35	
MI20	627510	4	M	1					M	1														M	1		I	1		G	2		K	3		H	2	
TX14	637460	4	M	1											H	4		F	1		E	1		F	4		E	1		E	5					E	28	
PA13	648823	4	K	1								K	1		C	1		I	1		I	1		I	4		F	2		C	1		G	5		D	20	
IL22	658225	4	N	1		K	1					J	0		K	1		I	1		F	1		I	1		I	1		G	3		H	1		F	32	
NJ1	668348	4	N	1		L	1					M	1	U	K	6	U	I	2	U	G	1	U	I	1	U	I	1	U	D	12	U	H	7	U	C	38	U
AR3	670461	4	N	1		L	1											I	2		I	1		I	2		F	2		F	3		B	2		C	18	
WI8	720500	4	N	1								K	2		G	2								J	1		I	1		D	3					C	13	
IN13	724612	4	M	1		K	1					J	1					I	1		H	2		G	3		F	1		H	1		D	3		C	28	
OT8	729129	4	Q	1					O	1		N	2		M	1								M	2	U				I	8	U				I	23	U
IL4	734160	4	N	1					L	1		L	1		I	2		J	2		H	1		G	2		I	3		D	5		C	1		F	34	
VT3	749324	4	M	1											K	4		I	2		K	1		K	6	U	I	2		E	7		D	2		E	38	
PA14	750000	4	L	1											K	8		J	0		I	0		I	0		H	0		G	0		G	0		F	0	
OT4	787600	4	Q	1											N	3		K	2	U	K	1	U	K	2	U	J	1	U	I	2	U	I	3	U	I	32	U

TABLE 6 - 2 Wage & Salary Summary Academic Program: FOUR YEAR

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
KS3	820509	4	P	1		L	2		M	1		H	1								H	4		I	2		F	2				G	12		G	32	
IL16	830496	4	N	1					K	1					K	1		K	1		I	5		K	2		I	1		I	1		G	6		D	31	
NH2	834870	4	M	1		L	1								G	1		I	2		J	3		I	5		E	2		F	2		G	3		D	30	
RI2	910000	4	M	1					L	1		M	1					I	4	U	I	1	U	I	6	U	G	1	U	F	7	U				F	40	U
OH5	920115	4	N	1								L	2		J	6		H	2		H	4		H	3		G	3		F	2		E	3		C	19	
MN1	947821	4	L	1		K	1					K	5					L	3		K	4		K	4		F	1		I	1		F	5		E	39	
PA19	980000	4	P	1								M	1		H	1		G	2		G	2		G	4		G	3								E	21	
WI7	980000	4	O	1					L	1		L	1		K	4		L	1	U	I	4	U	I	7	U				K	1		I	6	U	I	30	U
OH17	985000	4	M	1		L	1					K	1		I	3		H	3	U	H	3	U	H	1	U	G	1	U	F	7	U				D	39	U
WI4	992038	4	N	1														M	1	U	L	1	U	L	1	U	L	1	U	I	1		G	8	U	G	27	U
CA4	997532	4	M	1		K	1					L	1		K	1		J	3	U	J	2	U	I	4	U	I	3	U	G	19	U				E	20	U
MN3	1022580	4	L	1		J	1					L	5		H	4					J	3	U	H	2		J	2		H	4					F	23	
MA3	1070900	4	N	1		M	2		M	1		L	2		J	1		J	4		K	2		K	4		J	2		G	5					E	29	
MN4	1085000	4	N	1	U	M	1	U				K	1	U	I	1	U	J	3	U	I	9	U	J	1	U	J	1	U	H	4	U				H	18	U
MO4	1099980	4	N	1		J	1								I	4		G	2		G	4		G	3		G	3		D	7		D	2		D	30	
NV1	1100000	4	P	1		O	1					N	1		M	4		L	5		L	4		L	4		L	4		I	28		J	15		I	41	
PA8	1101500	4	N	1		M	1					L	2		J	2		J	2		J	6		J	7		J	2		H	16					G	45	
MI11	1112000	4	P	1		J	1		M	1		L	4					J	1	U	J	2	U	J	3	U	I	2	U	H	8	U				G	28	U
VA5	1116340	4	N	1		K	1								I	8		H	5		H	4		G	5		E	6		F	13		C	8		C	42	
OT2	1143000	4	P	1					L	1					M	6		L	2	U	K	1	U	K	4	U				J	6	U	J	6	U	J	2	U
VA4	1150000	4	L	1								H	2		G	1		G	1		F	2		F	2		F	6		D	7					B	45	
IL2	1170000	4	M	1		L	1		L	1		L	3		K	9		K	4		J	3		K	5		K	3		J	3		A	10		E	37	
CT3	1243000	4	P	1		O	1		O	1		M	2		K	10		J	11		J	12		I	10		J	6	U	J	10	U	E	6		I	9	U
NY4	1300000	4	N	1		L	2		I	1		I	3		H	3	U	G	6	U	G	5	U	G	7	U	F	4	U	F	5	U	E	8	U	E	46	U
OH3	1351790	4	M	1		L	1								J	9		I	5		I	5		I	3		I	4		F	6					D	62	
PA3	1550000	4	P	1		M	2								J	5		H	4		H	2		H	6		F	3		E	5		E	6		D	83	
MA1	1697310	4	R	1		O	4					L	1		L	11		J	6		J	6		I	7		I	5		H	11		G	1		G	57	
MA12	1700000	4	P	1		L	2		M	1					L	13		I	4	U	J	4	U	I	6	U	I	8	U	H	4	U	G	32	U	D	31	U
MA11	2099700	4	N	1		M	1								L	7		J	3		K	2		J	4		J	4		H	8		F	4		G	45	
WI10	2104550	4	L	1					O	1		M	1		L	2		L	1	U	M	1	U	L	2	U	K	2	U	I	2	U	H	5	U	H	45	U

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TABLE 6 - 3 Wage & Salary Summary Academic Program: FIVE YEAR

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
NJ2	180262	S	K	1											H	1					F	2							G	1	C	1	C	7		
IN8	223000	S	M	1								L	1					I	1					F	1				K	1	D	2	F	1		
NM3	250108	S	L	1	K	1															I	1		H	1	G	1		E	4	D	3	D	17		
IN17	257904	S										L	1		K	3										F	1		D	2	I	34	C	3		
IL10	300000	S	N	1	K	1									J	1	U				J	1	U	G	2	U	E	1	U	E	1	U	E	2	U	F	9	U
VT4	334986	S	L	1				I	1			J	1		G	1		H	1	U	G	1	U	H	1	U					G	4	U	E	12	U
VT2	380000	S	L	1	E	1	U					J	1		I	1		F	1	U	H	1	U	G	1	U				D	2	U	F	1		E	11	U
FL7	434600	S	M	1	L	1						K	1		H	2		I	1	U	I	1	U	F	1	U	G	2	U	K	7	U	C	8	U	I	32	U
PA9	444845	S	J	1											G	2		F	2		F	2		F	4					C	2	A	3		E	22	
IN7	452816	S	N	1								J	2					I	1		I	5		I	1					H	4	G	1		E	24	
IL18	473192	S	K	1	K	1		K	1			I	1					D	1		H	1		I	3		H	1		F	4				G	25	
MT4	538209	S	M	1											J	2	U	K	1	U	J	2	U	K	2	U	I	1	U	H	4	U				G	11	U
GA7	544000	S	M	1								L	1					K	2		F	1		J	5		E	2		C	3	B	7		B	26	
SD1	617115	S	M	1	K	1									I	5		F	1		E	1		G	2		E	1		D	4	A	2		D	12	
CA21	620000	S	N	1	M	1												L	3		L	2		L	2		L	3		I	12	I	3		H	33	
IN14	646000	S	L	1	J	1		I	1			I	1		H	3		J	1		H	2		G	2					G	1	F	2		F	7	
MD3	650655	S	M	1	K	1	U	L	2						K	4	U	J	1	U	J	3	U	I	2	U	I	1	U	F	3	U				E	24	U
IN15	700000	S	L	1	K	2									I	4		G	3		H	1		F	2		E	2		F	2	E	6		E	17	
MT2	765374	S	M	1											L	1		J	2	U	K	3	U	I	4	U	I	2	U	G	2	U	G	3	U	E	26	U
PA16	784915	S	P	1	M	1						K	1					I	1		I	2		I	4		H	3		E	6	E	2		E	36	
IN6	829582	S	M	1	J	1												H	1		G	1		G	1		G	1		G	5	F	2		G	44	
MI14	885000	S	O	1	N	1		L	1			M	2		J	1		I	1	U	I	1	U	I	1	U	I	1	U	H	5	U				H	36	U
OR7	895788	S	M	0	L	0												J	0					I	0		I	0		E	0	G	0				
MI10	896090	S	O	1								M	1		L	1		L	2	U	L	1	U							I	4	U	J	2	U	G	10	U
AR1	905986	S	M	1	L	1						I	1		G	1		J	4		I	4		I	4		M	2		E	3	B	2		C	19	
NJ3	947655	S	Q	1	U	K	1	U	M	1	U	J	1	U	K	8	U	I	3	U	I	4	U	I	3	U	I	2	U	I	6	U	C	4	U	B	81	U
CA12	948865	S	P	1								M	1		M	3		L	2		L	3		L	6		L	4		I	9				I	43	
GA6	981840	S													J	1		I	4		H	3		H	4		G	2		G	5				C	30	
OR6	993425	S	N	1								M	1		K	4		L	1	U				K	1	U				I	4	U	I	4	U	G	12	U
WA5	998100	S	O	1	I	1						J	1		L	6		K	2		J	6		J	2		J	3		G	10				F	46	
IL7	1012020	S	P	1	N	5		M	1			M	1		I	3		M	2	U				N.	3	U							I	5		G	42	U
ME1	1016000	S	N	1				M	1	U		L	2		I	7		G	1	U				F	2	U	F	1	U	E	4	U				C	55	U
TX8	1036610	S	M	1	L	1						L	0		J	3		G	1		G	1		G	6		M	3		E	3	C	10		C	29	
TX16	1056600	S	O	1	N	1		M	1			L	3		K	17		I	10		I	9		I	7		I	5		F	8	C	13		E	54	
TX9	1089280	S	N	1				J	1			K	2		I	6		F	10		F	4		E	4		D	4		D	15	D	13		E	42	
AL5	1162630	S	M	1	K	1						J	5		I	1		I	5		H	3		G	4		F	4		F	5	D	26		D	50	
CO1	1166560	S	M	1	K	1									F	2		G	1		G	1		F	1		E	1		D	7	C	2		B	44	
NY2	1293000	S	O	1	L	1						L	2		K	6		J	4								M	1		M	10				M	38	
VA13	1295340	S	M	1	L	1						K	3		J	5		I	4		I	8		I	5		I	5		E	18				C	70	
PA12	1312720	S	M	1	L	2									L	8		J	8		J	9		J	8		J	4		H	8	G	2		I	66	
NY11	1350000	S	Q	1				O	1			O	2	U	M	4	U	M	6	U	M	2	U	M	1	U	L	2	U				K	9	U	E	64	U
KS2	1402110	S			K	1		K	1						J	7		I	5		I	7		I	7		I	5		F	6				D	38	
NY13	1411540	S	O	1	M	1						I	4		I	4		H	2	U	H	3	U	H	5	U	H	5	U	F	10	U				E	66	U
PA5	1440000	S																																			
MO1	1460610	S	M	1	I	1									H	3		G	3	U	G	4	U	H	5	U	F	3	U	E	10	U				E	27	U

TABLE 6 - 3 Wage & Salary Summary Academic Program: FIVE YEAR

ID#	TOTAL GSF	P	CHIEF ADMIN S	CHIEF ADMIN FTE	CHIEF ADMIN U	ASSOC ADMIN S	ASSOC ADMIN FTE	ASSOC ADMIN U	CHIEF ENG/ARC S	CHIEF ENG/ARC FTE	CHIEF ENG/ARC U	HD/SUPT MAINT S	HD/SUPT MAINT FTE	HD/SUPT MAINT U	SUPV/FM SHOPS S	SUPV/FM SHOPS FTE	SUPV/FM SHOPS U	ELECT S	ELECT FTE	ELECT U	P FIT PLUMB S	P FIT PLUMB FTE	P FIT PLUMB U	CARPT S	CARPT FTE	CARPT U	PAINT S	PAINT FTE	PAINT U	GRNDS S	GRNDS FTE	GRNDS U	LABOR S	LABOR FTE	LABOR U	CSTDN S	CSTDN FTE	CSTDN U
SC3	1475000	S	M	1		L	1		L	1		K	1		J	6		I	2		I	4		H	4		H	1		G	8		C	6				
NE3	1475780	S	O	1		L	1		M	4		L	5		G	7		J	3		G	1		J	3		J	2		F	12					E	83	
CA11	1479780	S	Q	1		O	0					M	1		M	1		L	6		L	5		L	3		L	5		J	36		J	0		I	55	
ID1	1533260	S	N	1					N	1					K	1		K	2		J	1		J	2		J	4		F	4		I	2		F	40	
NC9	1562930	S	O	1		L	1		N	1		L	1					I	3		I	3		I	4		I	5		G	2		D	3		F	110	
KS7	1565440	S	L	1		L	1		K	2		L	1		K	8		I	5	U	H	1	U	H	6	U	H	5	U	I	5	U	H	8	U			
CA13	1729470	S	O	1		M	1		M	1		M	1		L	4		K	5		K	3		K	3		K	4		H	14		H	3		G	80	
VA12	1764830	S	N	1		L	1					M	2		J	5		I	2		J	4		I	3		G	3		E	14					C	81	
MA10	1800000	S	Q	1		P	1		O	1		N	3		M	10		K	5	U	K	10	U	K	6	U	K	1	U	I	14	U	I	11	U	H	91	U
AL1	1800000	S	N	1		L	1		L	2		K	7		H	15		E	7	U	D	5	U	D	6	U	C	6	U	C	10	U	B	7	U	D	26	
TN3	1811780	S	N	1								M	3		I	8		F	3		F	7		F	5		E	4		E	11					B	26	
MO6	1839950	S	M	1		J	2					L	4		J	2		I	2	U	I	3	U	I	3	U	I	2	U				G	10	U	F	61	U
NC5	1881200	S	O	1		L	1		L	1		L	1		K	5		J	3		J	9		I	8		I	4		G	5		E	13		D	44	
WI9	2012470	S	O	1								N	5		L	4		N	2	U	M	2	U	L	2	U	L	2	U	I	1	U	G	4	U	H	47	U
WI6	2044230	S	N	1		O	1		N	1		M	5		K	4		M	2	U	N	1	U	M	2	U	L	3	U	I	1	U	H	7	U	I	52	U
PA17	2062000	S	L	1		K	3					K	1		K	14	U	J	4	U	J	4	U	J	6	U	J	3	U	I	5	U	G	10	U	I	98	U
NY1	2079770	S	M	1					O	1		L	1	U	K	14	U	H	4	U	H	2	U	H	9	U	H	2	U	E	8	U	E	5	U	E	108	U
NY7	2081990	S	N	1		L	1	U	L	1	U	K	2	U	J	12	U	I	3	U	I	5	U	I	4	U	H	2	U	E	7	U	F	14	U	E	99	U
WV1	2104960	S	N	1		K	1		K	1		H	1		H	4		G	11		F	4		F	7		E	4		E	21		E	4		H	104	
CA17	2113430	S	Q	1		M	1		N	1		M	1		M	17		M	5		L	4		L	5		L	5		I	9		J	4		I	85	
VA8	2141920	S	M	1					L	1		L	1		J	3		I	4		I	4		I	5		I	4		F	20					E	106	
WA7	2146240	S	R	1		O	1		M	1	U	P	1	U	M	8	U	L	7	U	L	9	U	L	11	U	L	6	U	I	10	U				I	65	U
TX2	2346310	S	M	2		L	2		L	1		K	5		I	15		I	5		I	4		I	11		H	4		E	19		D	4		C	83	
WA1	2457500	S	N	1					N	1		N	2	U	L	4	U	K	1	U	K	4	U	J	2	U	K	1	U	H	14	U				G	43	U
NC1	2478160	S	N	1		L	1					N	3		K	10		I	6		I	26		I	10		I	3		G	23					H	66	
NC6	2500000	S	P	1		L	1					L	4		L	6		J	3		J	5		I	5		J	5		I	12		D	8		D	80	
MI9	2544750	S	M	1		M	1		L	1		M	4		L	6		L	3	U	I	8	U	I	8	U	I	4	U	I	9	U	H	1	U	G	50	U
KY2	2560000	S	O	1		L	3								J	13		E	3		F	4		F	7		E	4		D	10		D	10		C	80	
KY1	2643120	S	N	1		L	4								I	7		I	6		I	7		H	7		F	7		H	12		B	2		C	81	
NY12	2652600	S	O	1		M	5		L	1		L	7		L	8		I	5		I	2		I	3		I	3		H	16					G	132	
CA16	2675920	S	P	1		O	1		M	3		M	1		M	5		L	5		L	5		L	12		L	9		J	24					H	92	
WI1	2688880	S	P	1		N	1		N	1		N	1		M	2		M	3	U	M	2	U	L	3	U	L	3	U	I	2	U	H	9	U	H	51	U
NH1	2700000	S	P	1		N	2		M	2		L	2		J	15		I	12	U	I	10	U	I	10	U	H	20	U	F	12	U	F	10	U	F	107	U
CA15	2833690	S	P	1		O	1		M	1		M	1		L	24		L	5		L	4		L	6		L	9		K	17		I	4		H	131	
MA6	2858060	S	O	1		M	1		M	1					L	9		K	8	U	I	2	U	K	9	U	J	13	U	G	16	U				G	48	U
CA2	2897980	S	Q	1		O	3					M	1		M	7		L	4		L	2		L	3		L	4		J	9		J	1		I	101	
NY3	2931940	S	R	1		O	5		L	9		O	2		L	8		I	11		I	16		I	10		G	12		F	7		F	34				
KY5	4000000	S	P	1		M	1					M	1		H	24		E	16		F	7		F	12		F	6		C	20		B	4		C	153	
IL14	4398990	S	O	1		N	1		M	1		N	6		K	20		O	8	U	O	7	U	N	11	U	M	6	U	I	14					H	167	U

TABLE 6 - 4 Wage & Salary Summary Academic Program: FIVE YEAR-UD

ID#	TOTAL GSF	P	CHIEF ADMIN S	CHIEF ADMIN FTE	CHIEF ADMIN U	ASSOC ADMIN S	ASSOC ADMIN FTE	ASSOC ADMIN U	CHIEF ENG/ARC S	CHIEF ENG/ARC FTE	CHIEF ENG/ARC U	HD/SUPT MAINT S	HD/SUPT MAINT FTE	HD/SUPT MAINT U	SUPV/FM SHOPS S	SUPV/FM SHOPS FTE	SUPV/FM SHOPS U	ELECT S	ELECT FTE	ELECT U	P FIT PLUMB S	P FIT PLUMB FTE	P FIT PLUMB U	CARPT S	CARPT FTE	CARPT U	PAINT S	PAINT FTE	PAINT U	GRNDS S	GRNDS FTE	GRNDS U	LABOR S	LABOR FTE	LABOR U	CSTDN S	CSTDN FTE	CSTDN U
TX12	585785	U	M	1		J	1					K	1		J	7		J	1		J	1		G	2		G	2		E	12					C	28	
CA5	638857	U	Q	i		N	1								M	1		M	2		L	1		L	2		L	2		I	18		I	1		I	29	
IL8	651775	U	O	1					L	1		L	4		H	3		M	2	U				M	2	U	L	1	U	F	5	U				F	33	
VA11	843519	U	N	1	U	M	1	U	M	1	U	L	2	U	H	6	U	I	1	U	I	5	U	I	3	U	I	2	U	E	7	U	D	2	U	D	65	U
FL6	898477	U	M	1		L	1					L	4		K	7		K	3	U	K	2	U	J	2	U	I	2	U	F	13	U	C	2	U	E	39	U
TX17	1861480	U	O	1					M	1		L	1		J	14		I	0		I	27		I	0		I	0		H	17					H	62	
GA5	1862960	U	N	1		L	2		L	2		J	3		H	23		E	13		E	2		F	4		E	4		B	18		B	10		C	63	

TABLE 6 - 5 Wage & Salary Summary Academic Program: GRADUATE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
NY6	93200	G										N	1		J	1					I	1		H	1				H	1		G	1		H	3	
AZ3	300000	G	M	1											J	1		J	1		G	1		J	2		J	2		G	5		F	7		D	13	
NY20	500000	G	N	1		J	1											J	1	U	H	1	U	J	1	U	I	1	U							F	16	U
MN5	586830	G	L	1					A	1					J	1		I	1		I	1		G	1		F	1		I	1		E	1		H	12	
FL9	600000	G	M	1		K	1					J	1					I	1		I	1		I	1		C	1		C	7		B	4		C	15	
LA2	641100	G	M	1		M	1					L	1		J	8		H	3		I	2		I	3		I	3					C	5		C	52	
FL10	697799	G	M	1								L	1		J	8		J	8		I	2		F	4		E	4		E	8					B	26	
CA8	805113	G	O	1		L	3					K	3		J	8		F	2		F	2		I	3		F	2		D	8		C	4		C	28	
AL3	888128	G	N	1		L	1					J	1		I	1		F	4		G	1		D	2		G	2		C	6		C	6		C	44	
OH2	1018690	G	L	1								H	1					F	1		F	2		G	2		C	2		C	3		A	2		A	43	
MA4	1024360	G	O	1		L	1		M	1		L	1		L	1		L	2	U	J	2	U	J	2	U	I	1	U	I	8	U				H	28	U
VA6	1050510	G	N	1		M	2					L	5		K	10		J	2					J	5		J	3		F	8					G	45	
CA23	1225000	G	P	1		M	3		M	1		M	3		M	7		M	3		M	2		L	8		L	2		L	27		K	4		I	70	
NJ5	1253000	G	N	1		L	1		M	2		L	4		K	3		H	3	U	H	3	U	H	3	U	G	3	U	E	2	U	D	7	U	E	33	U
MO5	1273160	G	N	1		L	1					L	3		K	10		J	10	U	J	8	U	I	6	U	I	5	U	F	17	U	F	3	U	E	87	U
CA7	1300000	G	Q	1		L	1		P	1	U	P	1	U				M	2	U	M	20	U	M	2	U	M	2	U	K	12	U	K	2	U	K	59	U
OH4	1370910	G	M	1		K	5		M	1		L	1		J	4		I	5		I	2		H	3		G	5		F	11					E	104	
LA1	1380110	G	P	1		M	1		M	1		M	1		L	1		K	2	U	K	2	U	J	4	U	J	2	U	D	3	U	B	12	U	B	68	U
KS1	1497040	G	O	1		M	3		M	2		M	2		J	9		I	8	U	I	7	U	I	7	U	I	6	U	F	4	U	F	10	U	I	57	U
DC1	1517300	G	Q	1		O	1					M	11								K	19		J	8		I	3		H	11		H	5		G	111	
MO9	1536300	G	O	1		L	1					M	1		J	13		I	6	U	I	5	U	H	6	U	H	4	U	E	5	U	F	4	U	D	48	U
GA2	1558270	G	P	1		M	1		M	1		M	1		L	3		J	5		I	2		J	2		I	5		D	10		I	16		H	134	
IA6	1652080	G	O	1		M	1		I	1		L	4		K	4		I	1	U	H	1	U	H	5	U	G	1	U	H	8	U	E	4	U	E	55	U
NV2	1725320	G	Q	1					P	1		N	1		L	10		L	5		L	4		L	6		L	5		I	13		I	8		I	64	
MI2	1733120	G	P	1					O	1		N	1		L	2		J	2	U	J	9	U	J	5	U	J	3	U	I	12	U				G	36	U
SD5	1741910	G	O	1		L	1		M	1					K	3		G	3		I	2		H	5		G	2		E	7		F	2		E	42	
BC1	1848430	G	R	2		P	1					P	1		M	12	U	L	6	U	L	3	U	L	6	U	L	4	U	K	13	U	J	4	U	I	74	U
TX15	1927280	G	Q	1					N	1		N	1		L	8		L	7		L	6		K	4		K	3		F	16		E	8		D	47	
NZ1	1948750	G																																				
CT4	2000000	G	O	1		L	3		L	1		K	3		H	16	U	F	5	U	F	10	U	F	6	U	F	5	U	F	10	U				E	54	U
MO8	2022790	G	N	1		M	1								J	10		I	28		I	19		I	4		I	4		D	9		E	7		D	75	
MA5	2025000	G	R	1		P	4								L	6		K	6	U	K	4	U	J	5	U	J	1	U	I	6	U	I	6	U	H	67	U
CA20	2061730	G	P	1		O	1					M	1		M	8		L	4		L	3		K	4		K	7		J	30		J	2		G	129	
OT14	2082150	G	S	1								M	1		M	4		L	7	U	L	3	U	L	6	U	L	2	U	K	9	U	K	4	U	J	101	U
SC2	2102350	G	Q	1		M	1		M	1		L	1		K	12		J	14		J	9		J	11		J	3		E	8		E	4		E	48	
LA3	2229050	G	Q	1		O	3		M	4		L	3		L	6		J	8		J	8		K	11		I	8		G	8		F	16		E	84	
MT3	2245070	G	O	1					L	1		M	1		L	1	U	K	4	U	K	8	U	K	4	U	J	3	U	H	2	U	I	4	U	G	0	U
SD4	2262570	G	N	1		M	3		J	1		K	1		J	9		H	4		H	5		H	7		H	6		H	9		G	4		G	52	
TX13	2276390	G	N	1		M	1					L	1		K	8		J	5		I	4		F	6		E	11		D	24		E	9		D	107	
OH10	2295630	G	M	1		L	1					L	1		K	6		J	5	U	J	3	U	J	4	U	J	3	U	G	4	U	E	4	U	A	52	U
IL20	2307010	G	P	1		N	3		M	1		M	5		M	6		O	9	U	O	5	U	N	10	U	N	6	U	K	17	U	N	4	U	I	51	
MI12	2404420	G	S	1		N	3		O	1		N	1		M	1		I	3	U	I	3	U	I	3	U	I	1	U	G	8	U				G	27	U
OH1	2429870	G	P	1		N	4		M	1		M	1		J	6		J	5		J	5	U	J	8		I	9		E	6	U				E	122	U
PA2	2502060	G	P	2		M	8		M	3		L	3		J	7		I	5	U	G	7	U	H	8	U	F	1		E	10		G	2	U	E	101	U
CO2	2559990	G	Q	1		O	2		O	1		N	2		N	6		M	4		M	3		L	5		L	7		K	3		J	14		I	27	

TABLE 6 - 5 Wage & Salary Summary Academic Program: GRADUATE

ID#	TOTAL GSF	P	CHIEF ADMIN S	CHIEF ADMIN FTE	CHIEF ADMIN U	ASSOC ADMIN S	ASSOC ADMIN FTE	ASSOC ADMIN U	CHIEF ENG/ARC S	CHIEF ENG/ARC FTE	CHIEF ENG/ARC U	HD/SUPT MAINT S	HD/SUPT MAINT FTE	HD/SUPT MAINT U	SUPV/FM SHOPS S	SUPV/FM SHOPS FTE	SUPV/FM SHOPS U	ELECT S	ELECT FTE	ELECT U	P FIT PLUMB S	P FIT PLUMB FTE	P FIT PLUMB U	CARPT S	CARPT FTE	CARPT U	PAINT S	PAINT FTE	PAINT U	GRNDS S	GRNDS FTE	GRNDS U	LABOR S	LABOR FTE	LABOR U	CSTDN S	CSTDN FTE	CSTDN U
ND2	2592770	G	O	1		M	1		H	1								L	3	U	L	8	U	K	7	U	K	5	U	K	6	U				F	92	U
OH7	2593220	G	P	1		N	3		M	1		O	1		K	23	U	I	2	U	I	2	U	G	2	U	H	2	U	I	17	U				E	98	
OT13	2619200	G	R	1					N	1		P	1		O	6		L	8	U	L	8	U	K	6	U	K	6	U	I	12	U	I	20	U	I	15	U
MO3	2636190	G	Q	1		Q	1		N	1		M	1		L	16		J	11	U	J	10	U	J	13	U	J	8	U	H	18	U	F	6	U	F	105	U
NY19	2723850	G										O	1		L	14		J	13	U	J	14	U	J	17	U	I	2	U	I	12	U				E	60	U
MS1	2795140	G	P	1					M	1		M	5		L	26		G	4		G	9		H	6		G	7		D	15		D	11		A	93	
NF1	2796430	G	R	2		P	2					O	4		K	13	U	J	6	U	J	2	U	J	8	U	I	5	U	G	8	U	G	17	U	G	84	U
OR1	2806130	G	P	1		M	3		N	2	U				L	4		K	4	U	K	2	U	J	5	U	J	4	U	E	4	U	E	3	U	E	61	U
FL4	2883600	G	P	1		M	1		M	1		L	1		K	13		J	6	U	J	6	U	J	4	U	J	2	U	D	29	U	A	8		C	115	U
WI2	2901760	G	O	1		J	1		N	1		M	1		J	9		J	4					J	10		I	8		F	7		H	5		I	61	U
OT7	2984860	G	R	1		Q	1		P	1		O	4		M	20		K	9	U	K	15	U	K	13	U	K	8	U	I	9	U	I	7	U	I	143	U
TX10	3000000	G	P	1		O	3					M	9		L	9		K	7		K	14		J	7		I	5		G	23		G	26		G	86	
MT1	3000000	G	O	1		M	1		K	1		M	1		L	1		M	5	U	M	8	U	L	11	U	K	6	U	I	4	U	G	2	U	L	56	U
IL24	3129460	G	T	1		Q	4		P	1		O	3		O	26	U	N	17	U	N	16	U	N	14	U	M	7	U	K	10	U	K	8	U	G	96	U
TN4	3202420	G	O	1		L	4		L	1					K	7		I	9		G	4		I	3		E	8		C	45		C	1		C	220	U
NC7	3299500	G	Q	1					M	2		M	1		K	34		G	7	U	H	12	U	G	10	U	G	9	U	C	27	U	B	19	U	C	167	U
NY24	3362190	G																																				
NY16	3419220	G	N	1		L	1	U	M	1	U	L	3	U	J	10	U	I	12	U	I	12	U	I	10	U	I	10	U	G	15	U	E	18	U	D	199	U
IA5	3469460	G	P	1					O	1		M	1		L	10		K	9	U	K	22	U	K	12	U	I	9	U	J	18	U	E	5	U	I	77	U
NM2	3485060	G	P	1		N	1		O	1		L	1		L	10		K	8		I	11		K	5		H	9		F	45		C	11		E	86	
CA3	3542430	G	Q	1		P	2		P	3		M	5		M	8		L	6		L	5		L	5		L	5		I	32		G	8		H	99	
MS5	3573980	G	S	1					O	1		M	1		L	19		J	7		I	9		I	8		I	8		D	20		D	9		D	87	
NY15	3764210	G	P	1		K	1	U	M	1	U	L	4	U	J	13	U	I	21	U	I	12	U	I	12	U	I	10	U	G	25	U	E	12	U	D	189	U
RI1	3765670	G	O	1		N	2					L	4		M	15		J	14	U	G	9	U	H	10	U	H	17	U	H	20	U	F	21	U	F	154	U
MI17	3810170	G	P	1		O	2		N	1		M	3		K	9		I	7	U	I	20	U	I	14	U	I	5	U	G	17	U	A	20		F	69	U
WY1	3820450	G	O	1		N	2		M	1					M	9		L	9		L	6		K	6		K	6		J	3		I	4		I	127	
KY4	3880000	G	O	1		M	8					L	6		K	11		J	9		J	11		I	11		H	11		F	19		E	9		F	160	
ND1	3905320	G	O	1		L	5					J	1		L	17		K	9		K	5		I	9		I	9		I	16					H	129	
MD6	3998590	G	R	1		P	2					N	2		K	18		J	11		J	11		J	6		J	14		F	5		F	21		F	138	
MM1	4063000	G	O	1		M	4		L	3		L	8		K	25		I	10	U	I	11	U	I	19	U	H	11	U	F	42	U				E	166	U
OT9	4108120	G													L	13		L	12	U	L	13	U	L	14	U	L	12	U	J	34	U	I	6	U	I	154	U
MR1	4133850	G	T	1					S	1		R	1		O	2		N	8	U	N	10	U	N	7	U	M	9	U	L	36	U				I	163	U
OR8	4160770	G	P	1		N	1		N	1					L	8		K	12	U	K	9	U	J	15	U	J	7	U	H	15	U	G	25	U	E	80	U
UT4	4161410	G	P	1		N	3		M	1					L	14		L	11		L	21		K	13		K	7		J	24					I	87	
GA1	4304660	G	P	1					O	1		O	3		L	7		K	9		K	10		J	20		I	13		F	47		F	65		D	167	
OT12	4310410	G	T	1		S	2		P	3		P	1		O	3		M	8	U	M	7	U	L	7	U	L	4	U	J	11	U				J	160	U
VA10	4458130	G	O	1								L	6		L	30		I	20		I	36		I	24		I	21		E	16		D	20		D	246	
AB2	4492930	G	S	1		Q	3		O	3		O	4		N	22		M	9	U	M	5	U	M	6	U				I	13	U	I	30	U	I	180	U
SC1	4585620	G	P	1					P	1		P	3		K	14		I	6		F	5		H	11		F	12		E	25		B	9		C	110	
WI3	4591000	G	Q	1					N	1		N	2		N	19		O	7	U	N	12	U	M	5	U	M	5	U	L	7	U	L	5	U	L	152	U
OT1	4672000	G	U	1		I	2		P	1		Q	1		M	8		K	12	U	K	18	U	K	17	U	J	11	U	I	31	U				I	180	U
OT3	4772800	G	V	1		S	1		P	1		O	1		N	7		M	14	U	M	14	U	L	19	U	L	12	U	J	20	U	J	6	U	J	172	U
OH20	4773420	G	P	1		L	1		P	8		L	3		J	11		I	5	U	I	6	U	I	3	U	H	9	U	H	29	U	F	2	U	G	71	U
DC2	4878600	G	P	1		M	4		O	1		N	2		K	12		I	6	U	I	8	U	I	7	U	I	5	U	I	6	U	E	8	U	F	128	U
OH14	4883390	G													J	8		I	10		I	14		I	18		G	16		F	45		D	6		D	125	

TABLE 6 - 5 Wage & Salary Summary Academic Program: GRADUATE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
AL2	4926950	G	P	1		M	1		N	1					K	10		I	6		I	7		I	10		I	12		D	8		D	24		C	89	
MS3	4997830	G	P	1		M	1		M	2		M	3		J	5		J	8		H	10		I	16		G	11		B	25		B	18		B	120	
QB1	5061600	G	U	1		R	3		R	4		Q	5		O	34		L	13	U	L	11	U	K	11	U	J	9	U	K	20	U	J	15	U	I	83	U
IN10	5072120	G	O	1		N	1		M	1		M	3		J	16		I	9	U	I	7	U	I	16	U	I	6	U	E	29	U	E	4	U	E	118	U
TX6	5191970	G	R	1					N	1		N	1		L	7		K	17		K	8		J	19		D	14					D	20		D	170	
FL1	5193380	G	O	1		M	1		M	1		M	1		I	11		I	8	U	I	11	U	H	8	U	G	14	U	C	51	U	B	33	U	B	159	U
AZ1	5208000	G	Q	1		M	2		N	1					N	11		M	28		M	18		L	19		L	19		L	61		J	6		H	173	
IL21	5253490	G	P	1					O	1		M	1		N	5	U	M	12	U	N	8	U	N	11	U	L	9	U	H	29					G	236	U
DE1	5274220	G	O	1								M	6		L	16		J	11	U	J	44	U	J	9	U	H	6	U	G	30	U	H	33	U	D	125	U
OR10	5306530	G	O	1		M	2		O	1					L	24	U	L	6	U	L	5	U	K	8	U	K	5	U	I	11	U	I	10	U	G	112	U
KS5	5391080	G	S	1		N	2		Q	14		M	5		J	9		G	12	U	G	9	U	G	16	U	G	9	U	E	19	U	D	14	U	C	117	U
IN11	5462890	G	Q	1		M	1					M	3		J	7													F	21		C	5		D	203	
OH12	5532390	G	O	1		L	1					N	4		L	22		I	8	U	J	14	U	J	9	U	I	7	U	G	24	U				E	107	U
AL4	5634870	G	O	1		M	1					M	10		L	20		J	15		J	13		J	21		J	24		E	40		C	37		B	179	
AZ2	5706730	G	S	1		O	4		O	2		Q	1		M	8		M	13		M	15		M	9		L	10		F	50		G	23		E	205	
NC2	5720130	G	Q	1		O	5					L	1		K	35		J	20		J	13		I	19		I	19		G	24		D	35		F	260	
MI15	5786400	G	S	1		M	2		L	1		L	3		L	7		J	13	U	J	12	U	J	13	U	J	18	U	G	15	U	F	19	U	F	127	U
UT1	5876960	G	O	1								N	5		M	16		L	15		K	10		K	12		K	14		J	31		C	20		I	86	
CT2	5892000	G	P	1		O	3		O	1		L	5	U	J	14	U	I	16	U	I	15	U	I	9	U	I	17	U	G	30	U	G	10	U	G	150	U
HI1	5905230	G	Q	1		N	1	U	M	1	U	N	1	U	L	1	U	J	9	U	I	8	U	J	12	U	J	6	U	H	31	U	G	4	U	H	140	U
PA1	5981520	G	R	1		Q	1		Q	1		O	1		O	5	U	M	14	U	M	14	U	M	14	U	M	9	U	J	27	U	L	13	U	I	251	U
KS4	6150100	G	O	1		N	4		Q	4		L	5		L	18		J	19	U	J	16	U	I	12	U	J	17	U	I	8	U	E	72	U	D	114	U
IL13	6269480	G	Q	1					N	1		O	2					N	19	U	O	23	U	M	19	U	L	5	U	I	20	U	I	19	U	I	124	U
UT2	6550000	G	P	1		Q	3		M	2		N	2		M	15		K	17		K	12		K	14		J	25		J	78		C	300		J	271	
CO4	6575920	G	P	1		N	1		N	1		N	4		M	18		L	10		L	14		K	9		K	8		K	16		J	5		F	141	
OK2	6689220	G	Q	1		O	1								J	8		I	9		H	5		J	17		I	8		G	14		D	61		E	135	
OK3	6697260	G	Q	1		O	1					M	2		L	6		K	21		K	41		J	45		J	17		H	44		G	23		F	104	
NY14	6845130	G	T	1		O	1		N	1					L	25		J	16	U	J	21	U	J	22	U	I	13	U	I	42	U	G	14	U	D	111	U
CO5	6992080	G	P	1		L	1		O	1		O	1		M	16		L	7		L	10		K	7		K	4		K	24		D	8		F	181	
VA9	7018620	G	P	1		N	1		O	2		N	1		K	43		I	34		I	17		I	39		I	32		F	26		D	0		D	185	
MO7	7461690	G	O	1		N	2		M	1		M	4		K	13		I	12	U	I	7	U	I	13	U	I	11	U	D	11	U	E	7	U	D	182	U
GA3	7484580	G	S	1		P	2		O	1		M	1		K	36		J	11		J	7		I	22		I	20		G	44		D	23		D	257	
CA22	7486590	G	R	1		P	6					P	1		O	10		M	19		L	15		M	30		L	21		I	44		J	32		J	173	
NC3	7851760	G	P	1					N	1		N	1		L	40		I	25		I	17		I	21		I	19		G	16		D	40		D	269	
NE1	7905080	G	Q	1		M	1		N	5		M	1		M	7		L	17		L	15		J	23		J	9		I	43					H	155	
OH15	8010800	G	R	1		P	4		M	1		N	14		L	24		J	17	U	J	4	U	I	6	U	J	8	U	G	23	U	E	15	U	E	181	U
MA8	8247670	G	S	1		Q	5		Q	2		N	8		M	46		K	27	U	K	17	U	K	13	U	K	10	U	H	55	U				G	270	U
AB1	8324660	G	S	1		Q	3		Q	1		O	4		O	28	U	N	17	U	N	16	U	M	13	U	M	1	U	L	33	U	K	8	U	J	316	U
KY3	8632440	G	Q	1		N	2					N	1		J	35		J	38		J	27		I	20		H	37		F	50					I	230	
CA14	8752690	G	S	1		P	2		Q	1		Q	2		N	14		M	42		M	35		L	21		L	21		J	49		J	20		I	239	
WA6	9068000	G	Q	1		P	1		P	1		O	1		M	8		L	18	U	L	16	U	L	12	U	L	8	U	I	15	U	J	5	U	H	98	U
MA9	9148200	G	P	1		O	5					M	2		J	36		I	27	U	I	21	U	I	36	U	I	33	U	G	14	U	F	46	U	H	173	U
IA1	9755090	G	R	1		P	3		O	1		M	2		L	19		J	23	U	J	24	U	J	13	U	I	12	U	I	16	U	E	10	U	F	185	U
NY17	10000000	G	P	1		L	1		M	10		M	1		M	8		L	15	U	L	22	U	L	18	U	L	14	U	I	27	U	G	16	U	H	147	U
TX20	10444400	G	R	1		P	4		O	1		N	4		M	40		L	29		L	26		K	30		K	21					C	11		F	344	

TABLE 6 - 5 Wage & Salary Summary Academic Program: GRADUATE

ID#	TOTAL GSF	P	CHIEF ADMIN			ASSOC ADMIN			CHIEF ENG/ARC			HD/SUPT MAINT			SUPV/FM SHOPS			ELECT			P FIT PLUMB			CARPT			PAINT			GRNDS			LABOR			CSTDN		
			S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U	S	FTE	U
TN1	10779600	G	P	1		M	6					K	10		J	6		E	14		G	20		G	23		F	20		C	9		A	18		E	157	
IA2	10818400	G	Q	1		P	3		O	1		N	2		L	7		J	24	U	J	15	U	I	8	U	I	6	U	H	22	U	F	3	U	F	167	U
NJ4	11047900	G	Q	1		O	6		N	1		M	6		L	14		J	13	U	J	15	U	J	27	U	J	19	U	I	78	U				H	368	U
FL5	11124200	G	P	1		N	5		M	1		M	3		K	91		J	27	U	J	24	U	I	11	U	I	13	U	F	55	U	D	13	U	D	226	U
PA15	11724000	G	R	1		Q	3		O	2		O	1		K	31		I	28	U	I	14	U	I	18	U	H	23	U	H	40	U	E	27	U	E	240	U
IN16	11953200	G	S	1		R	3		Q	2		O	1		N	18		L	67		L	21		L	47		L	15		K	39		K	16		F	202	
WA8	12394400	G	Q	1		N	4		O	1		P	4		N	17		M	28	U	M	21	U	L	22	U	L	18	U	I	16	U	J	8	U	G	225	U
IN3	12404600	G	P	1		N	3		M	1		M	4		L	32		J	35	U	J	75	U	I	38	U	I	14	U	G	58	U	F	13	U	G	279	U
IL3	13650500	G	R	1		Q	1					P	1		O	19	U	O	58	U	O	81	U	N	48	U	N	35	U	J	47	U	M	23	U	J	366	U
WI5	15700000	G	S	1		Q	1					O	1		N	7		M	41	U	M	62	U	M	37	U	L	32	U	I	14	U	H	8	U	H	467	U
MN2	16400900	G	S	1		Q	1		Q	1		P	4		O	18	U	N	59	U	N	26	U	M	29	U	M	27	U	I	21	U	M	14	U	I	473	U
OH16	16579400	G	R	1		P	7		N	3		N	3		M	28		I	38	U	I	31	U	I	19	U	I	15	U	I	32	U	D	9	U	D	266	U
MI4	17326000	G	T	1		Q	1		Q	1		O	1		M	4		K	21	U	K	17	U	K	16	U	K	13	U	H	28	U	G	6	U	G	157	U
MI7	20857000	G	S	1		Q	1		P	0		P	4		O	77		L	40	U	L	39	U	L	20	U	L	19	U	H	40	U	K	12	U	G	311	U

TABLE 6 - 6 Wage & Salary Summary Academic Program: HEALTH SCIENCE

ID#	TOTAL GSF	P	CHIEF ADMIN S	FTE	U	ASSOC ADMIN S	FTE	U	CHIEF ENG/ARC S	FTE	U	HD/SUPT MAINT S	FTE	U	SUPV/FM SHOPS S	FTE	U	ELECT S	FTE	U	P FIT PLUMB S	FTE	U	CARPT S	FTE	U	PAINT S	FTE	U	GRNDS S	FTE	U	LABOR S	FTE	U	CSTDN S	FTE	U
IL25	117000	M	O	1														X	2	U																
IL23	151339	M	O	1								K	1		I	1																		H	7	
TX21	341000	M	O	1	M	1						J	1					I	2		H	1		I	1		F	1		G	4		D	4		F	21	
OH9	997143	M	P	1	N	1						N	2		K	6		I	9		H	6		H	3		H	3		G	6		F	11		F	91	
AR2	1217860	M	L	1	I	1						K	1		J	7		I	7		I	7		I	10		F	7		C	7		A	7				
LA4	1300490	M	P	1	O	1		N	1		M	5		M	8	U	L	8	U		L	29	U	J	5	U	K	6	U	E	5	U	I	15	U	H	150	U
MS2	1337820	M	P	1	N	1		L	2		L	3		K	10		J	9			J	6		I	7		H	7		E	8		D	7				
CA18	1339440	M	U	1	Q	4		N	1		N	2		N	5		M	5			M	3		M	9		M	3		J	5		I	5				
OK1	1415740	M	O	1	N	1		O	1		M	4		L	8		K	7			L	6		K	9		K	9		I	20							
TX1	1529260	M	S	1	Q	3		N	2		L	1		L	1		J	7			I	9		I	8		J	5		D	5		B	5		D	117	
TX19	1692850	M	P	1	O	1		M	1		N	1		M	4		J	4			J	3		J	4		J	11		C	1		C	9		D	5	
NE4	1880200	M	O	1	K	1		N	1		M	1		L	9		L	6			K	3		J	8		J	3		H	5		F	2		E	153	
OR9	2122960	M	N	1	M	8		M	2		M	1		L	1		L	3	U					K	7	U	K	10	U	J	7	U	E	4		F	42	U
TN2	2419780	M	O	1	M	1					L	1		J	9		I	4			I	3		I	5		I	7		B	6		B	2		E	74	
PA4	3200000	M						S	1		Q	1		L	18		K	11	U		K	16	U	K	10	U	J	15	U	H	2	U	H	18	U	H	108	U

FIGURES 1 AND 2

Figures in the following sections illustrate "fitted" curves based upon the data submitted by the various institutions. These curves do not follow the raw data but are based on an equation derived from the data. The technique known as "family regression" is used.

The family regression technique fits simple nonlinear curves by transforming the X and Y data to fit the simple linear model $y = a + bx$. There are eight different curves or models that may be "fitted" to the data. These are:

1. $Y = A + BX$
2. $Y = A + B/X$
3. $1/Y = A + B/X$
4. $Y = A + BX^{.5}$
5. $Y = Ae^{BX}$
6. $Y = AX^{B}$
7. $Y = A + B\ln X$
8. $Y = A + BX + CX^{2}$

A plot of the fitted curve is made, based on the selected model. The regression coefficients, an F value of regression for the transformed data, the coefficient of determination of the transformed data, and the standard error of the estimate for the transformed data are all printed for each model fitted.

All common statistical information for a particular sample set also appears with the plot, including minimum and maximum observed values, arithmetic mean (average), standard deviation of both the X and Y parameters, and the sample size.

No attempt is made here to present conclusions or to pursue further data analysis. The best of eight models is included for each figure so that the reader may study the information presented and draw whatever conclusions may be appropriate to the situation. It should be noted, however, that not all models represent a good fit of the data.

The regression parameters shown for each fitted curve indicate various characteristics of the curve, the model equations used to generate the curve, and the parameters themselves in relation to the data being analyzed.

The following definitions may prove useful for further analysis:

Min (Minimum) - the lowest or smallest positive non-zero value observed within the sample set under consideration.

Max (Maximum) - the highest or largest positive non-zero value observed within the sample set under consideration.

Mean - the arithmetic average of the observed values in the value sample set.

Std Dev (Standard Deviation) - the square root of the variance of n observations x_1, x_2, $x_3 \ldots x_n$. The variance of n observations x_1, $x_2 \ldots x_n$ measures essentially the average of their squared deviations from their mean, x.

Regression coefficients A, B, (C) - the values that, when applied to the model or regression equation, express the hypothesized relationship between the independent variable X and the dependent variable Y.

R^2(Coefficient of determination or correlation coefficient) - a measure of the proportion of total variation about the mean (Y) explained by the regression equation; often expressed as a percentage. In other words, this number is an indication of how well the model explains the change in the value of the dependent variable for a given change in the value of the independent variable.

For example, if $R^2 = 0.25$ (25%), then it can be said that only one-fourth or 25% of the change in Y is explained or is dependent upon a change in X. Obviously then, the closer the value of R^2 to 1.00, the better the model fits the data.

S(Y/X) (Standard error of the estimate) - a measure of the error with which any observed value of Y could be predicted from a given value of X using the determined model equation.

The smaller the value of the standard error, the better; hence, the more precise will be the predictions.

F (Significance of regression) - a measure of the level of confidence that may be placed on the model as a predictor of variable response. In other words, the proportion of the variation observed in the data that is accounted for by the model equation.

The F-value is an expression of the degree of significance of the relation between X and Y. A high value of F does not necessarily mean that the equation is useful for predictive purposes but only that there is a relationship between the two variables.

Unless the range of values predicted by the fitted equation is considerably greater than the size of the random error, prediction will often be of no value even though a "significant" F-value has been obtained because the equation will be "fitted to the errors" only.

One suggestion is that in order for an equation to be regarded as a satisfactory predictor, provided other indicators are within acceptable limits, the value of the F-statistic should exceed ten (10).

Z stat (Correlation coefficient test of significance) - a measure of the significance or adequacy of the correlation coefficient (R^2) for the observed sample size.

In nearly all cases, the sample size is greater than 100. For such large samples, a Z statistic of greater than 2.58 indicates a significant value of R^2.

FIGURE 1

Cost vs. Building Area

This figure has two plots showing total cost in U.S. dollars vs. building area in million gross square feet and unit cost in U.S. dollars per gross square foot vs. building area in million gross square feet. Data is analyzed separately by type of function and is shown as follows:

Figure	Function
1A	Administration
1B	Engineering
1C	Building Maintenance
1D	Custodial Service
1E	Landscape and Grounds Maintenance
1F	Utilities-Production & Distribution System
1G	Utilities-Fuel & Purchased Utilities

FIGURE 2

Staff vs. Building Area

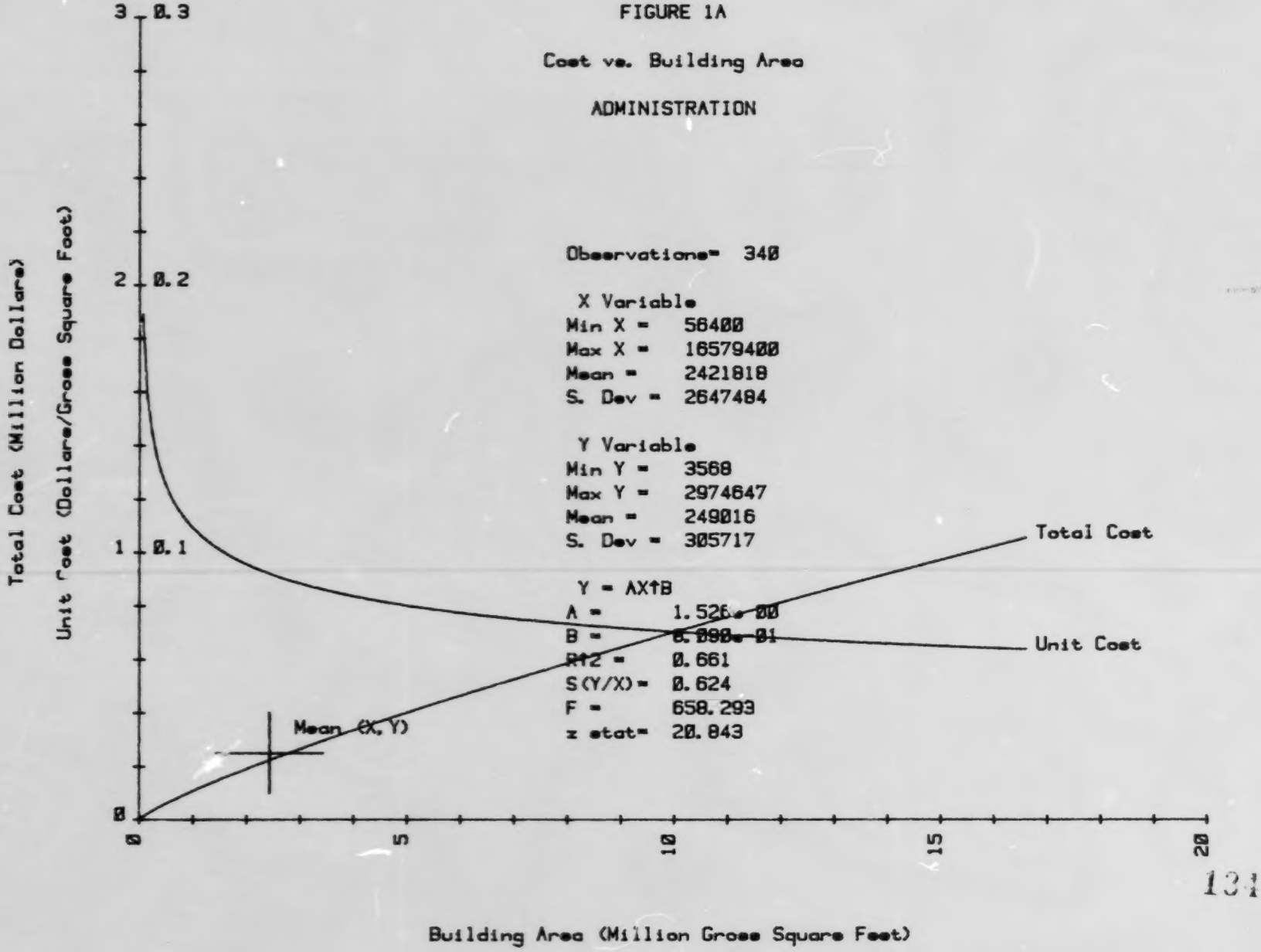
This figure has two plots showing total staff in FTE employees vs. million gross square feet and unit staff in FTE employees per million gross square feet vs. building area in gross square feet. Data is analyzed separately by type of function and is shown as follows:

Figure	Function
2A	Administration
2B	Engineering
2C	Building Maintenance
2D	Custodial Service
2E	Landscape and Grounds Maintenance
2F	Utilities-Production & Distribution System
2G	Utilities-Fuel & Purchased Utilities

FIGURE 1A

Cost ve. Building Area

ADMINISTRATION



Obeservations= 340

X Variable
Min X = 56400
Max X = 16579400
Mean = 2421818
S. Dev = 2647484

Y Variable
Min Y = 3568
Max Y = 2974647
Mean = 249016
S. Dev = 305717

Y = AX↑B
A = 1.526e-00
B = 8.090e-01
R↑2 = 0.661
S(Y/X) = 0.624
F = 658.293
z stat= 20.843

FIGURE 1B

Cost vs. Building Area

ENGINEERING

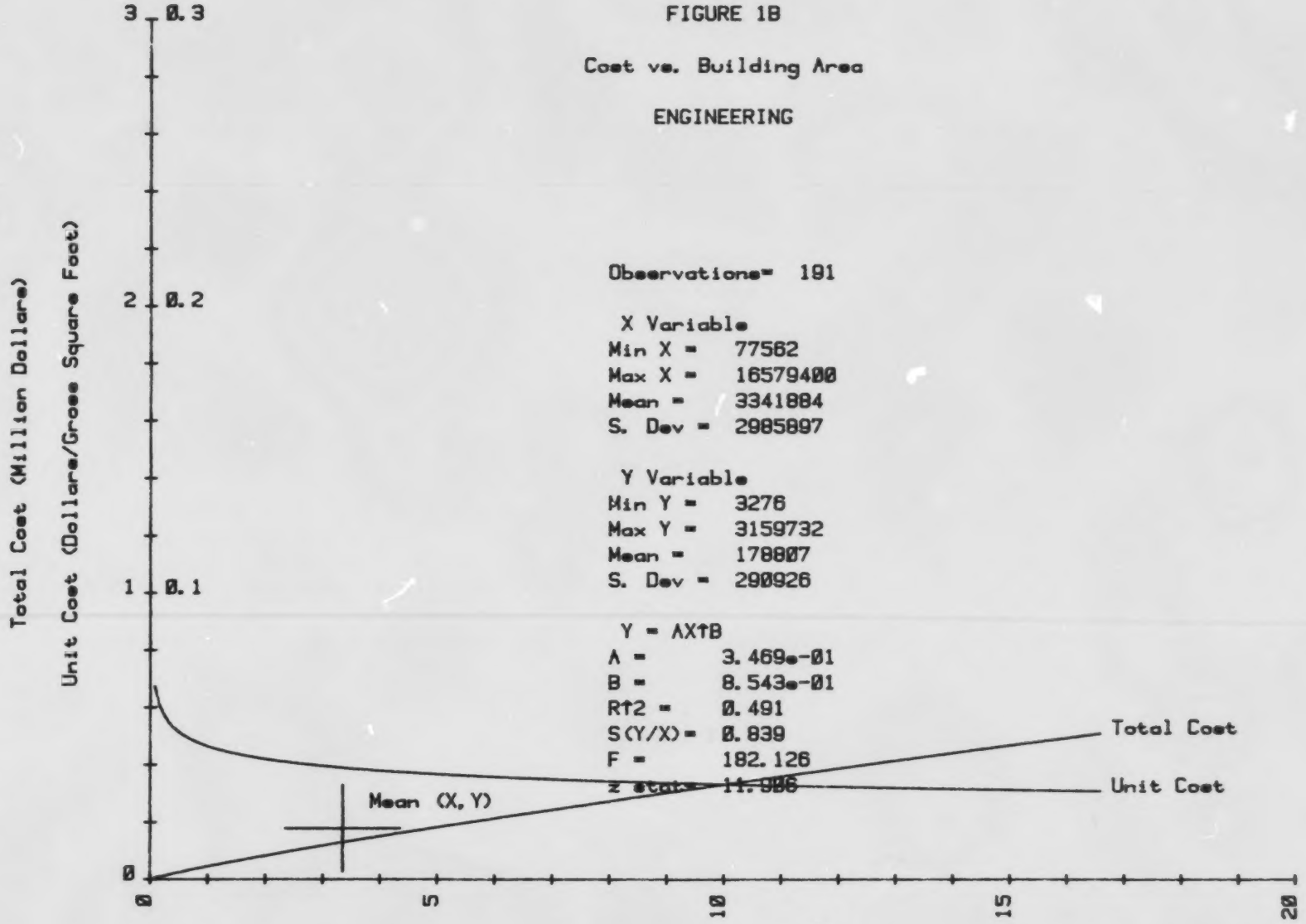


FIGURE 1C

Cost vs. Building Area

BUILDING MAINT

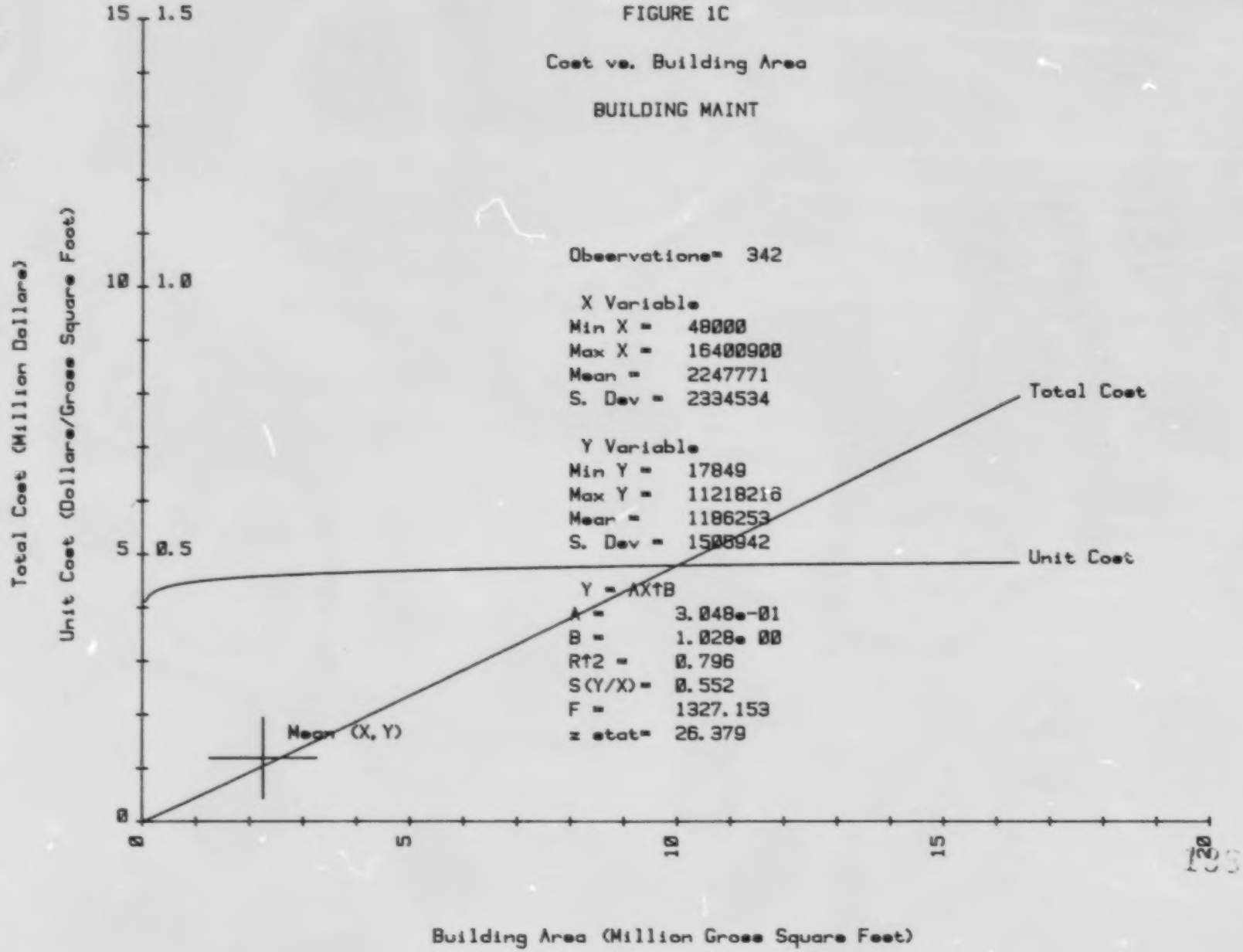


FIGURE 10

Cost vs. Building Area

CUSTODIAL SVC

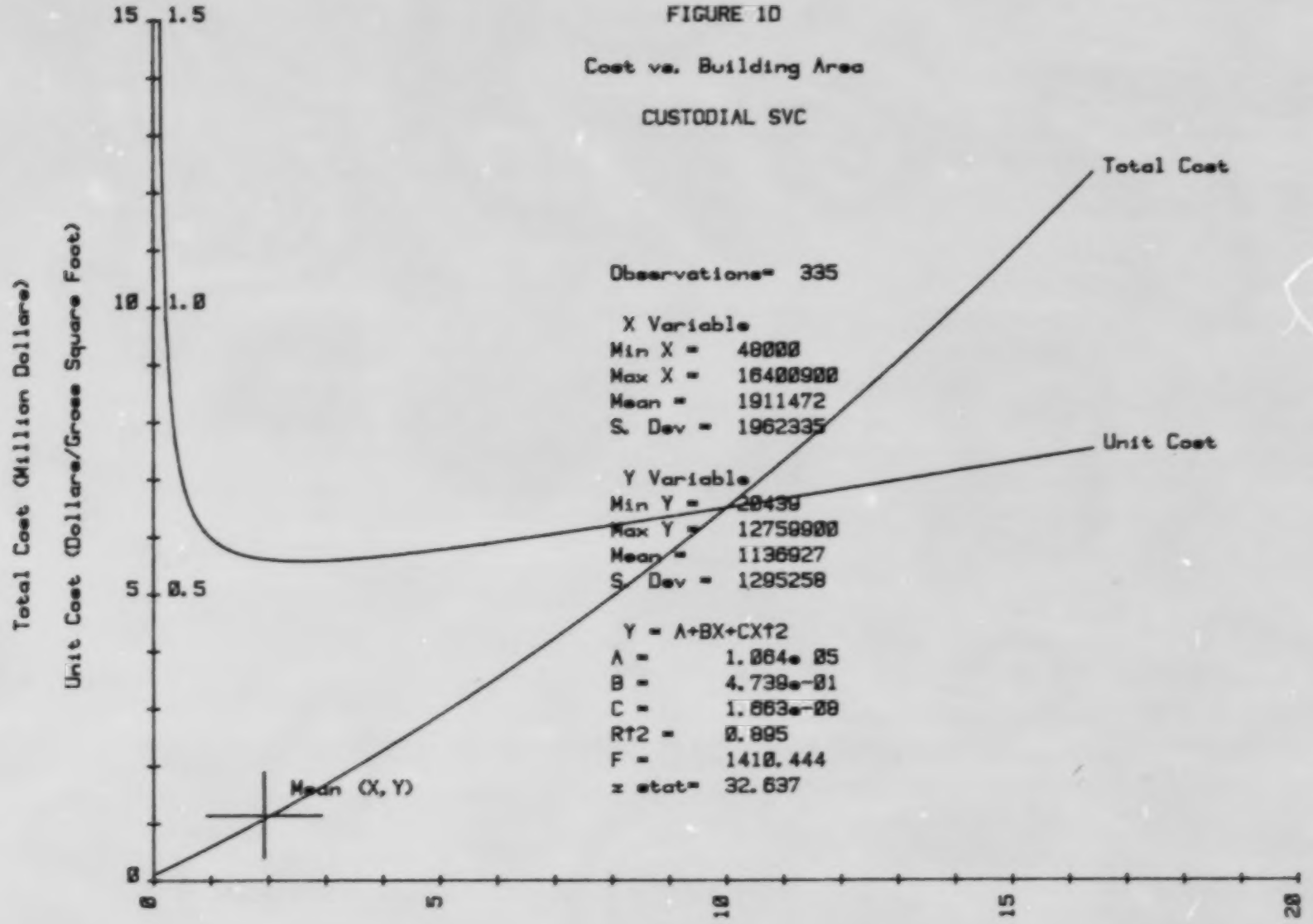


FIGURE 1E

Cost vs. Building Area

LANDSCAPE & GRD

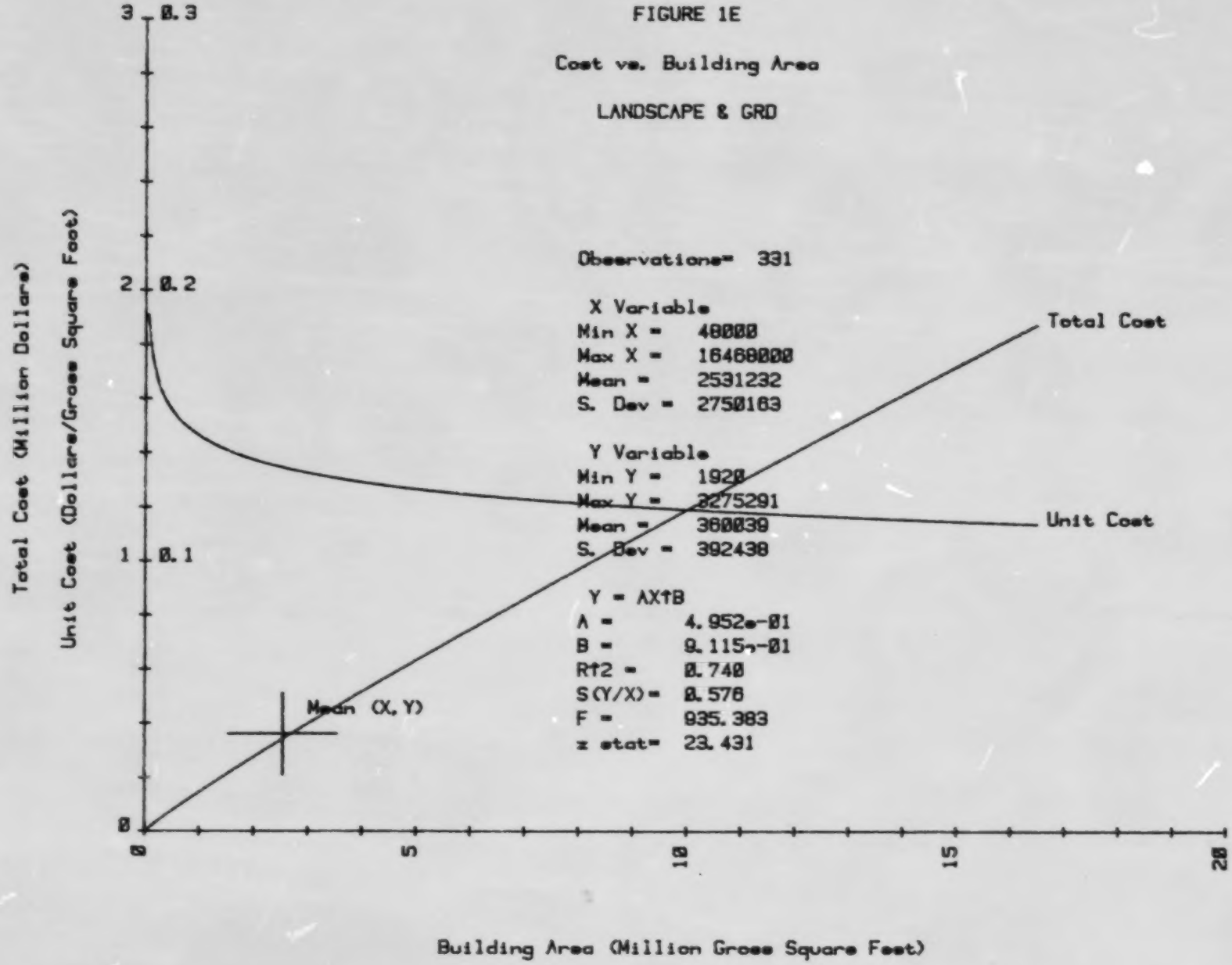


FIGURE 1F

Cost vs. Building Area

UTILITIES-P&D

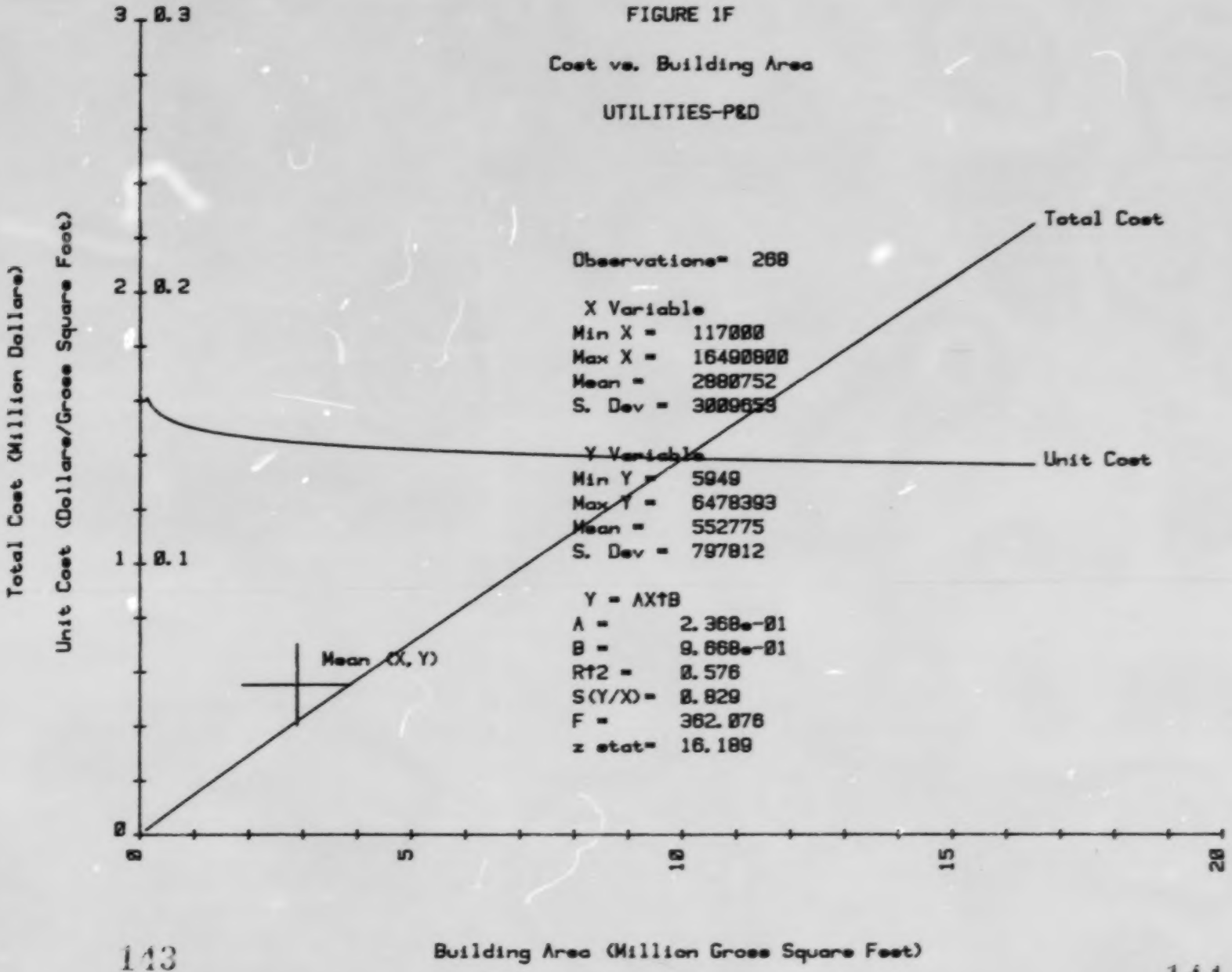
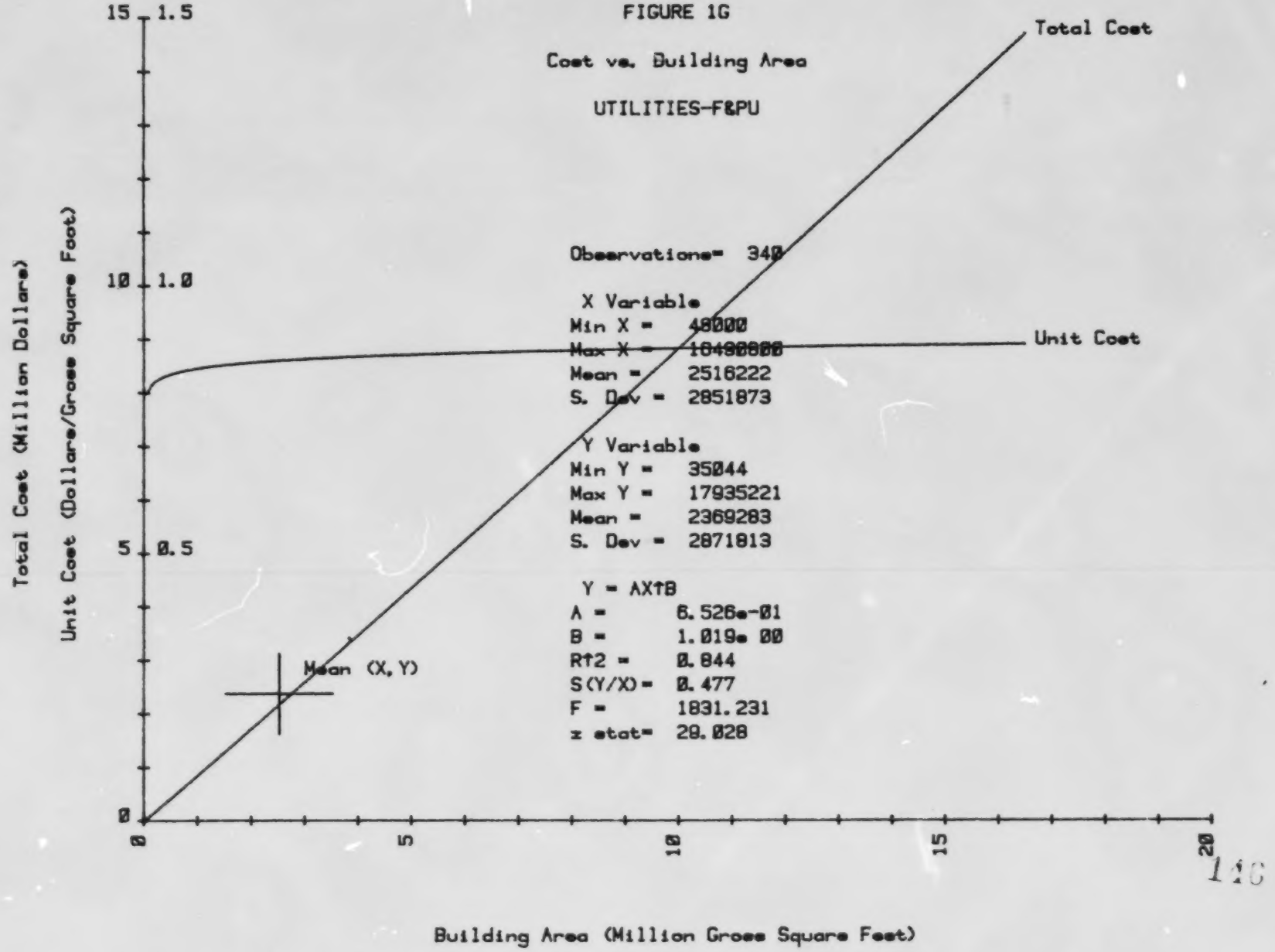


FIGURE 1G

Cost vs. Building Area

UTILITIES-F&PU



Observations= 340

X Variable
Min X = 48000
Max X = 18490000
Mean = 2516222
S. Dev = 2851873

Y Variable
Min Y = 35044
Max Y = 17935221
Mean = 2369283
S. Dev = 2871813

Y = AX↑B
A = 6.526e-01
B = 1.019e 00
R↑2 = 0.844
S(Y/X) = 0.477
F = 1831.231
z stat= 28.028

FIGURE 2A

Staff vs. Building Area

ADMINISTRATION

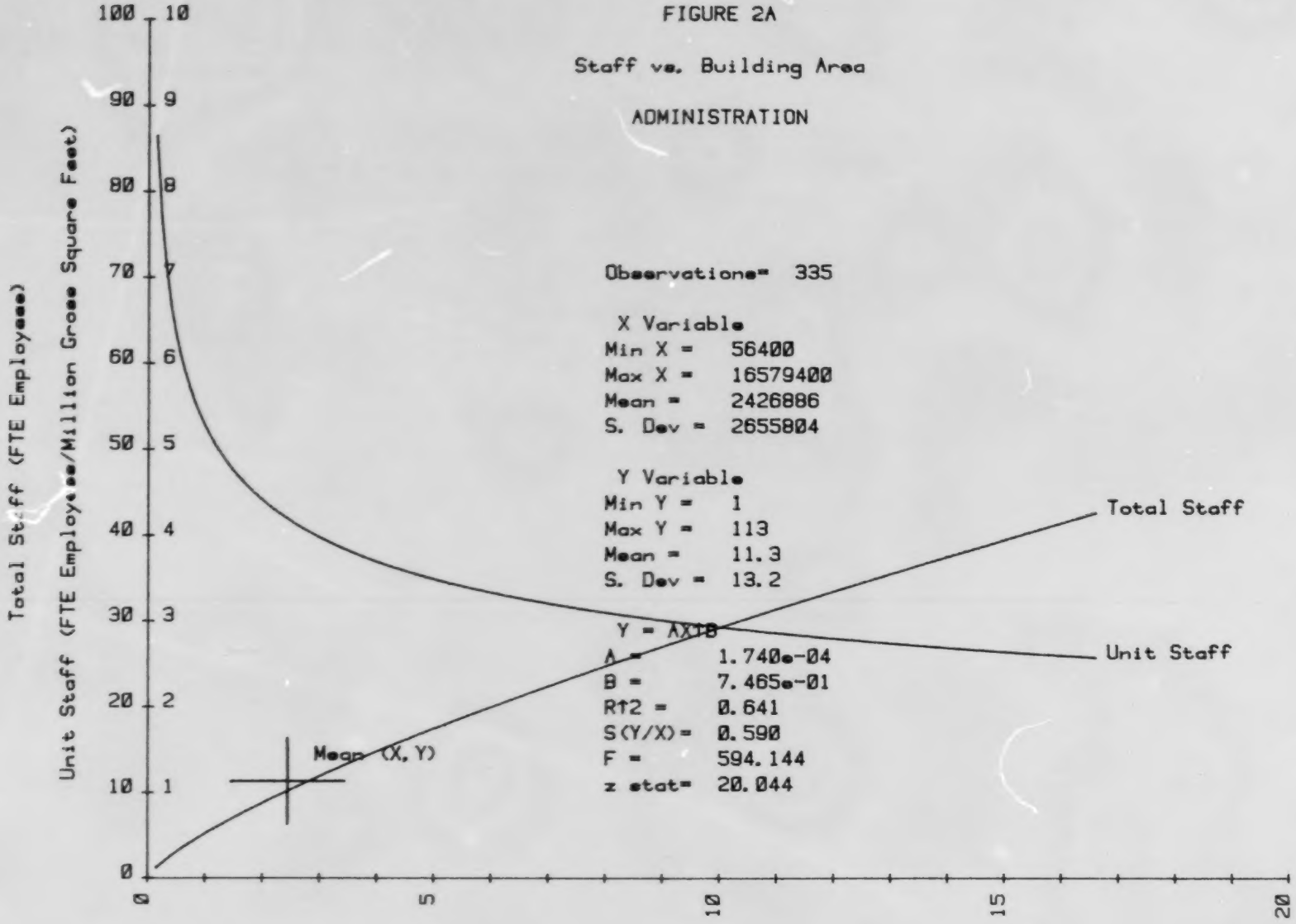


FIGURE 2B

Staff vs. Building Area

ENGINEERING

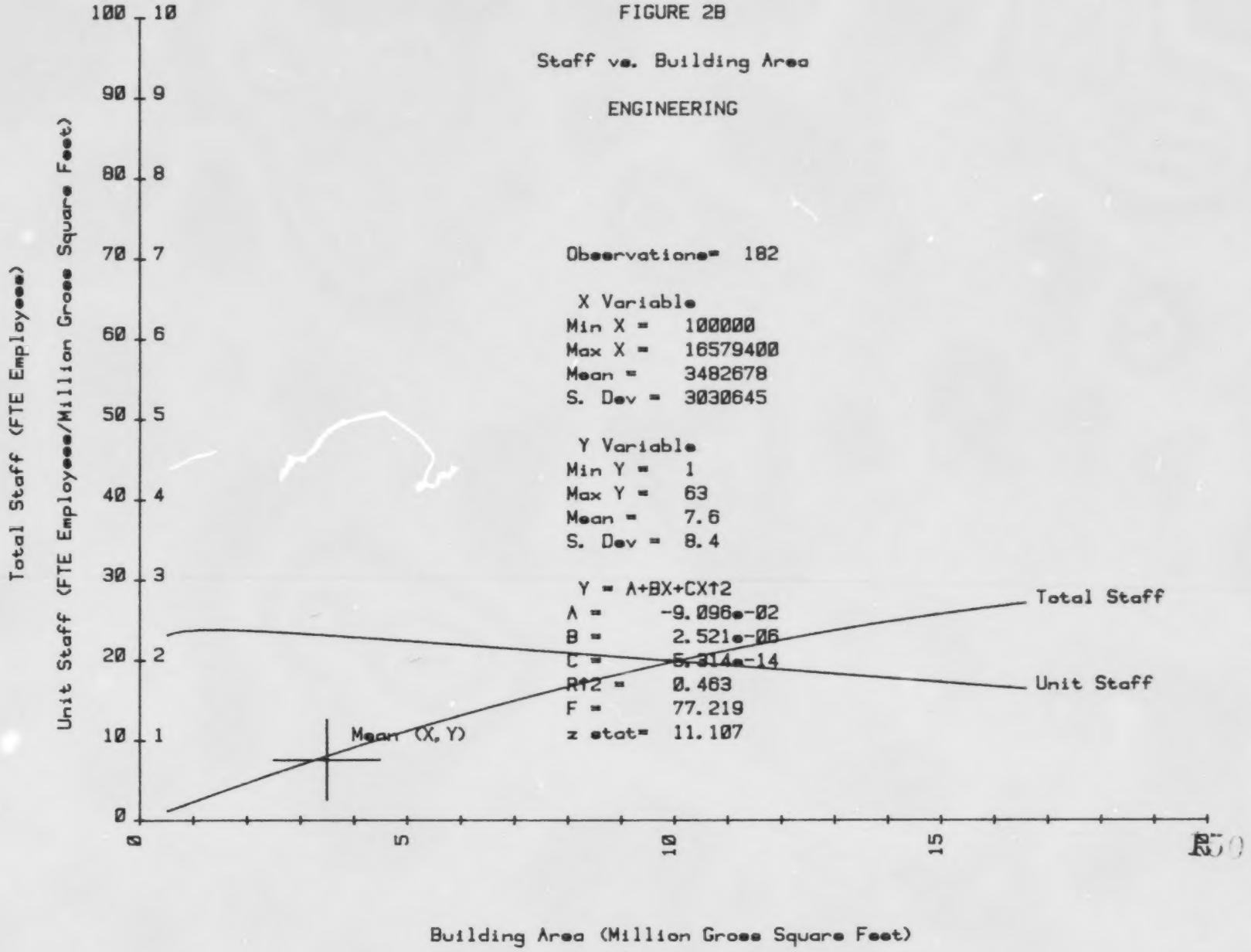


FIGURE 2C

Staff vs. Building Area

BUILDING MAINT

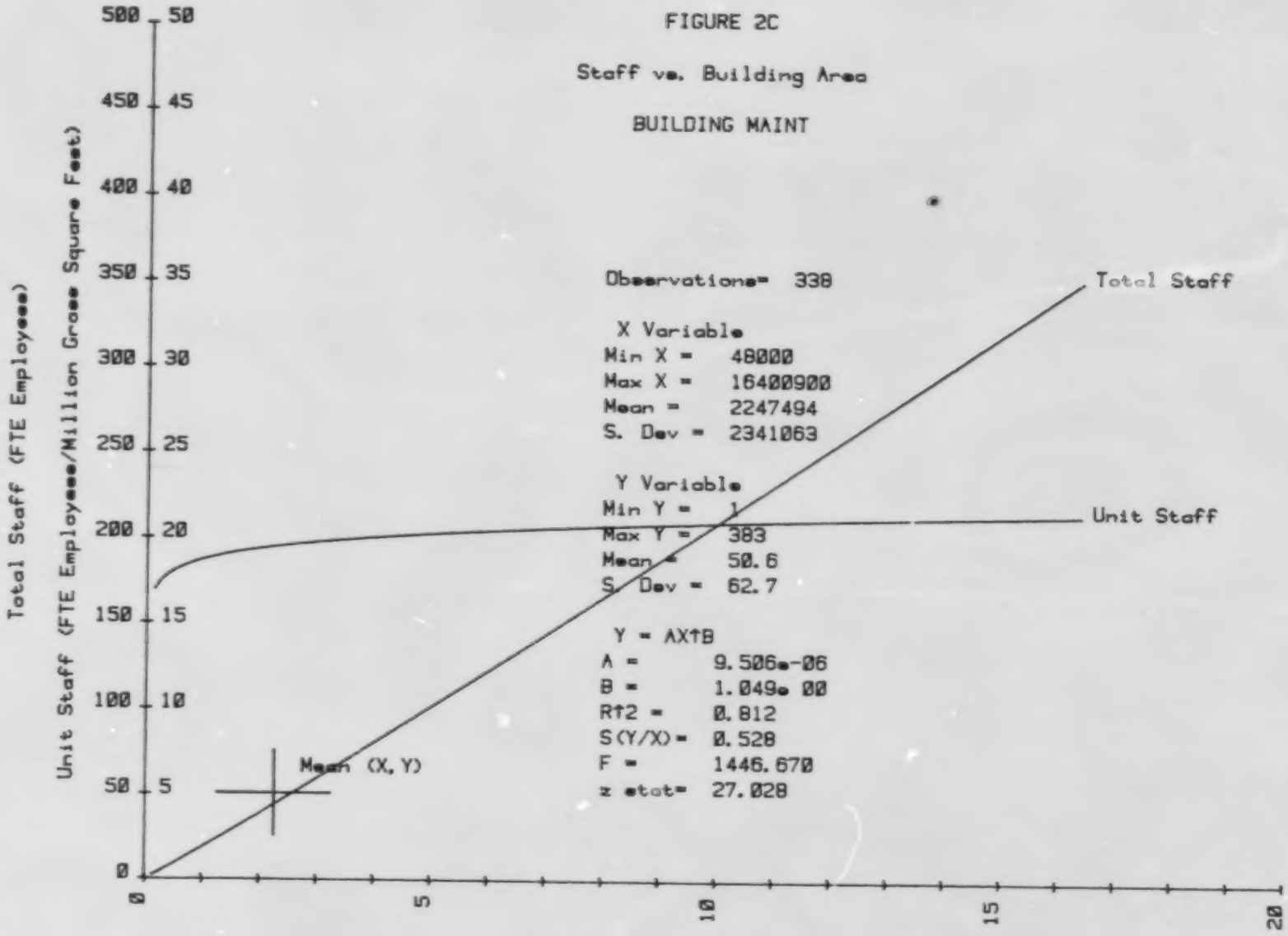
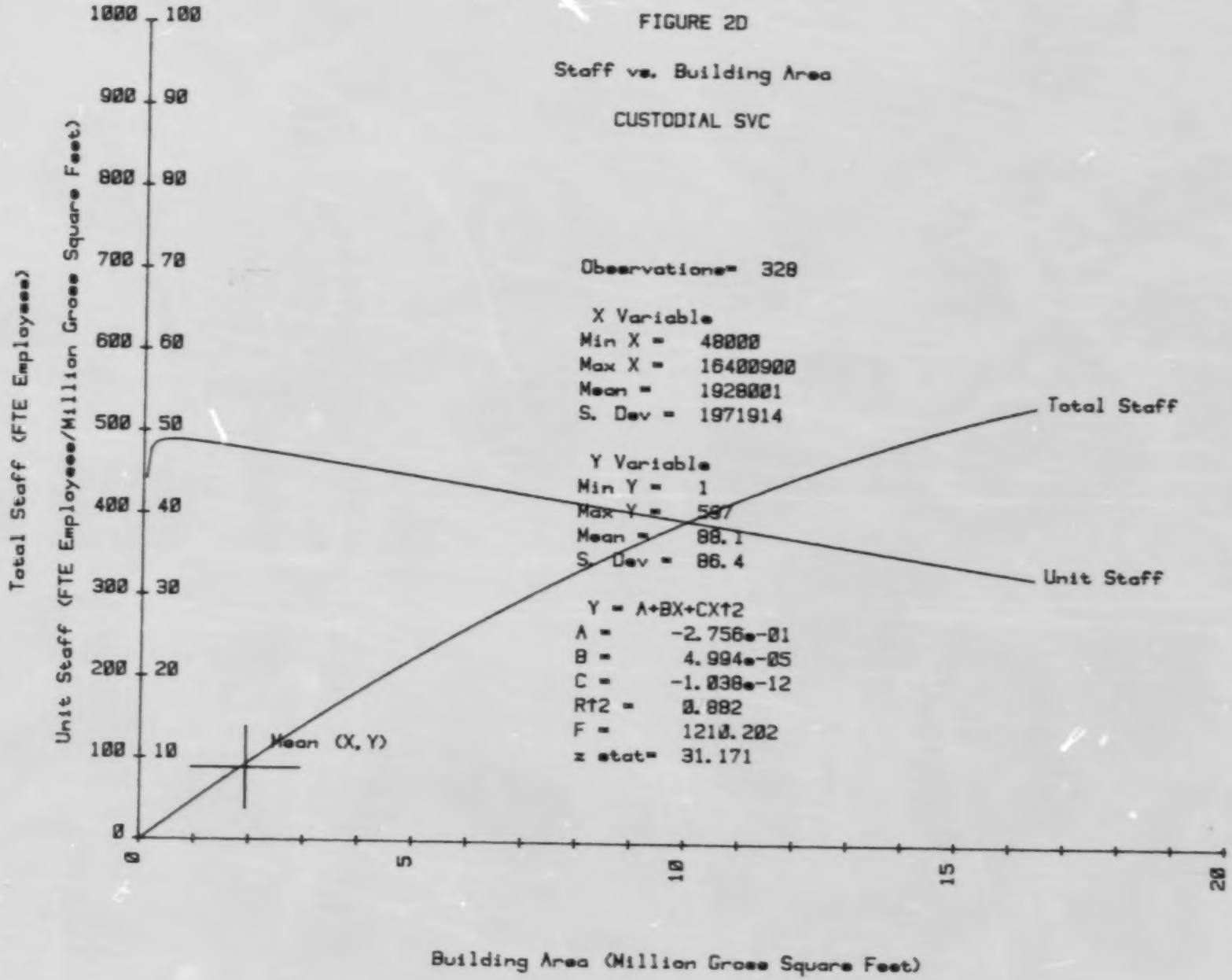


FIGURE 2D

Staff vs. Building Area

CUSTODIAL SVC



Observations= 328

X Variable
Min X = 48000
Max X = 16400900
Mean = 1928001
S. Dev = 1971914

Y Variable
Min Y = 1
Max Y = 587
Mean = 88.1
S. Dev = 86.4

Y = A+BX+CX↑2
A = -2.756e-01
B = 4.994e-05
C = -1.038e-12
R↑2 = 0.882
F = 1210.202
z stat= 31.171

FIGURE 2E

Staff vs. Building Area

LANDSCAPE & GRD

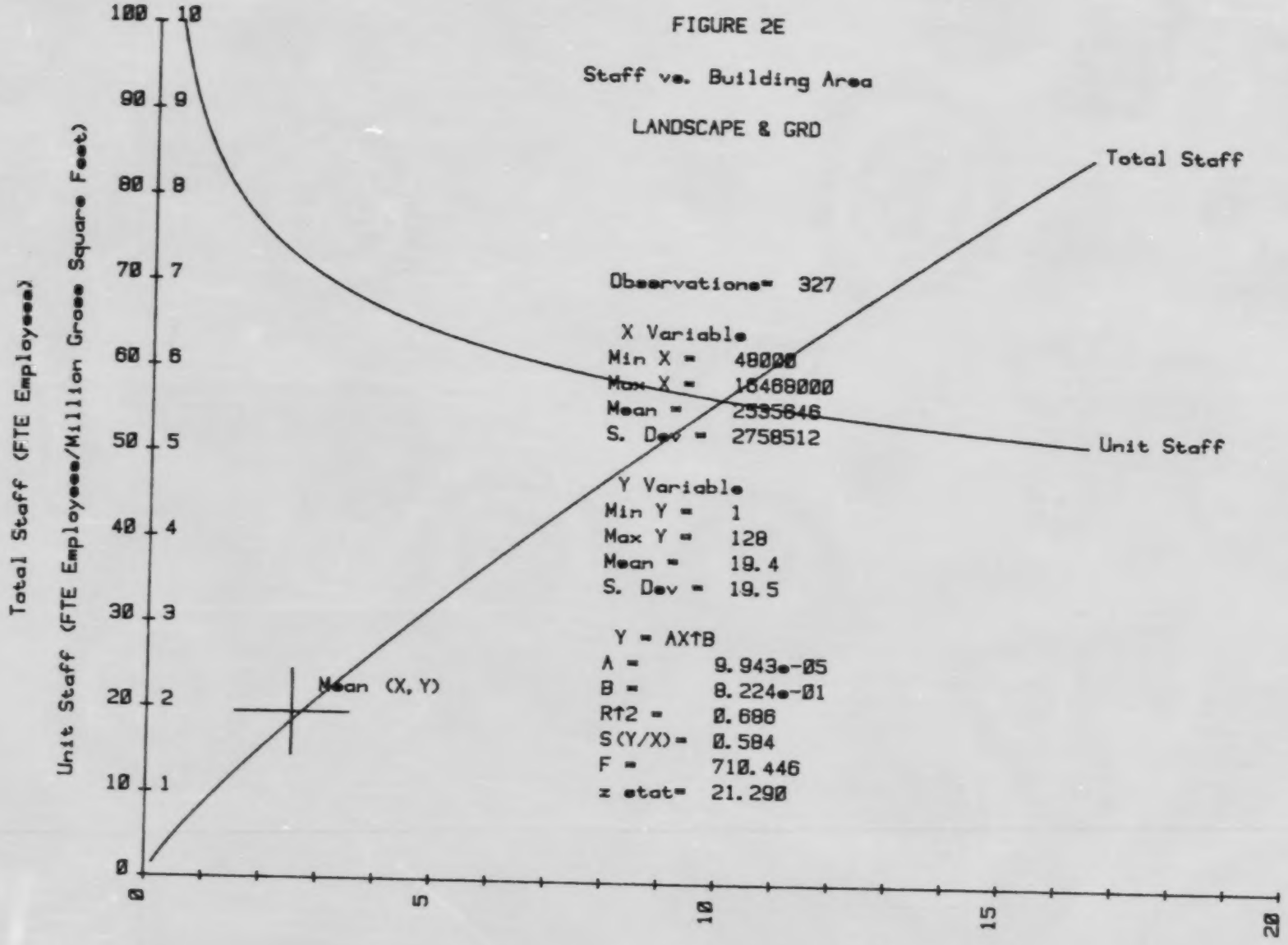


FIGURE 2F

Staff vs. Building Area

UTILITIES-P&D

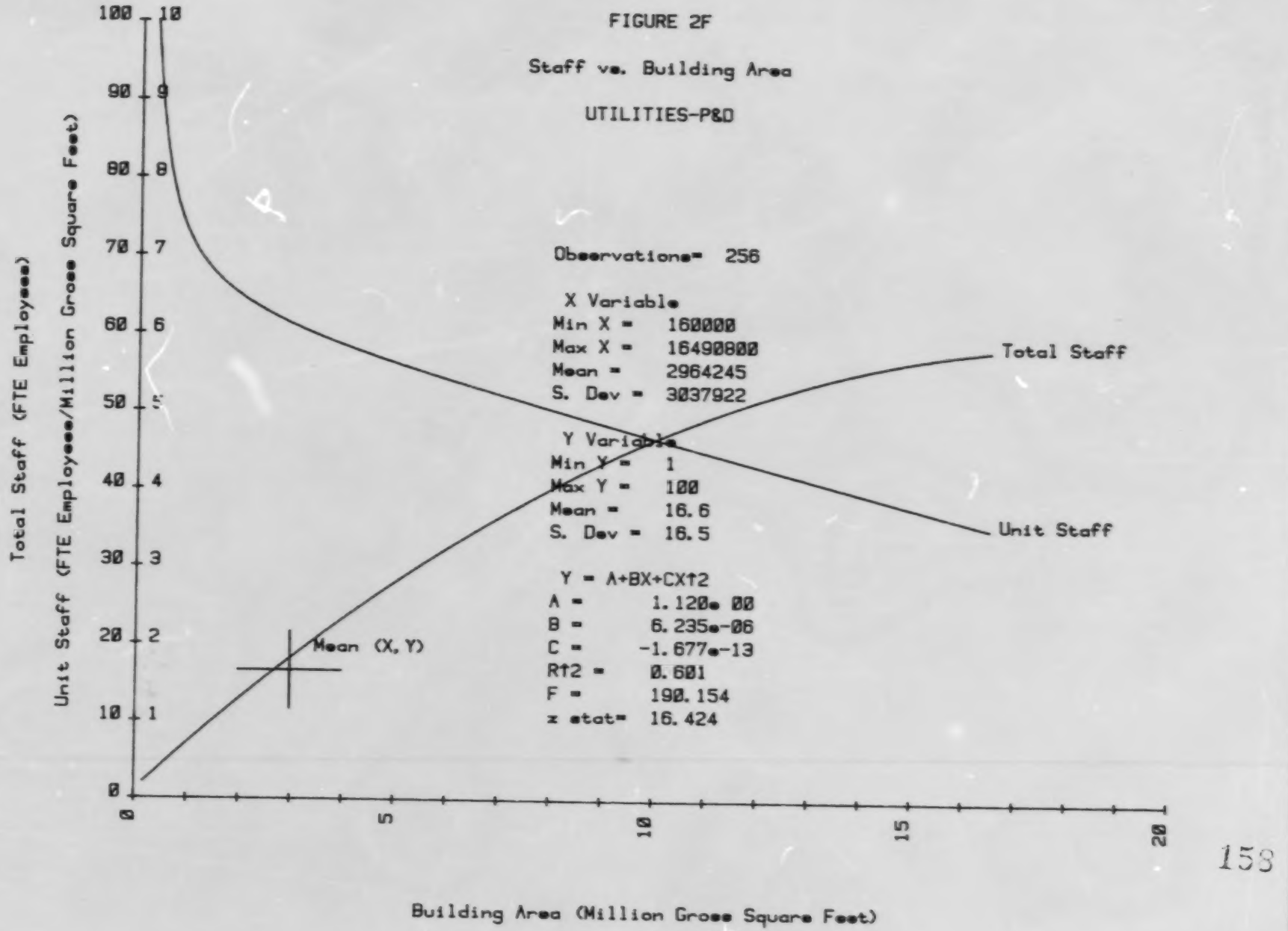
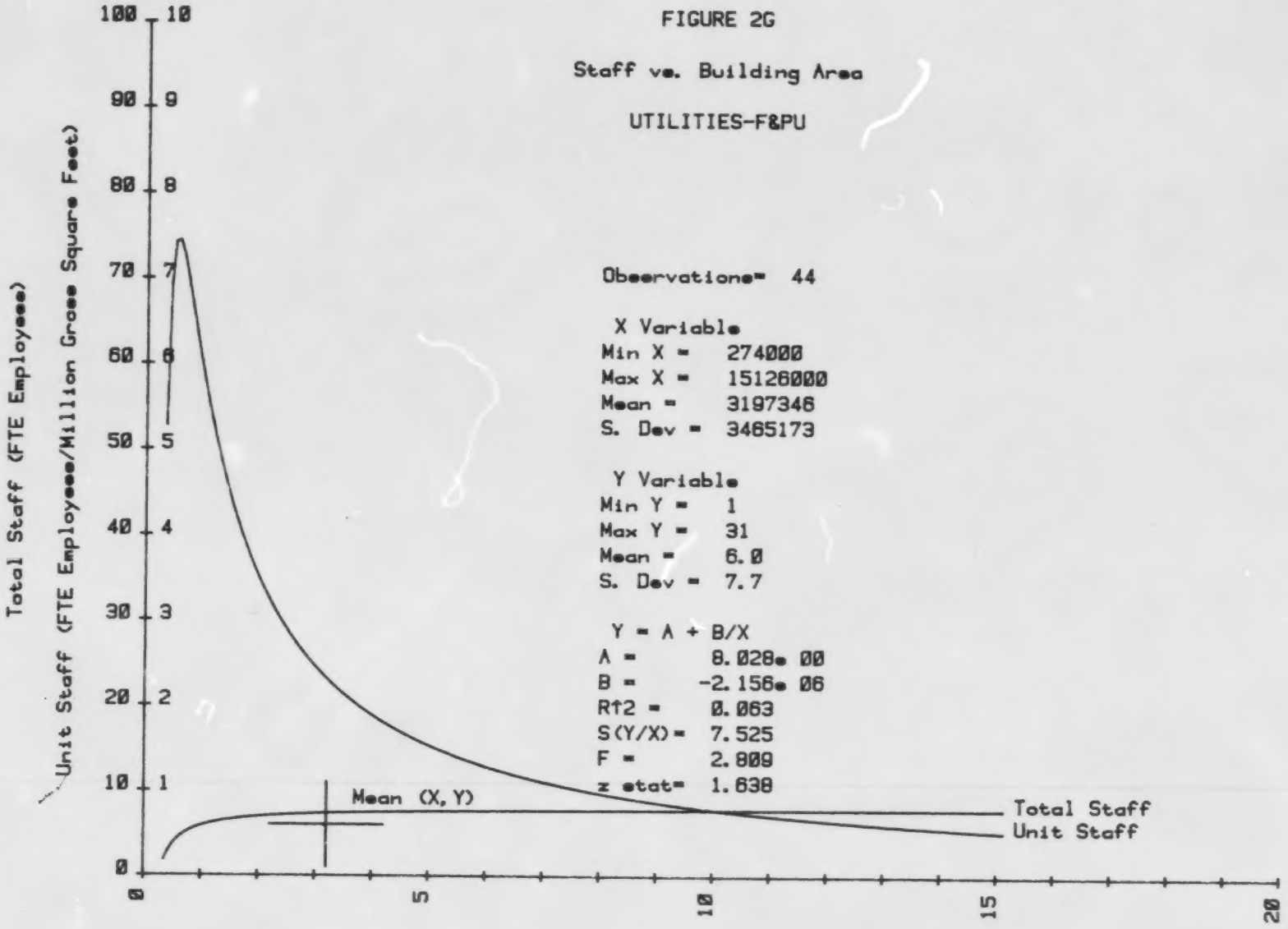


FIGURE 2G

Staff vs. Building Area

UTILITIES-F&PU



Observations= 44

X Variable
Min X = 274000
Max X = 15126000
Mean = 3197346
S. Dev = 3465173

Y Variable
Min Y = 1
Max Y = 31
Mean = 6.0
S. Dev = 7.7

Y = A + B/X
A = 8.028e 00
B = -2.156e 06
R↑2 = 0.063
S(Y/X)= 7.525
F = 2.809
z stat= 1.638

FIGURE 3

Mean Salaries of Selected Positions for All Institutions

This figure is a histogram or bar graph showing the relative levels of the mean salaries in U.S. dollars reported for selected positions. Data from all reporting institutions is included in determining means.

The number of salary codes used in determining the mean for a given position is shown, along with the total number of institutions sampled. The reader may use his own judgment in determining the credibility of the mean salary levels using this information.

FIGURE 4

Mean Salaries of Selected Positions by Academic Program

This figure is a histogram or bar graph showing the relative levels of the mean salaries in U.S. dollars reported for selected positions. Data is analyzed separately by type of academic program and is shown as follows:

Figure	Academic Program
4A	Two Year
4B	Four Year
4C	Five Year
4D	Five Year - Upper Division
4E	Graduate
4F	Health Sciences

The number of salary codes used in determining the mean for a given position is shown, along with the total number of institutions sampled within each academic category.

FIGURE 3

Mean Salaries

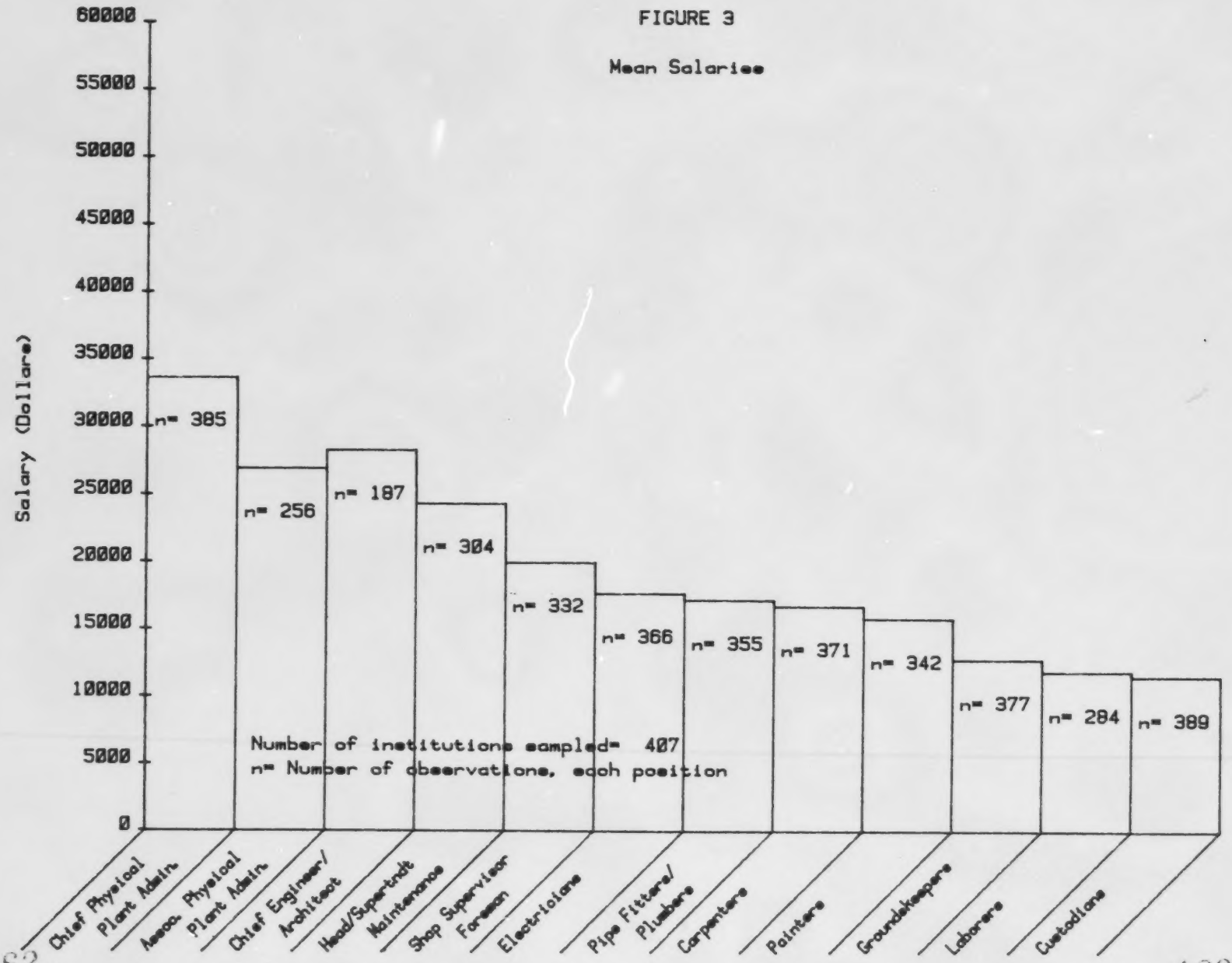


FIGURE 4A

Mean Salaries

2 YEAR

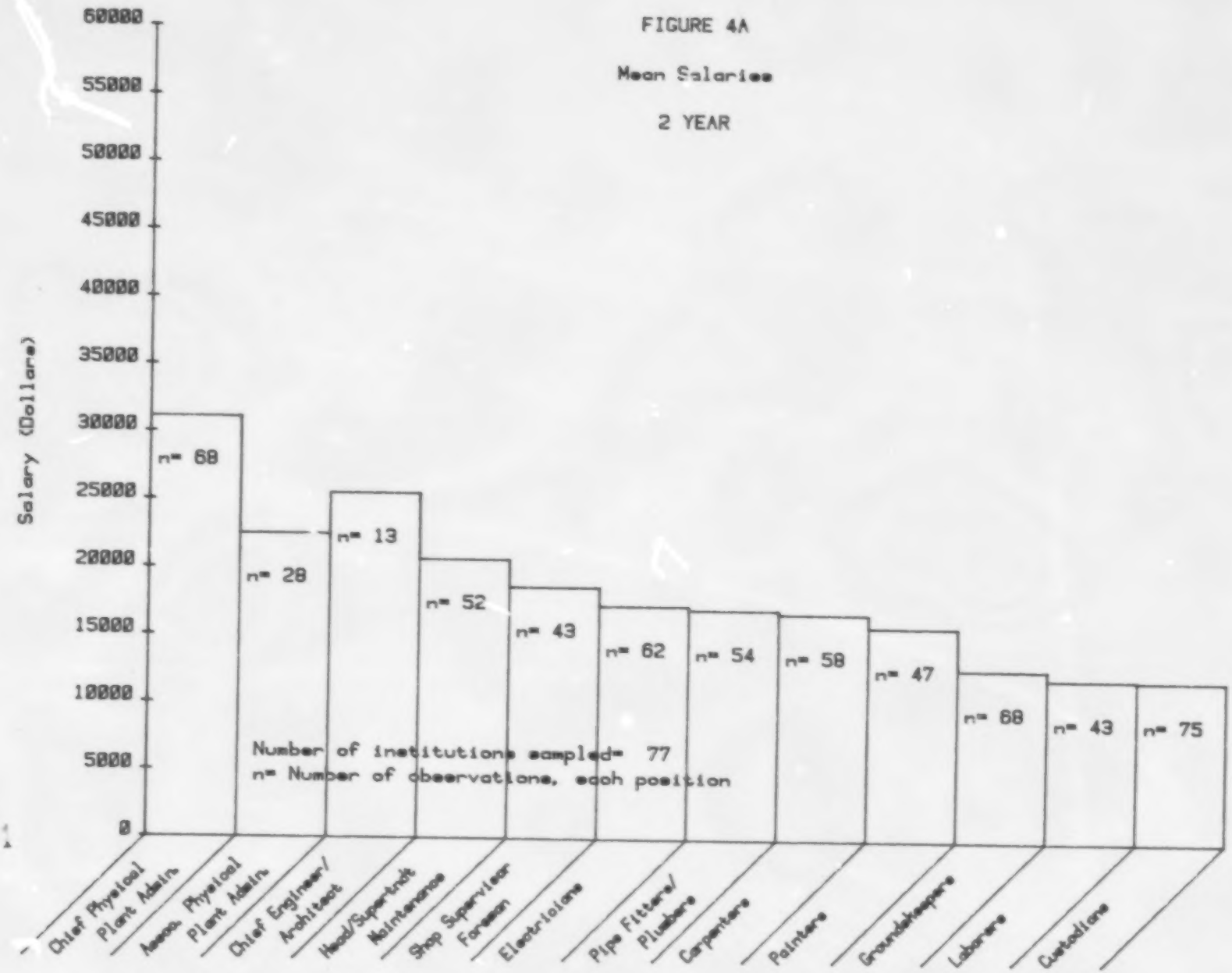


FIGURE 4B

Mean Salaries

4 YEAR

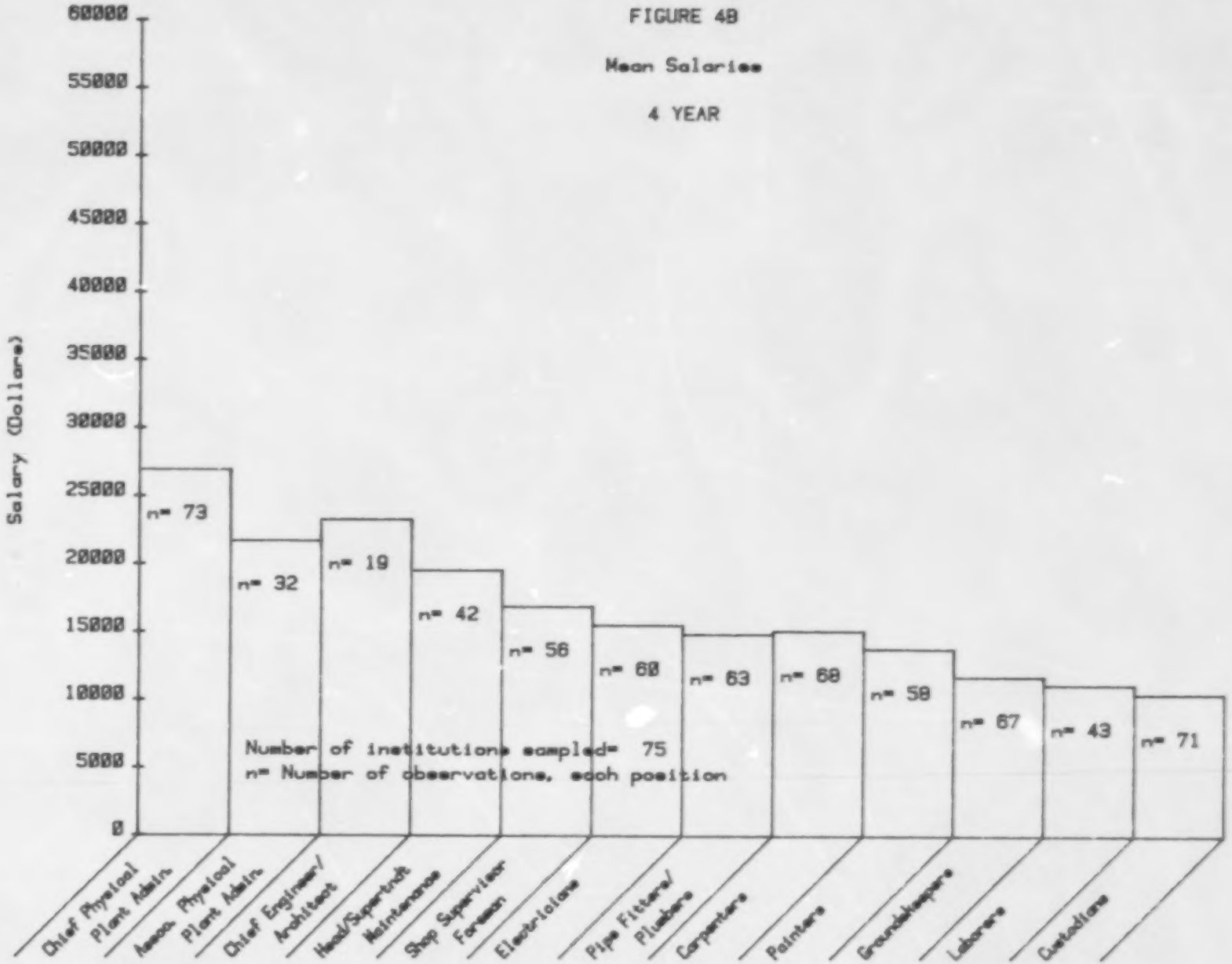


FIGURE 4C

Mean Salaries

5 YEAR

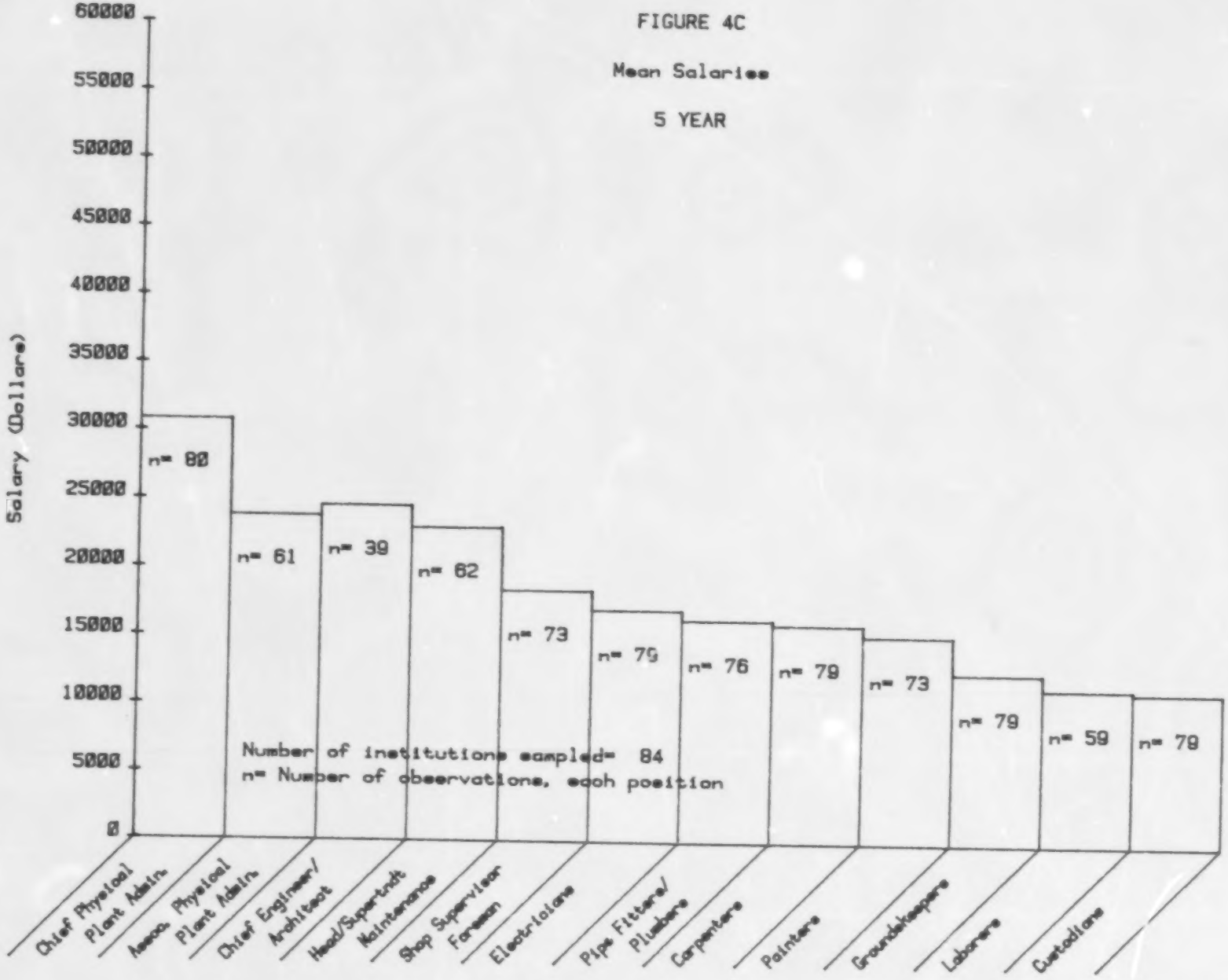


FIGURE 4D

Mean Salaries

5 YEAR-UD

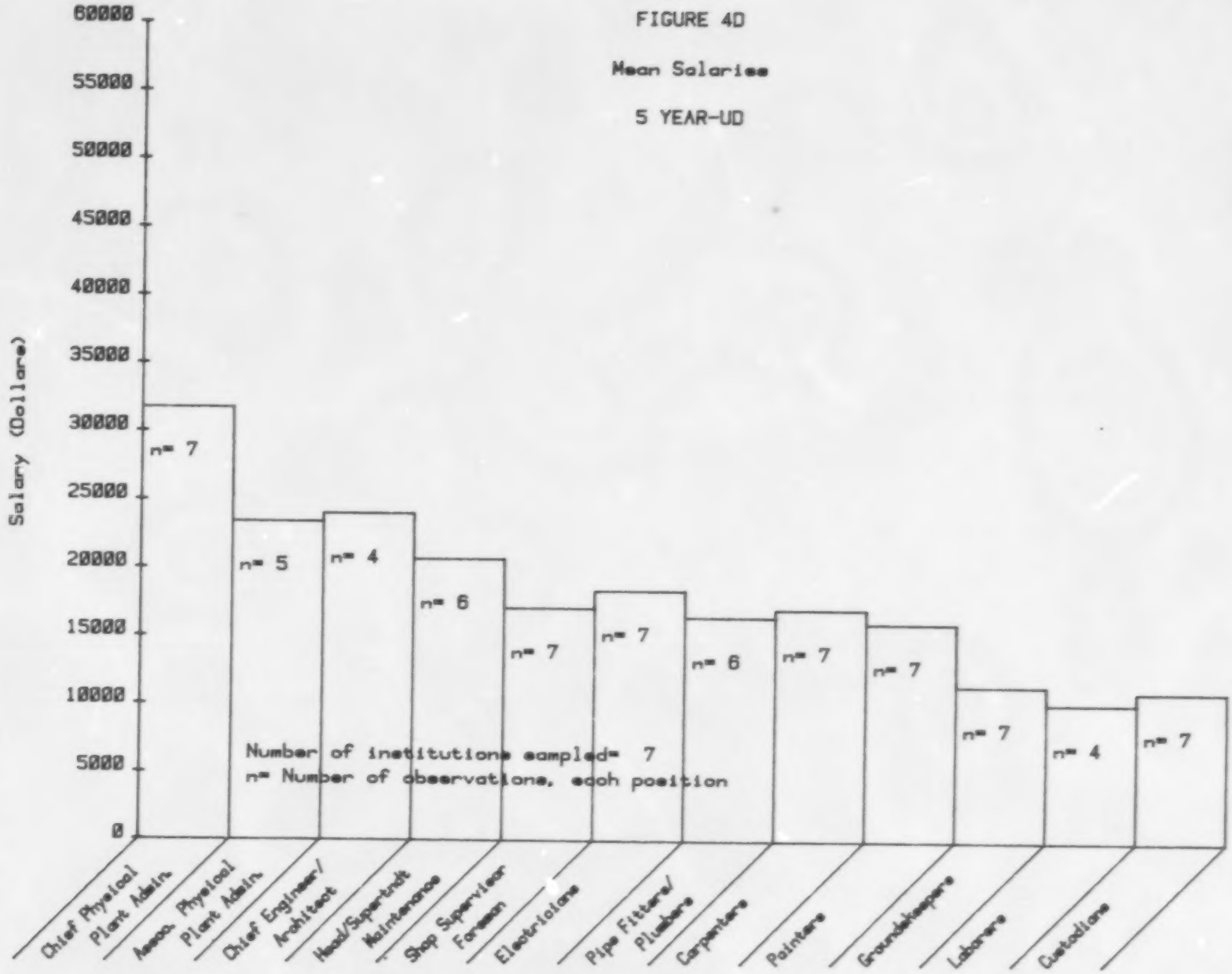


FIGURE 4E

Mean Salaries

GRADUATE

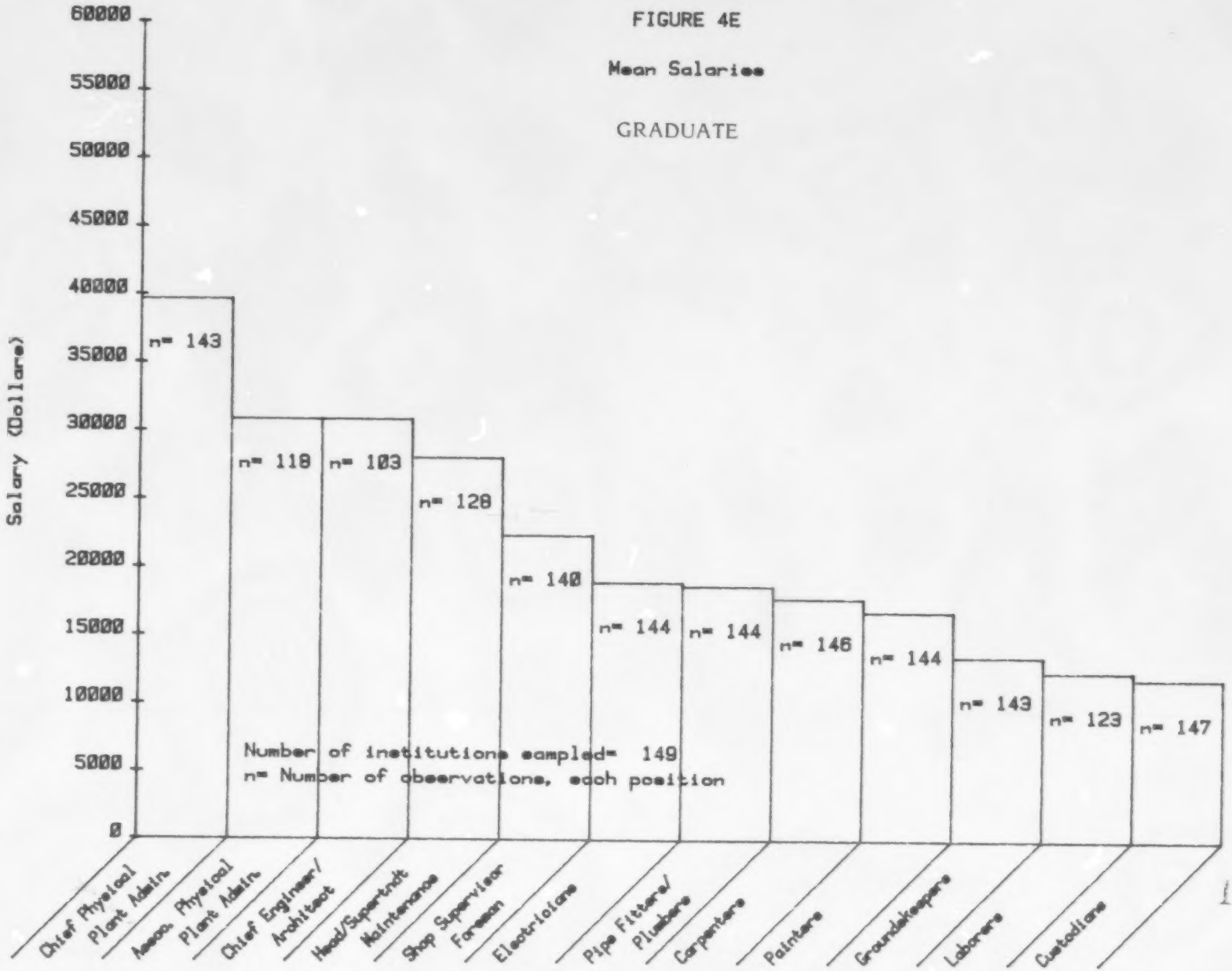
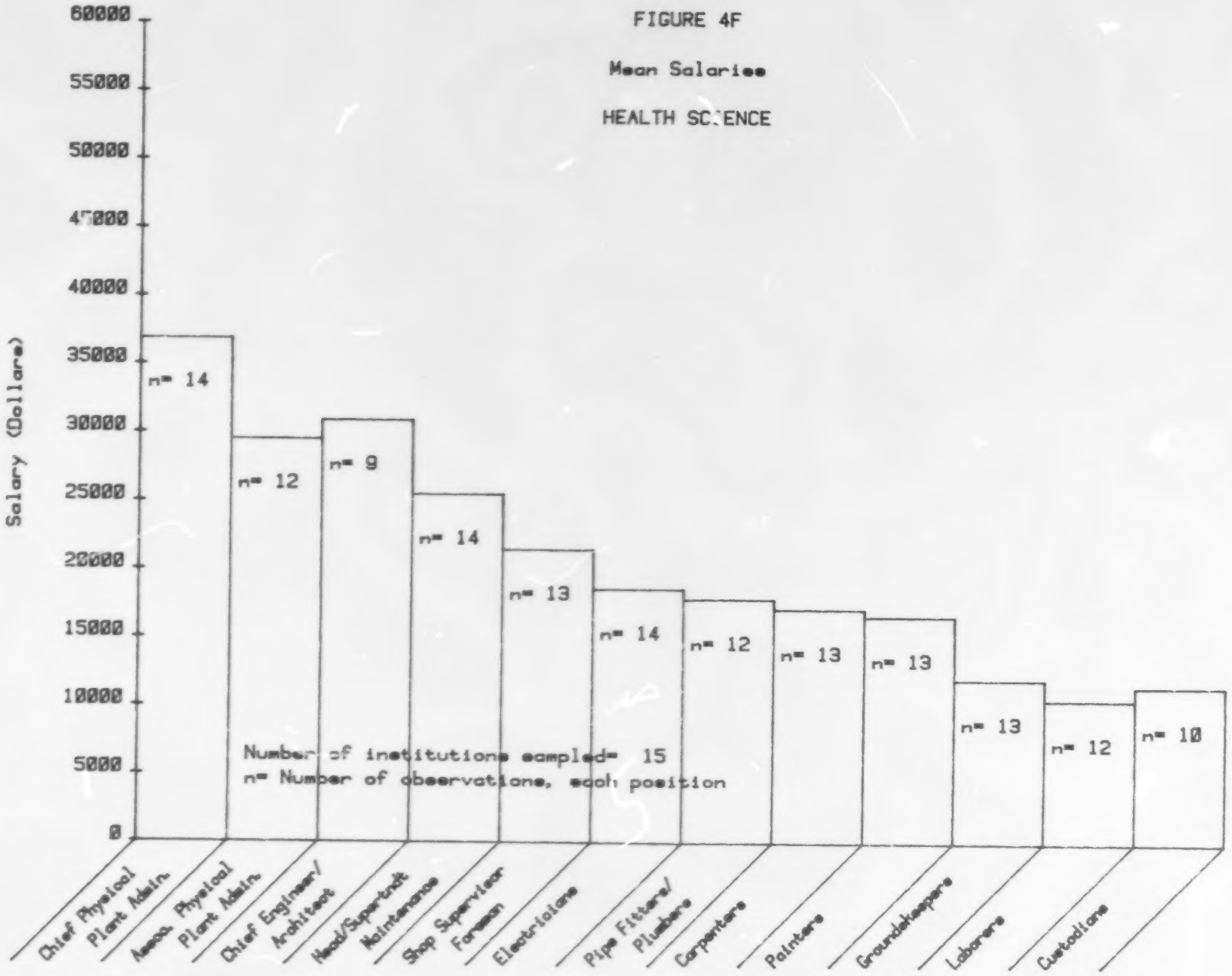


FIGURE 4F

Mean Salaries

HEALTH SCIENCE



Appendix A

No. _____
Rcd. _____
Ckd. _____
Vfy. _____
For APPA use

COMPARATIVE COSTS AND STAFFING
1980-81 QUESTIONNAIRE

SECTION ONE: GENERAL DATA

PLEASE PRINT

Institution Name: _____ 01

Person filling out survey: _____ 02

Department: _____ 03

Location: Address: _____ 04

City: _____ 05 State/Prov: _____ 06

Telephone: AC: _____ No: _____ 07 Zip/MC: _____ 08

Level of Academic Program (please check one most applicable):

Under Four Year . . . . . ___ 09 2

Four Year (bachelors granting) . . . . . ___ 09 4

Five Year (masters granting) . . . . . ___ 09 5

Five Year - Upper Division only (masters granting) . . . . . ___ 09 U

Graduate (includes PhD. or equivalent granting) . . . . . ___ 09 G

Health Sciences only . . . . . ___ 09 M

Type of institution:

Non-Public Owned . . . . . ___ 10 1

Public Owned. . . . . ___ 10 2

Student Enrollment for Fall 1980 (FTE) . . . . . _____ 11

Total Building Area (GSF) . . . . . _____ 12

Total Building Area Maintained in Physical Plant Budget (GSF) . _____ 13

Grounds Area Landscaped and Maintained (Acres) . . . . . _____ 14

1

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By November 1, 1981

COMPARATIVE COSTS AND STAFFING
1980-81 QUESTIONNAIRE

SECTION TWO: COST AND STAFFING DATA

Include all space regardless of source of funding for which the physical plant provides services in accordance with the APPA Classification of Accounts for definitions.

	Building Area Serviced (GSF)		Cost per GSF ($ to 3 Decimals)		Full Time Equivalent Employees	
Administration	_____	a	. _____	b	_____	c 15
Engineering	_____	a	. _____	b	_____	c 16
Building Maintenance	_____	a	. _____	b	_____	c 17
Custodial	_____	a	. _____	b	_____	c 18
Landscape & Grounds Maintenance	_____	a	_____	b	_____	c 19
Utilities Production & Distribution Systems	_____	a	. _____	b	_____	c 20
Fuel & Purchased Utilities	_____	a	. _____	b	_____	c 21

All costs associated with your utility systems for production, distribution and purchase, including but not limited to the following, should be used in lines 20 and 21 above:

Production & Distribution (i.e. labor, supplies, maintenance, etc.)
Fuel & Purchased Utilities (i.e. coal, natural gas, oil, electricity, water, sewerage, etc.)

Funds made available for major repairs and deferred maintenance that were not in the regular Maintenance and Operation of Plant Budget. . . . . $ _____ 22

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COMPARATIVE COSTS AND STAFFING
1980-81 QUESTIONNAIRE

SECTION THREE: PERSONNEL DATA

Opposite the job titles below, enter the code corresponding to the highest salary for that title from the following list:

CODE	ANNUAL RATE*	CODE	ANNUAL RATE*
A	$ 7,000 and under	L	$20,001 to $24,000
B	7,001 to $ 8,000	M	24,001 to 28,000
C	8,001 to 9,000	N	28,001 to 32,000
D	9,001 to 10,000	O	32,001 to 36,000
E	10,001 to 11,000	P	36,001 to 40,000
F	11,001 to 12,000	Q	40,001 to 44,000
G	12,001 to 13,000	R	44,001 to 48,000
H	13,001 to 14,000	S	48,001 to 52,000
I	14,001 to 16,000	T	52,001 to 56,000
J	16,001 to 18,000	U	56,001 to 60,000
K	18,001 to 20,000	V	over 60,000

*Direct payroll cost - without retirement and other fringe benefit costs.

Job Function	Highest Salary (Code)	Number Employed (FTE)	Unionized (X)
Chief Physical Plant Administrator . . .	____ a	____ b	____ c 23
Associate/Assistant Physical Plant Administrator	____ a	____ b	____ c 24
Chief Engineer/Architect	____ a	____ b	____ c 25
Head/Superintendent of Maintenance . .	____ a	____ b	____ c 26
Shop Supervisor/Foreman	____ a	____ b	____ c 27
Electrician	____ a	____ b	____ c 28
Pipe Fitter/Plumber	____ a	____ b	____ c 29
Carpenter	____ a	____ b	____ c 30
Painter	____ a	____ b	____ c 31
Groundsman	____ a	____ b	____ c 32
Laborer	____ a	____ b	____ c 33
Custodian	____ a	____ b	____ c 34

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By November 1, 1981

COMPARATIVE COSTS AND STAFFING
1980-81 QUESTIONNAIRE

SECTION FOUR: MISCELLANEOUS DATA

Which of the following functions are the responsibility of your Physical Plant? (Check all that are applicable):

Campus Motor Pool . . . . . ____ 35

Environmental Health and Safety . . . . . ____ 36

Mail. . . . . ____ 37

Parking . . . . . ____ 38

Security . . . . . ____ 39

Telecommunications . . . . . ____ 40

Space Allocation . . . . . ____ 41

Programming of Capital Projects . . . . . ____ 42

Supervision of Capital Construction . . . . . ____ 43

Deferred Maintenance is defined as maintenance projects that were not included in the maintenance process because of perceived lower priority status within available funding and consists of two categories of unfunded maintenance: (1) the lack of which does not cause the facility to further deteriorate and, (2) the lack of which does result in progressive deterioration of the facility for the current function.

If you have a program of facilities evaluation for the purpose of identifying deferred maintenance, please complete the following questions:

Estimated amount of deferred maintenance outstanding at the end of your fiscal year . . . . . $ ____ 44

Breakdown of the above estimated amount is as follows:

Roofs (%) . . . . . ____ % 45

Exterior Walls (%). . . . . ____ % 46

Building Mechanical and Electrical Systems (%) . . . . . ____ % 47

Utility Production and Distribution Systems (%) . . . . . ____ % 48

Other (%) . . . . . ____ % 49

Lines 45 through 49 should total 100.

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By November 1, 1981

A Classification of Accounts for Physical Plant

In 1965 the Association of Physical Plant Administrators of Universities and Colleges (APPA) recommended a classification of accounts designed to serve as a general model for physical plant accounting and to provide a standard base for the development of comparative data. Adjustments have been made in the classification since that time, but the general format has received considerable acceptance. It is used by APPA as a base for its studies of (1) comparative unit costs and wage rates for physical plant maintenance and (2) comparative staffing and operations for physical plant functions.

Major Accounts

1. Physical Plant Administration
2. Building and Equipment Maintenance
3. Custodial Services
4. Utilities
5. Landscape and Grounds Maintenance
6. Major Repairs and Renovations

Outline of Costs to Be Included Under Each Major Account

1. Physical Plant Administration

All activities necessary to carry out the duties of management and administration for all areas under the jurisdiction of the physical plant division are included. Examples of the activities are:

1.1 Administration

Salaries, wages, employee benefits, travel, equipment, and other operating costs required for:

Administrator

Assistant Administrators

Office personnel, including those assigned to payroll, billing, materials ordering, personnel records, and dispatching of work orders for the physical plant division

Other administrative operating costs including supplies, materials, pro rata share of telephones, postage, computer rental, accounting costs, and career training programs.

1.2 Engineering

Salaries, wages, employee benefits, travel, equipment, and other costs required to provide technical and engineering services necessary to effectively carry out functions *assigned* and *funded* in the physical plant division. Includes staff personnel such as engineers, architects, draftsmen, estimators, schedulers; preparation of documents for contractual maintenance and renovations; analysis of systems and modes of operation, plant records, etc. Preparation of architectural and engineering plans and specifications for alterations and new construction normally are funded from other sources.

2. Building and Equipment Maintenance

Building maintenance includes all items related to routine repair of buildings, structures, and appurtenances, including normally recurring repairs and preventive maintenance. The following are included:

2.1 Interior and exterior of buildings

2.1.1 Plumbing, heating, air conditioning, and ventilation

2.1.2 Electrical repairs of all types including primary and secondary systems, certain lamp replacements (requiring special ladders and rigging), and maintenance of outdoor lighting fixtures (excluding energy costs)

2.1.3 Carpentry and cabinetmaking

2.1.4 Painting and glazing

2.1.5 Hardware, locks, keys, closers, and records for same

2.1.6 Roofing and sheet metal work, including downspouts and gutters

2.1.7 Welding and necessary machine work

2.1.8 Elevators and similar equipment

2.1.9 Miscellaneous building repairs such as tuckpointing

2.2 General-purpose classroom furniture and equipment within buildings, but not inventoried to a department

2.3 Utility distribution systems inside buildings—electrical, heating, process steam, water lines, gas lines, and sewer lines (storm and sanitary)

2.4 Operating and replacement costs of all equipment, materials, and tools used in building maintenance, excluding hand tools furnished by employees

Building maintenance also may provide services on a reimbursable basis to other accounts. Examples of these are auxiliary enterprises, alterations and improvements, new construction, experimental and special teaching support facilities, and departmental inventoried equipment.

3. Custodial Services

All costs related to custodial services in building interiors are included, except those for auxiliary enterprises and hospitals.

3.1 Salaries, wages, and employee benefits of custodians; supervision; and services required for cleaning building interiors

3.2 Small setups only where materials for special setups are stored or kept within the same building

3.3 Snow removal on building steps plus five feet (or similar predetermined length) of sidewalk in each direction

3.4 Other operating costs such as paper, paper towels and tissue, wax, erasers, chalk, cleaners, and other materials and supplies

3.5 Operating and replacement costs of all equipment used in connection with custodial services and lamp replacement where lamps are readily accessible without special ladders and rigging

3.6 Elevator operation on nonautomatic equipment

Common operations include mopping, sweeping, and waxing floors (sanding and refinishing floors are excluded); dusting, polishing furniture and fixtures such as venetian blinds, partitions, pictures, maps, and radiators; cleaning chalkboards, chalk trays, erasers, and replacing chalk; washing and dusting walls; cleaning and disinfecting commodes and urinals; cleaning and washing other fixtures, walls, and partitions, and replenishing supplies for restrooms; emptying and cleaning waste receptacles; dusting and cleaning windows and other glass surfaces; sweeping and cleaning entrances; and opening and/or closing building doors and windows.

Generally, services requiring technical direction at the time of performance, such as cleaning chemistry laboratory bench tops, decontaminating radioactive facilities, or cleaning extremely delicate apparatus, are not classified as custodial, but usually are provided by the department having specific jurisdiction.

4. Utilities

All energy costs for heating, cooling, light and power, gas, water, and other utilities necessary for physical plant operation are included. These normally are:

4.1 Payroll costs of all supervisory and operating personnel in connection with utilities

4.2 Operation and maintenance of heating and power plant equipment including water plant and sewage disposal plants

4.3 Operation and maintenance of equipment in central air conditioning plant

4.4 Contractual costs for purchase of electricity, water, and sewage treatment

4.5 Operation and replacement costs of all equipment used in connection with production of utilities

4.6 Maintenance of utility tunnels, outdoor distribution systems for electricity, gas, steam, compressed air, chilled water, high-temperature water, domestic water, and sanitary and storm drains. This expense *does not* include open-ditch drainage.

5. Landscape and Grounds Maintenance

Grounds maintenance includes operation and maintenance of campus landscape and grounds. Excluded are areas not intensively maintained by the physical plant budget and/or other areas for which the physical plant division is reimbursed.

5.1 Salaries, wages, and employee benefits of all supervisory and operating personnel in connection with grounds

5.2 Maintenance of all areas of the main campus; growing things such as trees, grass, shrubs, and flowers; nursery stock including seeds, fertilizers, and plant materials

5.3 Maintenance of roads and walks, parking areas, irrigation systems, signs, and other landscape features

5.4 Snow removal

5.5 Maintenance of golf course, athletic practice fields, and stadium and varsity fields unless operated as auxiliary enterprises

5.6 Maintenance of physical education, intramural, and ROTC drill fields

5.7 Maintenance of open-ditch drainage, fences, retaining walls, and riprap

5.8 Care of miscellaneous fixed equipment such as benches and shelter houses

5.9 Operation and replacement costs of all equipment used in connection with grounds maintenance

6. Major Repairs and Renovations (Special Line Items)

All costs for major nonrecurring repairs and major deferred maintenance items are included. Major projects are those costing in excess of $10,000 or similar amount as determined by the institution.

6.1 Cost of salaries of supervisory and operating personnel connected with major repair and renovation projects

6.2 Line item special allotments and essentially large improvement items

6.3 Replacement costs of all equipment used in connection with major repairs and renovations

6.4 Costs related to planning, design, or administration of major repairs and renovations

7. Other Services

Other essential services not consistently within the physical plant division, yet frequently assigned, are:

Automotive repair
Bus systems
Construction planning and inspection
Communications (telephone and telegraph)
Fire protection
Mail and messenger service
Property insurance
Purchasing and stores
Safety
Security
Solid waste disposal
Traffic
Trucking and moving

DEFINITIVE TERMS

1. Gross Area

The area reported is the total area maintained by the division and for which the division has a budget. Any area for which the division is reimbursed should not be included. Areas and costs should be included only if the physical plant division is responsible for them.

Gross area is determined in accordance with the following guidelines from Publication 1235 of the National Academy of Sciences, National Research Council ("Classification of Building Areas," Federal Construction Council Technical Report No. 50). In the event gross area already is calculated on some other basis, report it as such, but indicate by footnote the basis or reference for calculation.

1.1 Definition

"Gross area" is construed to mean the sum of floor areas included within the outside faces of exterior walls for all stories, or areas, having floor surfaces.

1.2 Basis for Measurement

Gross area should be computed by measuring from the outside face of exterior walls, disregarding such extensions as cornices, pilasters, and buttresses.

1.3 Description

In addition to ground-to-top-story internal floored spaces covered in 1.1 above, gross area should include basements (except unexcavated portions), attics, garages, enclosed porches, penthouses and mechanical equipment floors, lobbies, mezzanines, functional balconies—inside or outside—and corridors, provided they are within the outside face lines of the building. Roofed loading or shipping platforms should be included whether within or outside the exterior face lines of the building.

1.4 Limitations

Open courts and light wells, or portions of upper floors eliminated by rooms or lobbies rising above single-floor ceiling height, should not be included in the gross area, nor should unenclosed roofed-over areas or floored surfaces with less than six feet, six inches clear head room be included unless they can be designated and used as either net assignable, mechanical, circulation, or custodial areas.

1.5 Part-Year Occupancy

When new buildings become operative during a year or if an existing building is in service for only part of a year, the area reported is the gross area multiplied by the fraction of the year the building was in service.

Example: The fiscal year ends June 30. A new building of 100,000 gross square feet is accepted for beneficial occupancy April 1. The area reported is 3/12 x 100,000 square feet, or 25,000 square feet for the year of first occupancy. The following year the area reported is 100,000 square feet.

2. Student Enrollment

Fall enrollment data should be reported consistently from one year to another. If a change in reporting procedure or in calculation of full-time equivalent students is made, such change should be clearly documented to eliminate any misunderstanding or confusion by users of the data.

Hawaii
Pacific Coast Region (includes Hawaii, Australia, New Zealand)
Rocky Mountain Region
Central States Region (includes Mexico)
Midwest Region
Eastern Region (includes Lebanon, Israel, Nigeria, Saudi Arabia
Southeastern Region (includes Puerto Rico, Virgin Islands

APPA REGIONAL MAP

Appendix C

APPA Publications

1978-79 Comparative Costs and Staffing Report for Physical Plants of Colleges and Universities is a compilation of data on unit costs, wages, and salaries broken down by geographic region, enrollment, and academic program. *$25*

Formula Budgeting: An Approach to Facilities Funding, by David L. McClintock, reviews formula budgeting practices used at various times by six states to allocate funds for support of state colleges and universities. *$6*

Campus Planning and Construction details a multiphase concept in planning, constructing, and renovating facilities. This concept examines each project from its initial design, through construction, to maintenance consideration after the structure is completed. The author offers numerous alternatives to each suggestion he makes, depending upon possible variables at different institutions. *$15*

Mortgaging the Future: The Cost of Deferring Maintenance examines the causes of the deferred maintenance problem. The author, Dr. Harvey H. Kaiser of Syracuse University, covers the financial aspects and organizational structure of deferred maintenance as well as suggesting methods of evaluating and addressing the problem. *$6*

Comprehensive Maintenance and Repair Program: Guidelines and Standards for the Maintenance and Repair of State Owned Facilities provides standards that can be modified and adapted to fit your institution's needs. It includes information on budgets, policies and procedures, staffing patterns, and custodial management. *$7.50*

Proceedings of APPA's 67th Annual Meeting (1980), Toronto, Canada. "The Eighties—Time for Conservation" was the theme for the program. Publication includes papers on topics such as energy management, cost control, resource conservation, and alterations and renovations. *$10*

Proceedings of APPA's 66th Annual Meeting (1979), Seattle, Washington. "Knowledge for the 80s" was the theme for the program. Publication includes papers on topics such as campus security, preventive maintenance, energy savings, and computerized telephone control systems. *$7.50*

A Basic Manual for Physical Plant Administration, by George O. Weber, is an instructional and operational manual for facilities administration. *$15.50*

Remodeling, Renovation and Conversion of Educational Facilities is a compilation of papers by noted physical plant administrators on the when and how of facility renovation, restoration, and conversion. *$7.50*

Housekeeping Procedure Manual, prepared by the Department of Building Services at Purdue University, contains a complete housekeeping program for building custodians. Includes instructions for operating automatic floor scrubbers, floor machines, and many other helpful maintenance suggestions. *$5*

APPA Newsletter, a fast-paced monthly communication of newsworthy people, places, and events emphasizing what's happening now in physical plant departments, federal agencies, and in higher education association circles. Includes news of APPA projects and activities, physical plant news, Energy Task Force project news, new members, and an Information Exchange column. *The subscription price is included in APPA dues; others may subscribe for $30 a year.*

Accessibility Publications

Modifying the Existing Campus Building for Accessibility: Construction Guidelines and Specifications will include detailed design drawings for accessibility modifications to existing buildings for use by architects and contractors. $7.00

Accessible Products Catalog will review currently available construction products designed for accessibility, using the latest standards and criteria. Listings will include manufacturers' name and product descriptions. Free as long as they last.

Adapting Historic Campus Structures for Accessibility highlights solutions to problems involved in modifying older buildings for use by handicapped persons. $5.50

Creating an Accessible Campus is a comprehensive guide to accessibility for handicapped persons, including Section 504 regulations, general design recommendations, science laboratory design, instructional aids, and sources of funding. *$12.50*

Steps Toward Campus Accessibility features photo-essays on progress campuses have made in overcoming architectural, attitudinal, and communications barriers to handicapped persons. *$5.50*

Energy Task Force Publications

Energy Cost and Consumption Audit Report 1976-1979 contains energy consumption data resulting from a survey of 500 colleges and universities broken down by campus and type of facilities. It includes variables for size and type of facilities, fuel, and number of heating and cooling degree days. *$20*

Controlling Energy Through Microprocessor Utilization is based on the workbook used for an Energy Task Force seminar series. The publication provides information on establishing a microprocessor-based energy management system including goals and objectives, system design, types of control systems, sources and costs, purchasing procedures, and selling the program. *$15*

Cogeneration: A Campus Option? by Robert and Wendy Goble, describes the steps involved in implementing a campus cogeneration facility. Includes descriptions of campuses that are cogenerating as well as available technology and EPA regulations. A must for the campus considering cogeneration. *$12.50*

Energy Conservation Checklist for Universities and Colleges lists suggestions for conservation programs, primarily taken from existing programs of about 35 institutions. *$3*

Energy Management for Colleges and Universities is a 140-page manual based

on information developed for an Energy Task Force workshop series to help financial and physical plant personnel implement a well conceived energy management program. This is an essential tool for ensuring that colleges and universities continue to meet the instructional, research, and public service needs they have served. *$20*

Campus Energy Management Projects contains case studies of energy management projects implemented by colleges and universities involving the building envelope, electrical systems, HVAC systems, building operations, utilities production and operation. *$7.50*

Two Training Manuals Available in Spanish

Technical Publishing Company (TPC) publishes two training manuals in Spanish: "Basic Blueprint Reading," and "Reading Schematics and Symbols" ($29.50 each). Orders may be mailed to Publications Secretary, APPA, Eleven Dupont Circle, Suite 250, Washington, DC 20036.

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